Collective Bargaining Agreement July 1, 2024 – June 30, 2027

United Professors of Marin and Marin Community College District

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ARTICLE 1: RECOGNITION

1.1 Unit

For the purposes of this Agreement, the Unit shall include:

- a. all permanent/probationary faculty, credit and noncredit;
- **b.** all faculty employed in FTES generating instruction;
- c. all instructors employed in fee-based (non-FTES, not-for-credit/community education services, and not-for-credit contract education) instruction whose period of employment is twelve (12) or more days in a fiscal year, effective upon the earlier of 1) the twelfth day; or 2) the start of an assignment that will bring the instructors to twelve (12) or more days (such instructors will be hired as short-term employees under Education Code section 88003 and are not "academic employees" nor faculty for purposes of the Education Code and related laws and regulations);
- d. all temporary credit and noncredit faculty; and
- e. all faculty librarians and counselors.

1.2 Unit Member with Managerial/Supervisory Duties.

Any UPM unit member who is assigned and accepts either managerial or supervisory duties over UPM unit members (i.e., hiring, firing, evaluating, promoting, demoting, grievance administration, disciplining, transferring and/or assigning UPM unit members) shall immediately be removed from the UPM unit and therefore shall have their salary and fringe benefits placed on the non-instructional side for forms and reports regarding expenditure accounting for the "50% Law," to the extent required.

However, if UPM unit members are assigned and accept administrative or coordination assignments that do not require the performance of managerial or supervisory duties over UPM unit members, they shall remain in UPM's unit but shall have the applicable portion of their salary and fringe benefits placed on the non-instructional side for "50% law" expenditure accounting to the extent required.

1.3 Unit Modification.

The unit as recognized by the District may be modified by mutual agreement of the parties or in accordance with a decision rendered by the Public Employment Relations Board on a contested position.

ARTICLE 2: ACADEMIC FREEDOM

2.1 Professional Protections

The Union and the District agree to promote student learning throughout our diverse communities by increasing knowledge, improving skills, and enhancing the lives of those who participate in our programs and enroll in our courses. UPM and the District recognize that protecting academic freedom is essential to achieve this mission. UPM and the District further recognize that academic freedom is necessary to the pursuit of truth. Academic freedom is an essential element of the faculty teaching experience and the student learning experience. Academic freedom exists in all service areas, including but not limited to teaching, librarianship, counseling, and all faculty-student interactions. Academic freedom extends to all faculty regardless of their status as full-time, part-time, or probationary.

Academic freedom protects a teacher's right to teach and a student's right to learn and is at the foundation of all intellectual inquiry and discourse. Faculty members may discuss their own subject or area of competence in the classroom as well as other relevant matters, including controversial matters, without censorship or retribution so long as that discussion does not impair the rights of others nor violate professional standards, and the faculty members distinguish between personal opinions and factual information. Faculty shall be free from harassment, interference, or restrictions based on political views in their exercise of academic freedom as described in this section. By the same token, all faculty and students have a responsibility, under the guidelines of academic freedom, to engage in teaching and learning that honors, respects, and supports divergent viewpoints.

Faculty members have the principal right and responsibility to determine the content, pedagogy, scholarship, methods of instruction, fair and equitable methods of assessment, and the selection, planning and presentation of course materials in their assignment in accordance with the approved Course Outline of Record, articulation requirements, mode of instruction, and the educational mission of the District, and in accordance with laws and regulations.

Every faculty member shall maintain the exclusive authority to determine grades based upon professional judgment. Every faculty member has a responsibility to base grades solely on considerations that are intellectually relevant to the subject matter as articulated in the official course outline of record, and to describe the grading scheme in the class syllabus. The determination of the student's grade shall be made by the course instructor and — in the absence of mistake, fraud, bad faith, unlawful discrimination, or incompetence — shall be final, with exceptions and procedures enumerated in Administrative Procedure 4321.

2.2 Professional Commitments and Obligations

All faculty members should:

- Conduct a classroom environment that is conducive to student learning, growth, and development in which students are free from discrimination, prejudice, and harassment and in which students are free to express relevant ideas and opinions.
- Demonstrate respect for students as individuals and adhere to proper faculty roles as intellectual guides and counselors.
- Clearly differentiate to students the expression of a faculty member's personal opinions or convictions from the objective presentation of theory, fact, or ideas.
- Make clear that they are not acting on behalf of, or speaking for the College, when they participate as citizens in public forums and debates.
- Respect and defend the free inquiry of their colleagues. Acknowledge academic debt and strive to be objective in their professional judgment of colleagues.
- Observe the stated policies and procedures of the District. Faculty maintain their right to: express differences of opinion; engage the District, with the support of

UPM as appropriate, in a discussion as to whether policies and procedures contravene academic freedom; and seek revision to policies and procedures through the faculty role in the participatory governance process.

ARTICLE 3: WAGES

3.1 Recent Salary Increases

3.1.1 Provided UPM ratifies the successor collective bargaining agreement and all tentative agreements and memoranda of understanding by October 30, 2024:

- a. Effective November 1, 2024, the salary schedule will increase by 15 percent (15%) on-schedule for credit and noncredit faculty. There will be no increases to salary other than applicable step increases for 2025-2026 and 2026-2027 years. This pay increase will be applied starting with the end of November (and December 10) payrolls. There will be no pay increase for Community Education.
- b. On or before the pay period that is at least sixty days following unit ratification and Board approval, the District will pay each credit and noncredit faculty member a one-time, off-schedule payment calculated at fifteen percent (15%) of their pay for the period of July 1, 2024 through October 31, 2024.

3.1.2Previous Wage and Benefit Increases (2021-2024 collective bargaining
agreement;**3.1.2 to 3.1.7**With the June 2021 payrolls:

- **a.** Three thousand seven hundred and fifty dollars (\$3,750) for each full-time faculty member teaching during Spring 2021.
- **b.** One thousand five hundred and fifty dollars (\$1,550) for each part-time faculty member teaching 6 units or more during Spring 2021.
- **c.** Seven hundred dollars (\$700) for each part-time faculty member teaching fewer than 6 units during Spring 2021.
- **d.** This payment is in recognition of self-directed preparation and/or professional development that faculty undertook to transition to online

delivery of courses and services for the Spring 2021 semester because of the COVID-19 pandemic.

- **e.** In accordance with Education Code section 87482.5, such professional development compensation shall not be used to calculate eligibility for contract or regular status.
- f. No payment for Community Education.
- **3.1.3** Effective July 1, 2021:
 - **a.** The faculty salary schedule will shift up by two (2) steps.
 - **b.** No payment for Community Education.
- **3.1.4** Effective July 1, 2022:
 - **a.** The faculty salary schedule will shift up by two (2) steps.
 - **b.** No payment for Community Education.
- **3.1.5** Effective July 1, 2023:
 - **a.** The faculty salary schedule will increase:
 - i. By three percent (3%) if the Spring 2023 report from the County of Marin, Estimated Property Tax Revenues, shows an increase in secured tax revenue from the Current Year Tax Revenue to the Estimated Tax Revenue.
 - ii. By two percent (2%) if the Spring 2023 report from the County of Marin, Estimated Property Tax Revenues, shows a decrease or flat amount in secured tax revenue from the Current Year Tax Revenue to the Estimated Tax Revenue.
 - **b.** No payment for Community Education.

3.1.6 Effective June 1, 2020:

a. The salary schedule for faculty will be shifted up by one (1) step.

3.1.7 One-time payment for transition to online education because of the COVID-19 pandemic:

- **a.** Faculty who were on the March 2020 payrolls will receive a one-time, offschedule payment of five hundred dollars (\$500) for a full-time load (or greater), prorated for faculty with a part-time load. The amount of the payment will be prorated based on faculty members' Spring 2020 assignments.
- b. This payment is in recognition of self-directed preparation and/or professional development that faculty undertook to transition to online delivery of courses and services for the Spring 2020 semester because of the COVID-19 pandemic.
- **c.** In accordance with Education Code section 87482.5, such professional development compensation shall not be used to calculate eligibility for contract or regular status.
- **d.** This payment will be made with the June payrolls (end of June and July 10), subject to UPM ratification on or before May 15, 2020 and Board approval on or before May 12, 2020.

3.2 Definition of Part-Time and Part-Time Salary Formula

For purposes of reporting STRS creditable service, the full-time equivalent (FTE) is defined based on the number of days or hours of creditable service a person employed on a part-time basis would be required to perform in a school year if employed full-time in the part-time position. (Education Code Section 22138.5.)

Part-time temporary credit unit members shall be paid pro-rata on the credit salary schedule as determined by workload assignment and shall perform duties equivalent to full-time unit members and pro-rated hours. Unit

members with temporary contracts for credit assignments shall be placed on the credit salary schedule and paid at 95% of the designated salary, prorated in accordance with their unit assignment.

3.3 Salary Formula: Temporary Unit Members in Noncredit Semester Program

3.3.1 Noncredit ESL unit members. All temporary ESL unit members working in the noncredit semester program within the academic year shall be placed on the credit salary schedule and paid in accordance with the following formula: At ninety-five percent (95%) of the designated salary for a full-time load, pro-rated in accordance with their unit assignment.

3.3.2 All other noncredit semester-based programs. Temporary unit members with noncredit, semester-based assignments other than noncredit ESL shall be placed on the credit salary schedule and paid in accordance with the following formulas:

- Lecture: First determine credit salary step and column. Then hours per semester divided by 350 rounded to 4 decimal places x 15 units = units. Then Annual Salary x number of units divided by 30 units x 95% = Semester Payment divided by 5 = Monthly Salary.
- Lab: First determine credit salary step and column. Then hours per semester divided by 525 rounded to 4 decimal places x 15 units = units. Then Annual Salary x number of units divided by 30 units x 95% = Semester Payment divided by 5 = Monthly Salary.

3.4 Pay Rate for Unit Members in Not-for-Credit/Community Education Services Program

See Article 27.

3.5 Payment Schedules for Part-Time Unit Members' Assignments

3.5.1 Effective July 1, 2021, payment for part-time unit members' assignments, including intersessions and stipends will be made within ten (10) working days following the end of the month in which the service is

performed for the first month of the semester, and then with the endof-month payroll for subsequent months of the assignment and for latestart classes. (E.g., for classes beginning in August, unit members begin to receive compensation on the September mid-month payroll, with the next payment at the September end-of-month payroll).

3.5.2 Payments for part-time temporary assignments will be made in five (5) equal payments in the semester except as provided herein or in the notice of assignment.

3.5.3 If a part-time unit member's assignment is cancelled before unit members perform service for which they have been paid, the unit members shall reimburse the District the amount of overpayment through a pro-rated salary reduction distributed evenly over the remaining pay periods of their contract or, if the contract is cancelled entirely, within six months.

3.5.4 This section shall not apply to part-time assignments of full-time unit members.

3.6 Salary: Reassigned Time, Stipend, and Substitute Pay

Salary for reassigned time, overload, or stipends shall be as follows:

- 3.6.1 Reassigned Time: one hundred percent (100%)
- **3.6.2 Stipend:** Effective January 1, 2025, the stipend rate is seventy-six dollars per hour (\$76.00/hour).
- **3.6.3 Substitute Pay:** The short-term substitute rate is equal to the stipend rate. Long-term substitutes shall be paid on the salary schedule as prorated for the assignment.

3.7 Payment for Overload Unit(s)

3.7.1 All units above fifteen (15) for the semester or above thirty (30) for the year will be compensated and paid at the

overload rate of pay with payments made as described below.

3.7.2 Non-Instructional Overload Compensation. Any counselor, librarian, or other noninstructional unit member who accepts additional hours within the one hundred seventy-five (175)-day period during the academic/fiscal year shall be compensated at the overload rate.

3.7.3 Overload Rate of Pay. The overload rate of pay is ninety-five percent (95%) of designated salary, pro-rated in accordance with the unit assignment. Unit members shall not exceed step 20 for overload placement.

3.7.4 Overload Payments. Overload shall be paid as follows:

- a. A full-time unit member assigned a temporary overload contract shall be paid for the overload during the semester in which the work is performed, beginning with the first pay period of the semester following the start of the overload assignment. Payment will be made in five (5) equal payments in the semester for a semester-long overload assignment, or as indicated on the overload contract.
- b. Department Chairs, UPM and Academic Senate representatives assigned duties during June and July shall be paid in six (6) equal payments beginning in July and January provided their term of office has not expired.
- c. If an overload assignment is cancelled before unit members perform service for which they have been paid, the unit members shall reimburse the District the amount of overpayment through a pro-rated salary reduction distributed evenly over the remaining pay periods of their contract.

3.8 Salary for Reduced Load

The salary of unit members working reduced loads shall be reduced on a pro-rated basis and deducted in equal amounts for the remaining pay periods of the contract.

3.9 Intersession Rate and Work Beyond 175 Days

3.9.1 Credit Program. All unit members employed during intersession in the credit program shall be paid at ninety-five percent (95%) of their salary on the credit salary schedule, prorated as determined by workload assignment. Unit members shall not exceed step 20 for intersession placement.

3.9.2 Compensation for Permanent/Probationary Unit Members' Work Performed Beyond 175 Days. All permanent/probationary unit members working in the credit and noncredit semester programs, paid on the credit salary schedule, and working more than one hundred seventy-five (175) days per academic year/work year shall be paid the intersession rate for all work performed beyond the one hundred seventy-five (175) days.

3.9.3 Non-Instructional Unit Members' Intersession Assignments. Counselors, librarians, and other non-instructional unit members who work in the following circumstances shall be compensated at the

intersession rate:

a. When the unit member has completed one hundred seventy-five (175) days (or the equivalent number of hours) but before the commencement of the new academic/fiscal year.

3.10 Management Teaching Salaries

A manager who teaches in the credit program may have that portion of his/her/their salary charged on the instructional side of the fifty percent (50%) calculation. The portion of salary charged shall be eighty-six percent (86%) prorata pay per unit after determining the manager's placement on the "Credit Salary Schedule" according to the same criteria used for all unit members working in the credit program.

3.11 Creditable Work Experience for Salary Schedule Step Placement and Movement

3.11.1 For unit members, previous paid employment experience (as an instructor, librarian, counselor, school nurse, or other certificated employee) is counted on a year-for-year basis if it was equivalent to the job/work assignment, such as full-time teaching in a high school or college environment.

3.11.2 A "completed year" is at least 75% of 222 workdays or 166.5 workdays within any calendar year.

3.11.3 Previous paid employment experience is counted on a pro-rated basis if it was part-time, (i.e. credited as a percentage of one year of equivalent full-time employment) or pro-rated if only a portion of the duties were creditable.

3.11.4 Elementary teaching, or pre-school teaching, shall not be counted unless the subject matter is Early Childhood Education.

3.11.5 Paid non-teaching work directly related to the teaching discipline is counted; e.g., work as a translator would be counted for a language instructor, if satisfactorily documented.

3.11.6 Other unrelated work experience is not counted unless the employee meets the minimum qualifications or equivalency for another professional area; e.g., counseling experience would be counted if the person also meets the minimum qualifications or equivalency for employment in the District as a counselor.

3.11.7 "Teaching Assistant" work does not count unless it was paid employment and the TA had full responsibility for teaching the class. Student teaching is not counted.

3.11.8 For non-teaching employees, experience in their professional field (e.g. Librarian, Counselor) is counted. "Intern" work will be counted if it is paid employment and independently performed, under supervision, after acquisition of the Master's Degree.

3.12 Creditable Education for Salary Schedule Column Placement and Movement

3.12.1 A faculty member must present an official transcript of the college degree awarded or college units taken, for initial placement or change in column on the salary schedule. The college or university must be accredited by the appropriate regional accrediting organization.

3.12.2 Effective July 1, 2024, only graduate-level courses or subjectrelated upper-division courses that the faculty member has not taken previously will be used for horizontal salary schedule movement purposes beyond the level of Master's degree. Column placement as of June 30, 2024 will not be impacted by the changes in this section.

3.12.3 Effective July 1, 2024, continuing education units will not apply for initial placement or change in column on the salary schedule. Salary schedule placement and movement as of June 30, 2024 will not be impacted.

3.12.4 Doctorate Earned While Employed

- a. Permanent, probationary, and Eligible Temporary Unit Member (ETUM) faculty are eligible for a one thousand dollar (\$1,000) bonus to be paid once for receiving an earned Doctorate from an accredited institution while employed by the District. Such bonus will be paid the semester following receipt of the earned Doctorate provided that the faculty member has an assignment within one (1) year of earning the Doctorate.
- **b.** For the purposes of salary placement and bonus awards, an "earned doctorate" is a degree containing the word "doctor" which is awarded by an institution accredited, at the time of the granting of the degree, by an organization acceptable to the University of California, Graduate Division.
- c. If the degree is not granted by an organization that is acceptable to the University of California Graduate Division, the employee must furnish proof of acceptance of the degree by Stanford University or any California State University. Earned doctorates from foreign institutions must be acceptable in the same manner.

3.13 Initial Step and Column Placement

3.13.1 Initial Step and Column Placement on the Credit Salary Schedule

All newly-hired credit and noncredit unit members and District certificated management employees who become unit members shall be placed on the credit salary schedule. Unit members shall furnish information and documentation to Human Resources showing previous experience that would affect their initial step and column placement. Unit members will be placed on the salary schedule based upon documentation they submit to Human Resources. Step and column credit will not be granted until Human Resources receives supporting documentation for the education/work experience. A unit member's placement will be increased, with retroactive application for the first six (6) months of employment only, if they submit additional documentation within the first six (6) months of employment. All retroactive pay will be paid with the payroll following the end of the six-month grace period.

If the documentation is furnished after the end of the six (6)-month period, a salary schedule adjustment will be processed as any other vertical or horizontal movement on the schedule. There shall be no retroactive payment.

Upon request by the unit member or UPM, Human Resources shall explain the unit member's placement to the unit member or UPM.

3.13.2 Step Placement Limit

Work that is determined by Human Resources to be "creditable work experience" for purposes of step placement shall be granted on a year-for-year basis (except as provided herein). Initial step placement on the credit salary schedule shall not exceed step 14 on any column for permanent/probationary unit members (except for returning managers qualified for higher placement), nor step 9 on any column for temporary credit unit members. Part-time faculty members who work at the District at step 15, 16, or 17 may retain that step placement for their initial placement if hired as probationary faculty. Upon request of the Chief Human Resources Officer and with the agreement of the Superintendent/President and the UPM President, an incoming permanent/probationary unit member may be placed up to step 20 as a recruitment incentive for strong candidates or for hard-to-fill positions.

3.13.3 Step Placement Limit for Retired Full-Time Faculty Returning as Part-Time Faculty

Effective July 1, 2025, retired full-time faculty who apply and are offered parttime faculty assignments may be placed at the lower of: 1) their step placement upon retirement or 2) the highest part-time faculty salary step. This step placement is subject to the following conditions:

- **a.** The retiree must have served as a full-time faculty member of the District for at least ten years immediately preceding retirement. Faculty who were on phased-in retirement are not eligible for this program.
- **b.** The retiree must perform no service for the District for a minimum of two (2) complete semesters immediately following their retirement.
- **c.** The retiree must mentor current faculty in the department and contribute to the department and campus community, unless otherwise agreed between the retiree and District.
- **d.** The retiree must be a CalSTRS retiree. CalPERS retirees are not eligible for the higher step placement and are subject to standard CBA provisions for part-time faculty salary placement and advancement.
- **e.** The retiree is subject to all CalSTRS requirements for working after retirement, including but not limited to the earning limit.

Retirees must apply for any part-time faculty assignments pursuant to the applicable District procedures. Retirees do not receive preferential treatment in the application process. Retirees do not have rehire preferences except as earned under the collective bargaining agreement following their retirement.

Retirees working as part-time faculty who do not meet the conditions outlined above are subject to standard collective bargaining agreement provisions for part-time faculty salary placement and advancement.

3.13.4 Step Placement Limit for Managers Retreating/Returning to Faculty

Any District employee retreating into the bargaining unit as a first-year probationary unit member (E.C. 87458) shall be initially placed on the salary schedule pursuant to this Article. Such employees shall be placed no higher than step 14 unless the employee previously served as faculty in the District and, at the time the employee became a manager, was placed above step 14 on the schedule. In that case, the employee may be placed at the step they were on when they became a manager.

3.14 Vertical Step Movement on the Salary Schedule

3.14.1 Permanent/Probationary Unit Members

After initial placement on the salary schedule, a unit member may not move more than one (1) step (30 units) on the credit salary schedule in a single fiscal year. Vertical movement to a higher step for permanent/probationary faculty members will be effective July 1 at a rate of one step for each 29.5 - 30.5 teaching units or equivalent noncredit service completed in the District, or for librarians, counselors, school nurse and other certificated unit members, one school year of full-time creditable work in the District.

Permanent/probationary unit members teaching less than 29.5 units (or nonteaching unit members working less than a full school year) may also qualify for step movement in the following circumstances as approved by the Board: on a reduced load as long as they teach at least 18 units (60% in non-teaching positions) in the year excluding overloads and intersessions; on a phased-in early retirement program of at least one-half of the days of service required for a regular full-time assignment; on a paid medical leave of absence; on a sabbatical leave, legislative leave, family leave, military leave, jury duty leave, industrial accident leave, pregnancy/disability leave, disability leave and/or assault leave.

Permanent/probationary unit members hired mid-year are required to complete three semesters before becoming eligible for salary step advancement. Permanent/probationary unit members not on phased-in early retirement must be in paid status at least seventy-five percent (75%) of the assigned days in a school year for that year to be credited.

3.14.2 Equivalent Noncredit Service

All permanent/probationary unit members working in the noncredit program as part of their regularly assigned workload shall move on the credit salary schedule in accordance with their years of pro-rated full-time service.

3.14.3 Temporary Unit Members

Vertical movement to a higher step shall be at a rate of one step for every thirty (30) teaching units (or equivalent for non-instructional unit members). Teaching units earned in the District shall be credited for movement not to exceed step 17. Teaching units earned at other institutions shall be credited up to step 9 only. Advancement from step 9 to step 17 shall be based solely on teaching experience in the District (not related work experience). Temporary counselors, librarians, and other non-instructional certificated employees shall receive step advances, with the same limitations as temporary credit teaching faculty based on prorated full-time professional experience (i.e. percentage of unit equivalents). Unit members must submit documentation of experience/units earned outside the District on or before May 1. The District will count work performed during May provided the verification goes through at least May 1. Units earned outside COM will be counted at the end of each fiscal year, with step movement to take effect July 1 of the next fiscal year. COM units earned will be counted at the end of Fall and Spring semesters, to take effect the following semester (step increases will not take place between Spring and Summer terms). A unit member may not move more than one (1) step (30 units) on the credit salary schedule in a single fiscal year based on units earned both within and outside COM.

3.15 Horizontal (Column) Movement on the Salary Schedule

For column change following initial placement, unit members must submit documentation of completed requirements to Human Resources. Column movement will take effect the pay period after the unit member submits supporting documentation and may occur at any point in the fiscal year.

3.16 Reimbursement for Required License/Certification Fees

The District will reimburse unit members for licensing/certification renewal fees for a license or certificate that is required by the District as a condition of the unit member's employment in their assignment. Unit members must submit the request for reimbursement consistent with District policies and procedures.

ARTICLE 4: FRINGE BENEFITS

4.1 Permanent/Probationary Unit Members

The District shall pay the full cost of dental, vision and group long-term disability

insurance plans.

Effective with November 2024 payrolls (with premiums for December 2024 medical benefits), the District contribution to medical insurance plan premiums will change from a single-amount contribution of up to two thousand and fifty dollars (\$2,050) per month for eligible part-time faculty and two thousand one hundred dollars (\$2,100) per month for full-time faculty to a tiered contribution. The District contributions toward the premium amount of medical insurance plans shall be:

Medical Plan	District Contribution	Employee Contribution
Kaiser Traditional		
Employee	\$1,127.06	\$71.94
Employee + 1	\$2,181.78	\$164.22
Family	\$2,904.88	\$396.12
Kaiser Deductible		
Employee	\$1,042.28	\$26.72
Employee + 1	\$2,006.40	\$83.60
Family	\$2,705.72	\$235.28
Kaiser - High Deductible/Health Saving		
Employee	\$927.08	\$18.92
Employee + 1	\$1,793.53	\$55.47
Family	\$2,471.90	\$130.10
Blue Shield 100% Plan A		
Employee	\$1,460.76	\$93.24
Employee + 1	\$2,601.85	\$459.15
Family	\$3,239.25	\$1,079.75
Blue Shield 80% Plan K		
Employee	\$1,117.44	\$46.56
Employee + 1	\$2,129.70	\$160.30
Family	\$2,839.76	\$387.24
Blue Shield - High Deductible/Health Saving		
Employee	\$1,025.08	\$20.92
Employee + 1	\$2,011.94	\$41.06
Family	\$2,746.45	\$144.55

Effective with the September 2025 payrolls (with premiums for October 2025 medical benefits), the District contribution to benefits for full-time and eligible part-time faculty will be:

	District	Employee
Medical Plan	Contribution	Contribution
Kaiser Traditional		
Employee	93.5%	6.5%
Employee + 1	92.5%	7.5%
Family	87.5%	12.5%
Kaiser Deductible		
Employee	97.0%	3.0%
Employee + 1	95.5%	4.5%
Family	91.5%	8.5%
Kaiser - High Deductible/Health Saving		
Employee	97.5%	2.5%
Employee + 1	96.5%	3.5%
Family	94.5%	5.5%
Blue Shield 100% Plan A		
Employee	93.5%	6.5%
Employee + 1	84.5%	15.5%
Family	74.5%	25.5%
Blue Shield 80% Plan K		
Employee	95.5%	4.5%
Employee + 1	92.5%	7.5%
Family	87.5%	12.5%
Blue Shield - High Deductible/Health		
Saving		
Employee	97.5%	2.5%
Employee + 1	97.5%	2.5%
Family	94.5%	5.5%

Effective with the September 2026 payrolls (with premiums for October 2026 medical benefits), the District contribution to benefits for full-time and eligible part-time faculty will be:

Medical Plan	District Contribution	Employee Contribution
Kaiser Traditional		
Employee	93.2%	6.8%
Employee + 1	92.2%	7.8%
Family	87.2%	12.8%
Kaiser Deductible		

Medical Plan	District Contribution	Employee Contribution
Employee	96.7%	3.3%
Employee + 1	95.2%	4.8%
Family	91.2%	8.8%
Kaiser - High Deductible/Health Saving		
Employee	97.2%	2.8%
Employee + 1	96.2%	3.8%
Family	94.2%	5.8%
Blue Shield 100% Plan A		
Employee	93.2%	6.8%
Employee + 1	84.2%	15.8%
Family	74.2%	25.8%
Blue Shield 80% Plan K		
Employee	95.2%	4.8%
Employee + 1	92.2%	7.8%
Family	87.2%	12.8%
Blue Shield - High Deductible/Health Saving		
Employee	97.2%	2.8%
Employee + 1	97.2%	2.8%
Family	94.2%	5.8%

Effective with the September 2027 payrolls (with premiums for October 2027 medical benefits), the employee contribution to premiums will increase by five percent (5%) for each tier and plan unless and until the parties agree otherwise.

If the parties change medical insurance plans during the term of the July 1, 2024 through June 30, 2027 collective bargaining agreement, they will negotiate application of contributions to the new plan premiums.

4.1.1 Durable Medical Coverage for Kaiser. Durable medical equipment is covered in the Kaiser medical plans as explained in the Evidence of Coverage with deductibles or coinsurance as detailed in each plan.

4.1.2 Prescription Coverage. Insurance coverage for prescriptions is detailed in each plan.

4.1.3 Out of State Coverage. The District provides portability for out-of-state retirees who are eligible for retirement benefits. Out-of-state coverage varies by plan.

4.2 Health Coverage: Temporary Credit and Noncredit Unit Members

Effective July 1, 2024, the District shall provide a maximum contribution 4.2.1 toward District-offered medical insurance premiums for qualifying temporary (credit or noncredit) unit members to be equivalent to what the District contributes for full-time faculty for the applicable tier and plan. Part-time faculty shall pay any employee premium contribution through a monthly payroll deduction. For Spring semester (coverage months February to August), if unit members do not have a summer assignment to cover the employee premium contribution from their payroll check, then the total July and August employee premium contribution will be paid by personal check to the District payroll department by the fifth business day of the month of coverage. Unit members who do not expect to have a summer assignment may increase their payroll deduction for their April and/or May paychecks. If the District receives less than one hundred percent (100%) reimbursement from the State for its reimbursable medical premium expenses under the part-time faculty health insurance program (Education Code §§ 87860-87868), the parties will reopen the District contribution to benefits for full-time and part-time faculty for changes to take effect at the end of the fiscal year in which the shortfall occurs.

4.2.2 Unit members who retired subsequent to July 1, 1995 and who are eligible for benefits under Section 4.11 shall not be eligible for the benefits under this section.

4.2.3 Qualifying temporary credit and noncredit unit members are those who are currently employed part-time, who teach at least six (6) credit or noncredit units in the Fall semester (coverage months September to January) and teach twelve (12) credit or noncredit units or more in an academic year, excluding summer term. The six (6) units in the Fall semester may include a late-start course. If any course is cancelled or the unit member's assignment drops below six (6) units in the Fall or below twelve (12) for the academic year in the Spring, the unit member's District-provided coverage will be terminated the first of the month after the course cancellation/reduction in units and the unit member will

repay the District for the health coverage the District already provided. The unit member may continue coverage at their own cost under COBRA.

4.2.4 In order to be eligible for State funding under Education Code sections 87860-87868, and pursuant to and only to the extent set forth in a separate memorandum of understanding between UPM and the District, the District will reimburse multi-district part-time faculty members for a portion of their paid medical insurance premium. If the District receives less than one hundred percent (100%) reimbursement from the State for its medical premium and reimbursement expenses under the part-time faculty health insurance program (Education Code §§ 87860-87868), the parties will reopen the District contribution to benefits for full-time and part-time faculty for changes to take effect at the end of the fiscal year in which the shortfall occurs.

4.2.5 Two-Tier Anchor Bronze Plan. The District will maintain a medical plan for credit and noncredit unit members who do not qualify for health coverage. The "Active Temporary Employee" health coverage is for employee or employee plus children. The cost of this coverage will be at the employee's expense.

4.2.6 **Dental Coverage.** Unit members who qualify for health care coverage in Section 4.2 above shall qualify for a reimbursement of up to eight hundred dollars (\$800) per fiscal year for a single subscriber, or one thousand two hundred dollars (\$1,200) per fiscal year for a subscriber plus one (up to \$800 per individual and a maximum of \$1,200 total for the subscriber and subscriber plus one per fiscal year). The unit member must submit to the District an itemized invoice from a dentist outlining the services or equipment provided and confirming that the invoice has been paid, submitted within thirty (30) calendar days of the end of the fiscal year. The District shall reimburse the unit member within thirty (30) days of receipt of required documentation. To qualify as a "plus one" for dental reimbursement, an individual must be eligible to be a "plus one" on the unit member's health care plan (whether or not the unit member has a medical plan and whether or not the individual is the plus one on that plan) and an employee may only identify one individual to be a "plus one" per fiscal year. This dental coverage is not available to a unit member who receives dental insurance from the District, such as through another bargaining unit. A unit

member who is eligible for dental coverage under this section is not eligible to be another unit member's "plus one."

The maximum total dental reimbursement for all part-time faculty shall not exceed twenty-five thousand dollars (\$25,000) per fiscal year.

4.3 Insurance Coverage: Notification Guidelines

4.3.1 Within thirty (30) days of employment, new unit members shall receive complete information from the Benefits Office regarding all District insurance coverage for which they are eligible. Unit members must enroll or file an intention not to enroll with the Benefits Office within thirty (30) days of receipt of this information.

4.3.2 All insurance coverage and changes in such coverage shall become effective on the first day of the month following receipt of the unit member's request for coverage or change of coverage as allowed by the carrier. In the event that the unit member shall request a change of coverage based on a mid-year qualifying event, the unit member must submit enrollment paperwork and required documentation to the Benefits Office within the timeframe required by the plan administrator.

4.4 Benefits Advisory Committee

The Benefits Advisory Committee consists of two (2) members selected by UPM/AFT, no more than four (4) members selected by the classified staff and two (2) members selected by the District. The Committee shall review and recommend insurance carriers and shall oversee the operations of the carrier with regard to the establishment and maintenance of a high level of service to the members of the various plans. The Committee will regularly review the performance and services provided by the Broker(s) of Record and/or benefit consultant(s) to the District. The Committee shall make recommendations to the exclusive representatives and to the District regarding improvement and/or economies in fringe benefit coverage. The Committee shall convene to engage in collaborative analysis of cost-saving options and opportunities.

4.5 Accidental Death and Dismemberment (AD&D) Insurance

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The District shall provide to permanent/probationary unit members, two hundred and fifty thousand dollars (\$250,000) of "on the job" AD&D insurance at no cost to the unit member. Additional "twenty-four hour" AD&D insurance coverage, as well as family coverage, may be offered and selected at the unit member's expense.

4.6 Payroll Deductions for Benefits

Any eligible payroll deductions for benefits by a unit member may be sheltered as pre-tax dollars as provided for in relevant State or Federal statutes for permanent/probationary unit members who have authorized the salary reduction on the proper Benefits Office form.

4.7 Medical Waiver

4.7.1 Effective July 1, 2014, with the implementation of the Self-Insured Schools of California (SISC) any unit member working ninety percent (90%) FTE or more must participate in one of the medical benefits plans offered by the District with the following exception. SISC permits employees hired prior to July 1, 2014, who opted out of medical benefits with documentation of comparable coverage under another plan as of July 1, 2014. Permanent/probationary credit unit members who elected to waive medical benefits as of July 1, 2014, shall be provided with a \$1,500 annual payment. The payments shall be reduced on a pro-rata basis for unit members who waive coverage for less than a full year. Permanent/probationary credit unit members shall have their waiver payments made by check no later than December 15. If the unit member reinstates with District medical benefits, the exception will no longer be available to the unit member.

4.7.2 Temporary credit unit members who are eligible for medical coverage may voluntarily waive District medical benefits if they can provide documentation to the Benefits Office of comparable coverage under another plan (F4.A Temporary Credit Unit Members' Application For Waiver of District Medical Benefits) by October 1. Temporary credit unit members shall receive half of the waiver payment (\$750) by December 15, with the balance being paid by check no later than March 15 of the following semester, if they remain eligible

for the waiver in that Spring semester. For unit members with late starting classes, the balance will be paid by check no later than April 15, if they remain eligible for the waiver in that Spring semester. To be reinstated, temporary credit unit members must apply during the Fall open enrollment period.

4.7.3 Temporary noncredit unit members who are eligible for the District contribution to medical coverage may waive this contribution if they can provide documentation of comparable coverage under another plan (**F4.B Temporary Noncredit Unit Members' Application For Waiver of District Medical Benefits**) by October 1. If a unit member waives this coverage, there is no monetary remuneration from the District in lieu of this coverage. To be reinstated, temporary noncredit unit members must apply during the annual Fall open enrollment period.

4.8 Life Insurance

The District agrees to provide for all eligible permanent/probationary unit members, life insurance coverage in the amount of fifty thousand dollars (\$50,000).

4.8.1 An optional portable, permanent, voluntary life insurance plan may be offered to permanent/probationary unit members at no direct cost to the District beyond submission of the contribution to the insurance carrier. Payment to this plan may be made by monthly payroll deductions.

4.9 CRA Trust (Terminated)

The District shall be responsible for the total CRA contribution, not to exceed a total amount of fifty-four dollars (\$54.00) per unit member, until January 31, 2021. Effective February 1, 2021, the District contributions to the CRA Trust are terminated. The Trust was established by the United Professors of Marin and shall be administered solely by the UPM. It is recognized that the District shall have no trustees on the CRA Trust and shall not be involved in administering the Trust. The CRA Trustees will be solely liable for the Trust's administration and debts, as provided for by the law and the Trust document. The District is neither a fiduciary of the Trust nor a participant or a beneficiary of the Trust. The District's obligation

is to provide necessary employment or retirement data to the Trust, and to make the contributions called for herein and in the Trust document.

4.9.1 UPM will hold the District harmless from any liability arising from the creation or administration of the Trust described in Section 4.9, so long as the District fulfills its obligation as described in Section 4.9.

4.10 Domestic Partners

4.10.1 Eligibility and Enrollment Criteria. Domestic partner coverage will comply with California law. To enroll for domestic partner coverage, the qualifying partner and domestic partner must meet eligibility and enrollment requirements as provided by state law and the plan administrator. Unit members may obtain information regarding domestic partner benefits from the Benefits Office.

4.10.2 Benefit. Domestic partners are eligible for benefits for which the qualifying partner's spouse would be eligible, if thequalifying partner was married. Such benefits include medical, dental, and vision coverage. Retirement medical insurance, life insurance and disability insurance are not included. Benefits will be provided for the dependents of the domestic partner to the extent permitted by Self-Insured Schools of California (SISC) terms.

4.11 Fringe Benefits for Retirees Hired On Or Before July 1, 1988

4.11.1 Eligibility for Retiree Fringe Benefits.

The benefits set forth in this section are only available to permanent/probationary unit members hired on or before July 1, 1988.

4.11.2 Unit Member/Retired on Disability.

All permanent/probationary unit members with at least ten (10) years of fulltime service in the District, when retired for medical disability, will be covered by the District's Kaiser Medical Insurance Policy or any other Medical Insurance Policy currently offered by the District up to the maximum District contribution (Section 4.1), if allowed by carrier, until he/she/they reaches the age of seventy (70) or to the date of death, whichever is earlier. One (1) eligible dependent will also be covered until the staff member reaches the age of seventy (70) or to the date of the former unit member's death, whichever is earlier, and with approval of the insurance carrier. Retirees and their spouses/domestic partners that are sixty-five (65) years of age or older are required to provide proof of Medicare Parts A and B. A copy of the retiree's and spouse's/domestic partner's Medicare card must be submitted prior to the first of the month in which they turn sixty-five (65) (or first of the prior month if their birthday is on the 1st). Retirees must have continuous enrollment in Medicare while enrolled in a SISC retiree plan. Failure to produce a copy of the Medicare card(s) in a timely manner will result in SISC charging a surcharge which the retiree must pay.

4.11.3 Unit Member/Non-Disability Retirement.

Upon retirement, a permanent/probationary unit member with at least fifteen (15) years of full-time service in the District will be covered by the District's Kaiser Medical Insurance Policy or any other Medical Insurance Policy currently offered by the District up to the maximum District contribution (section 4.1), if allowed by carrier, until he/she reaches the age of seventy (70), or the date of death, whichever is earlier. One (1) eligible dependent will also be covered until the staff member reaches the age of seventy (70), or to the date of the former unit member's death, whichever is earlier, and with the approval of the insurance carrier. Retirees and their spouses/domestic partners that are sixtyfive (65) years of age or older are required to provide proof of Medicare Parts A and B. A copy of the retiree's and spouse's/domestic partner's Medicare card must be submitted prior to the first of the month in which they turn sixty-five (65) (or first of the prior month if their birthday is on the 1st). Retirees must have continuous enrollment in Medicare while enrolled in a SISC retiree plan. Failure to produce a copy of the Medicare card(s) in a timely manner will result in SISC charging a surcharge to the District, which the Retiree must pay.

4.11.4 Dental Coverage.

All retired unit members eligible for retiree fringe benefits set forth in this section and retiring on or after July 1, 1981, shall receive the District's dental coverage on the same dental plan the unit member had at the time of

retirement until age seventy (70) at District expense.

4.11.5 Senior Medical Programs.

Any unit member who qualifies for District approved medical insurance coverage and Social Security Medicare Part A and Medicare part B and who reaches sixtyfive (65) years of age during retirement, or is sixty-five (65) years of age or older at the time of retirement, must participate in the Kaiser Medicare Senior Advantage Plan or the non-Kaiser Medicare Advantage Plan, with District support up to the limits specified in Sections 4.11.2 or 4.11.3. Retirees who do not qualify for Social Security Medicare Part A and Medicare Part B shall continue to be provided medical benefits as described in Sections 4.11.2 or 4.11.3.

4.12 CalSTRS Reduced Workload Program (Phased-In Early Retirement)

4.12.1 Subject to and consistent with CalSTRS requirements for its reduced workload program, permanent/probationary unit members shall have the right to reduce their workload and maintain retirement benefits, provided:

- a. The unit member has reached the age of fifty-five (55) prior to reduction in workload.
- **b.** The unit member has been employed full-time as a permanent full-time unit member in a position for at least ten (10) years, of which the immediately preceding five (5) years were full-time employment.

4.12.2 Unit members shall be paid a salary which is the pro rata share they would be earning had they not elected to exercise the option of part-time employment, but shall retain all other rights and benefits for which they make the payments that would be required if they remained in full-time employment. Unit members shall receive all benefits in the same manner as full-time unit members for the first five (5) years of part-time employment. For the next five (5) years of leave the unit members shall pay for the cost of benefits based on the percentage of workload reduction; i.e. if reduced to a fifty percent (50%) workload the unit members would contribute fifty percent (50%) of the benefit costs.

4.12.3 The minimum part-time employment shall be the equivalent of onehalf of the number of days of service required by the unit members' contract of employment during their final year of service in the full-time position, i.e., one-half of the full-time assignment. Both the unit member and the District shall contribute to the teacher's retirement fund the amount that would have been contributed had the unit member been employed on a full-time basis. The reduced load may be apportioned over the school year.

4.12.4 The unit members shall receive the retirement credit they would have received if employed on a full-time basis and have their retirement allowance and other retirement benefits based on the salary they would have received if employed on a full-time basis.

4.12.5 No more than ten (10) years of part-time status shall be permitted. In the event of an emergency created by a medical or financial hardship, a member who has begun this program may return to full-time employment and later resume the program upon agreement with the District.

4.12.6 Unit members desiring to apply for the reduced workload program, pursuant to this Section and CaISTRS requirements, must do so in writing by April 15 preceding the academic year in which they desire the plan to begin.

4.12.7 Assignment of personnel to part-time duties under this reduced workload program is the responsibility of the Superintendent/President. The transfer and assignment provisions of the collective bargaining agreement shall be applicable. The unit member can return to full-time employment only with the mutual consent of the unit member and the District.

4.13 Emeritus Privileges.

Any full time or part time faculty member with at least ten (10) years of service who retires from the District shall receive emeritus status and afforded the following lifetime privileges at no cost to the emeritus faculty member:

a. Official college identification that recognizes emeritus status;

- **b.** Discount at College of Marin performing and fine arts events;
- c. Complimentary admission to College of Marin athletic events and athletic facilities;
- d. Complimentary lifetime parking permit;
- e. Invitation to College of Marin social events;
- f. Continued use of College of Marin email account upon request;
- g. Enrollment fee exemption for credit classes based on space availability;
- h. All library services; and
- i. Discount at College of Marin Bookstore.

4.14 Resignation Incentive 2017-2020

Resignees who received a resignation incentive in 2017-2020 under this section or related memoranda of understanding shall not be reemployed at any time in the future as regular full-time faculty. Such resignees may apply to perform part-time, temporary credit, noncredit, and not-for-credit assignments.

ARTICLE 5: LEAVES

5.1 Reporting Absences

5.1.1 Except as provided in this Article, unit members shall notify their immediate supervisor as soon as possible before any leave of absence, and in no event later than one (1) hour prior to the unit member's first assignment, unless the unit member is incapacitated and unable to do so. Within five (5) days after their return to work, unit members shall complete and submit to their immediate supervisor the **Faculty Absence Report (Form 5.A).** For purposes of this section, a "day" is defined as a weekday that District offices are open for business). Unit members on extended leave approved by Human Resources do not have to submit Faculty Absence Reports.

5.1.2 All unit members shall indicate their intention to return to duty the following work day by contacting their immediate supervisor or the supervisor's designee as soon as practicable, but no later than 2:30 P.M. on the workday preceding the unit member's return to duty.

5.1.3 If a unit member fails to give notice within the time limit specified of the unit member's intention to return after illness or accident, and the substitute appears for the day, the substitute shall receive a full day's substitute pay, and this amount shall be deducted from the unit member's salary for that month.

5.1.4 In the event a unit member is unable to contact the unit member's immediate supervisor, as required in this Section 5.1, the unit member shall contact the appropriate dean/director or Vice President by phone or email.

5.1.5 Unit members may not utilize asynchronous nor synchronous online/remote teaching to avoid reporting an absence or using leave unless otherwise directed by the District.

5.2 Sick Leave

5.2.1 Permanent/probationary unit members shall be entitled to ten (10) sick leave days annually and shall accrue one (1) additional day for every six (6)

units or equivalent assignment beyond the full-time workload during the 175day academic year/work year or for work assigned during intersession, accumulated indefinitely commencing on the first (1st) day of employment.

5.2.2 All temporary unit members (both credit and noncredit) shall receive one (1) day of sick leave for every three (3) units assigned per semester or its equivalent, and for every six (6) units assigned during intersession or its equivalent, accumulated indefinitely commencing on the first day of employment.

5.2.3 As provided in Education Code section 87782, any unit member, upon request, who has been an employee of another community college district for one school year or more shall have transferred to the District the total amount of leave for illness or injury which the unit member accumulated under Education Code section 87781.

5.2.4 By October 1 of each year, Human Resources shall notify all permanent/probationary unit members, and temporary credit and noncredit unit members with a fall assignment, of their accumulated number of sick leave days available. The District will be deemed in compliance of this requirement if leave balances are included on paystubs. Upon written request by the unit member to Human Resources, the District shall provide the unit member's accumulated sick leave information, to include: the previous year's ending sick leave balance (separating regular and overload earned and identifying amount used by date), total regular sick leave hours earned in the current academic year, total used sick leave in the current academic year, and current sick leave balance.

5.2.5 A unit member shall receive full pay for those days of absence covered by accumulated sick leave.

5.2.6 The District may require the unit member obtain certification from a health care provider or other proof of illness/accident for days of absence as sick leave or personal necessity leave (this does not apply to compelling personal importance leave). Normally, this shall be done when the absence exceeds five (5) days or when there is a reasonable, evidence-based suspicion of an

employee's abuse or misuse of sick days. When the District asks for a certification under this category, the District shall notify UPM.

5.2.7 After an employee has been absent for five (5) or more consecutive days of sick leave, the District may require the unit member obtain a release to return to work from a health care provider.

5.2.8 Sick Leave Reporting. Sick leave days shall be converted to hours for recordkeeping purposes. Sick leave will be charged against accumulated sick leave based on a 37.5-hour work week (per Article 8) and a 175-day work year for a 1.0 FTE load. For each unit of overload, an additional hour of sick leave will be charged per week (see reporting details below). Unit members shall report absence from assigned and/or unassigned duties. Should a unit member be absent for part but not all of a day, the unit member shall report the length of time (rounded to the nearest half hour).

When an assignment has been reassigned from the unit member to a long-term substitute, when a short-term substitute is covering unassigned time duties, or when the unit member is otherwise absent from unassigned time duties, the unit member shall report as sick leave on the absence report all hours associated with that assignment until the unit member reports back to duty. Sick leave hours reported must be based on the 37.5-hour work week and 175-day work year for a 1.0 FTE load. When the unit member is reporting a full week of absence, an additional hour of sick leave will be deducted per week for each unit of overload.

Temporary unit members shall have their sick leave usage prorated based on their percentage of full-time equivalent assignment.

When the unit member is reporting a full week of absence during intersession, sick leave hours shall be reported based on 6.25 hours of leave per unit of assignment per week.

Unit members under a health care provider's care and not released for duty shall utilize sick leave in accordance with the established work week/work year for a 1.0 FTE load. For each unit of overload, an additional hour of sick leave will be charged per week (see above).

5.2.9 Differential Leave.

After all earned and accrued sick leave is exhausted, additional non-accumulated differential leave for a unit member's own health condition, including all health conditions associated with pregnancy disability, is available for a period not to exceed five (5) school months per fiscal year and per injury or illness.

a. During any period when a unit member is on differential leave, the amount deducted from the salary due the unit member for any month in which the absence occurs shall not exceed the sum that is actually paid a substitute employed to fill the unit member's position during the absence or, if no substitute is employed, the amount that would have been paid to the substitute had one been employed. The District shall make every reasonable effort to secure the services of a substitute. (*See* Ed. Code 87780.)

5.2.10 Donation of Sick Leave to Another Unit Member.

Unit members may voluntarily donate up to ten (10) days (75 hours) of their accumulated sick leave days per year for use by other unit members who have catastrophic illness/injury, need to care for a family member suffering from a catastrophic illness/injury. In no instance shall unit members sell and/or exchange their sick leave for monetary or other considerations. If a unit member wishes to donate sick leave days, the unit member must contact the Human Resources Department to verify the number of accrued and available sick leave days and must put in writing to the Human Resources Department the request to transfer those days (Donation of Sick Leave Days F5.B). A transfer of sick leave credits cannot be revoked by the unit member who donated leave.

- **a.** The leave shall be processed and eligibility determined in accordance with Education Code 87405.
- **b.** Eligible unit members may receive up to one hundred (100) days of donated sick leave credits in any three (3) year period.
- **c.** In order to be eligible to receive donated sick leave credits under this section, a unit member must first exhaust his/her/their own sick leave (but

not including differential leave when applicable), and any other applicable paid leave, and must provide verification of the existence of a catastrophic illness/injury to the Human Resources Department in accordance with Section 5.7.8 (Medical Certification of Serious Health Condition). Donated sick leave will run concurrently with any remaining Family Medical Leave Act/California Family Rights Act leaves (when applicable). The unit member receiving donated leave may, after consultation with Human Resources, elect to incorporate donated leave with differential leave, or run the leaves consecutively.

5.2.11 Use of Sick Leave for Illness of Family Member.

- a. A unit member may use up to ten (10) days earned and available sick leave for the care of a family member as defined in Labor Code 233 and 245.5 (Kin Care leave). These days are in addition to those provided for as personal necessity leave and leaves for matters of compelling personal importance.
- b. In the event a unit member is needed to care for a spouse/partner, child or parent with a serious health condition, as determined by the spouse/partner, child, or parent's health care provider, and the unit member has exhausted the member's personal necessity leave and allotment of leave under subsection a, the unit member is entitled to use up to twenty-five (25) days of earned and accrued sick leave in order to care for the spouse/partner, child or parent. The allowable use of this earned and accrued sick leave to care for a family member with a serious health condition runs concurrently with Family Medical Act Leave Act/California Family Rights Act leaves (when applicable) and Family Care Leave under this Article 5 (when applicable).
- c. Notification. A unit member who elects to use sick leave for illness of a family member shall submit written notice to the immediate supervisor or designee to document the necessity for leave. In an emergency situation where notification in advance is not possible, the unit member shall notify the supervisor as soon as possible and submit written notification promptly. The unit member shall obtain and complete the applicable form(s) and submit the forms to Human Resources.

5.2.12 Use of Sick Leave for Terminal Illness of Spouse/Partner, Child, Parent.

- a. In the event of the diagnosis of a terminal illness of a unit member's spouse/partner, child or parent, and the unit member has exhausted the personal necessity leave under Section 5.3, Kin Care leave under Section 5.2.11.a, and the additional leave allowed under Section 5.2.11.b, the unit member is entitled to use up to 100% of earned and available sick leave, in order to care for the spouse/partner, child or parent. This use of earned and available sick leave runs concurrently with Family and Medical Care Act/California Family Rights Act leave.
- b. The unit member shall obtain and complete the applicable Employee/Family Medical Leave Act/California Family Rights Act and medical certification form(s) and submit the forms to Human Resources. Upon request by the District, the unit member shall submit verification of the terminal illness by a licensed health care provider.

5.3 Personal Necessity Leave and Compelling Personal Importance Leave

5.3.1 A unit member shall be entitled to use, during any contract year, not more than six (6) days of accumulated sick leave in case of personal necessity. Personal necessity leave (and leave for matters of compelling importance) must be reported in seven-and-a-half (7.5) hour increments (pro-rated for part-time faculty) for each date of absence.

5.3.2 Personal necessity is defined as an urgent situation which is imposed on a unit member, over which a unit member has no control, which a unit member cannot reasonably be expected to anticipate or disregard, and which requires the unit member's presence during the unit member's normal work day. Examples of personal necessity include but are not limited to: religious holidays; doctoral, licensing or other professional examinations; adoption hearings; funerals of close friends, colleagues, or relatives; caring for a spouse/partner, children, parents, or infant child following childbirth; or the placement of a child with an employee in connection with the adoption or foster care of the child by the employee.

5.3.3 The unit member shall submit a written request to the immediate supervisor or designee to secure advance permission for personal necessity leave except that advance permission shall not be required for leave taken for either of the following two (2) reasons:

- **a.** Death or serious illness of a unit member's immediate family or household member.
- **b.** Accident involving the unit member's person or property, or the person or property of a unit member's immediate family or household.

5.3.4 Use of Sick Leave for Matters of Compelling Personal Importance.

Pursuant to Education Code 87781.5, a unit member shall, without prior approval, be granted up to a maximum of six (6) days leave of absence in any contract year in cases of compelling personal importance. Said leaves shall be deducted from the unit member's available personal necessity leave. Unit members shall give written notice to his/her/their immediate supervisor or designee as soon as practicable and prior to taking leave under this section.

5.4 Industrial Accident Leave

All unit members who are eligible for Workers' Compensation benefits shall be provided with industrial accident and illness leave according to the following provisions:

5.4.1 The accident or illness has arisen out of and in the course of the employment of the unit member and has been accepted by the State Compensation Insurance Fund as a bona fide injury or illness.

5.4.2 Allowable leave for each industrial accident or illness shall be for the number of days of temporary disability but shall not exceed sixty (60) days during which the District is in session or when the unit member would otherwise have been performing work for the District in any one (1) fiscal year.

5.4.3 Allowable leave shall not be accumulated from year to year. When an industrial accident or illness leave overlaps into the next fiscal year, the unit

member shall be entitled to only the amount of unused leave due him/her/them for the same illness or injury.

5.4.4 The leave under these rules and regulations shall commence on the first day of absence.

5.4.5 Maximum salary during any one period shall not exceed the normal salary rate.

5.4.6 Industrial accident or illness leave shall be reduced by one (1) day for each day of authorized absence regardless of a temporary disability indemnity award.

5.4.7 During any paid industrial accident leave of absence, the unit member shall endorse to the District the temporary disability indemnity checks received on account of the industrial accident or illness. The District, in turn, shall issue the unit member appropriate salary warrants for payment of the unit member's salary and shall deduct normal retirement (on said member's full salary) and other authorized contributions. The unit member shall not receive more than one hundred percent (100%) of the unit member's regular salary.

5.4.8 Temporary disability payment on account of the industrial accident or illness shall be endorsed back to the District during any paid leave of absence.

5.4.9 Upon termination of the industrial accident or illness leave, the unit member shall be entitled to the benefits provided for sick leave, and the unit member's absence for such purpose will be deemed to have commenced on the date of termination of the industrial accident or illness leave, provided that if the unit member continues to receive temporary disability indemnity, he/she/they may elect to draw on accumulated sick leave to provide (with temporary disability indemnity payments) total income not to exceed normal full salary.

5.5 Pregnancy Disability Leave

5.5.1 Definition. Pregnancy Disability Leave is up to a four (4) month period when the unit member is disabled by pregnancy, childbirth, or a related medical condition. Except for the provisions of this section, any period of actual disability

due to pregnancy, childbirth, or a related medical condition, shall be treated as any other disability, and any accrued sick leave or other applicable salary continuance benefits shall be available to the unit member.

5.5.2 It is the intent of this section to implement the terms and conditions of Government Code section 12945, and further interpretations of this law will apply.

5.6 Disability Leave

5.6.1 A disability leave shall apply to all forms of disability, including disability due to pregnancy, childbirth, and related medical conditions, when a unit member qualifies for disability insurance at the termination of accrued sick leave.

5.6.2 Verification of Health Care Provider. Subject to applicable law, the period of disability as defined above shall be determined by the unit member's healthcare provider. Upon request by the District, the unit member shall submit verification of the disability by a licensed health care provider.

5.6.3 A unit member on disability leave shall be responsible for the unit member's portion of said fringe benefits payment which shall be due on a monthly basis, in advance. The District shall continue to pay its contribution to the unit member's health benefits, which include but are not limited to medical, dental, vision, and all other fringe benefits for which the unit member is eligible during leave based on the carrier's requirements, to the same extent the District would have paid for such benefits if the unit member would have continued working.

5.7 Employee/Family Care Leave

The Employee/Family Care Leave section provides unpaid leave to qualified unit members under the Federal Family Medical Leave Act (FMLA) and the California Family Rights Act (CFRA) (Government Code Section 12945.2), as well as leave to faculty who do not qualify for FMLA/CFRA leave but meet the contractual leave eligibility requirements defined below. Faculty members may also qualify for parental/baby bonding leave under Education Code section 87780.1. These sections shall be applied and interpreted in accordance with the state and federal law and regulations and related provisions of the CBA, and in conformance with changes thereto.

5.7.1 Eligibility.

- a. FMLA/CFRA Eligibility. Faculty member eligibility for FMLA and CFRA leave is determined pursuant to applicable laws and regulations. A faculty member who has worked in the District for twelve (12) continuous months and a minimum of 1,250 hours during the previous twelve (12) months (rolling) is eligible for FMLA and CFRA leaves. Faculty members who work less than twelve (12) months each year, are considered to have met the twelve (12)-month requirements so long as they meet the 1,250-hour requirement.
- b. Employee/Family Care Leave (Article 5.7) Eligibility for Faculty Who Do Not Quality for FMLA/CFRA Leave. A faculty member who has worked in the District for two (2) semesters or twelve (12) months in the past year, and worked a minimum of nine (9) units or the equivalent per semester during the previous twelve (12) months (rolling) is eligible for the leaves described below pursuant to this CBA. However, faculty members only qualify for FMLA and CFRA leave pursuant to the requirements of those laws; the terms of this CBA do not extend eligibility for those leaves nor the protections therefrom to unit members who are not eligible for such leaves under applicable law.
- **c.** The twelve (12)-month period to determine eligibility is measured backward from the date an employee uses any FMLA or CFRA leave. This is sometimes referred to as a "rolling" twelve (12)-month period.

5.7.2 Purposes for Which Leave May be Taken.

- **a.** Birth, adoption, or foster care placement of a child (within one year of event),
- **b.** Care of a family member with a serious health condition:

- **i.** Family member includes spouse, domestic partner, parent, (including person who stood in loco parentis to the employee), child (including foster, step and adult children and legal wards).
- **ii.** Serious Health Condition is defined as any illness, injury, impairment or physical or mental condition that requires either inpatient care in a hospital, hospice, or residential care facility, or continuing treatment by or under the supervision of a health care provider.
- **c.** Unit member's own serious health condition (except that CFRA excludes pregnancy disability which is covered under Government Code Section 12945 and CBA Section 5.5).
- **d.** Care of a spouse, domestic partner, son, daughter, parent, or next of kin who is a currently covered service member of the Armed Forces, and who has a serious injury or illness incurred in the line of duty on active duty for which he/she/they is/are undergoing medical treatment, recuperation, or therapy.
- e. Qualifying exigency where the employee's spouse, son, daughter, or parent (the "military member") is on (or has been notified of an impending call to) covered active duty in the Armed Forces. This Agreement uses the terms "qualifying exigency" and "covered activity duty" as defined in the FMLA.
 - i. For leave due to a qualifying exigency, notice must be provided as soon as practicable, regardless of how far in advance such leave is foreseeable.
 - **ii. Certification.** Upon a request for exigency leave, the District shall require certification of the family member's military status, and the nature of the exigency, to the extent authorized by law.

5.7.3 Duration of Leave.

a. Leave may be taken for up to a total of twelve (12) work weeks in a twelve (12) month period, except in the case of care for a member of the Armed Services injured in the line of active duty as set forth in Section 5.7.2.d, in which case the unit member is entitled to up to twenty-six (26) work weeks

of leave in a twelve (12) month period.

- b. Intermittent leave in the form of reduced work day or work weeks may be taken for treatment of a single illness or injury (i.e. for chemotherapy, radiation, kidney dialysis, or other treatments of a similar nature) when medically necessary as certified by the health care provider.
- **c.** Intermittent leaves as defined in subsection b above shall be scheduled, to the extent possible, to minimize disruption to the District. A unit member who requests leave on an intermittent or a reduced leave schedule may be required to transfer temporarily to an assignment that better accommodates recurring periods of absence than the unit member's regular assignment.
- **d.** The time period for Employee/Family Care Leave runs concurrently with sick leave, differential leave, and all other applicable paid leave, beginning with the first day of absence.

5.7.4 Employee Notice.

- **a.** If the need for leave is foreseeable, the unit member shall provide the District with reasonable (at least thirty (30) days) written notice.
- **b.** If the need for the leave is unforeseeable, notice must be given as soon as practicable.
- c. The District may deny the leave for failure to provide notice if:
 - i. The unit member had no reasonable excuse for failure to give notice;
 - **ii.** The unit member actually knew of the notice requirements; and
 - iii. The need for leave was clearly foreseeable.

5.7.5 Continuation of Benefits.

- a. The District shall continue to pay the unit member's health benefits, which include but are not limited to medical, dental, vision, and all other fringe benefits for which the unit member is eligible during leave based on the carrier's requirements, to the same extent the District would have paid for such benefits if the unit member would have continued working. The unit member shall continue to make employee contributions, if any.
- **b.** If the unit member does not return at the end of the leave, the District may collect from the unit member the amount expended for benefits unless the failure to return is because of disability or other reasons beyond the control of the unit member.
- **c.** The District and the unit member cannot continue to pay the retirement contributions because the unit member must be in paid status for these contributions to continue. However, if permitted by STRS and subject to all STRS requirements, a unit member with STRS retirement may elect to purchase the additional service credit for an approved family care leave, prior to retirement, and in doing so will pay all contributions with respect to that service at the contribution rate for additional service credit in effect at the time of the election.
- **d.** The District and the unit member cannot continue to pay for life insurance or income protection if the unit member is on unpaid leave or such coverage otherwise is not available under the requirements of the carrier(s). The unit member may be able to continue coverage by paying the premium if allowed by the carrier(s).

5.7.6 Status While on Leave. Approved leave does not constitute a break in service for purposes of seniority or longevity.

5.7.7 Married or Non-married Domestic Partner Employees. If both spouses/domestic partners are employed by the District, in accordance with FMLA, the leave for both employees is limited to twelve (12) weeks each for the care of a newly arrived child (birth, the placement of a child with an employee in connection with the adoption or foster care of the child by the employee) or a sick parent. In accordance with CFRA, eligible unit members who both work for

the District may each qualify for twelve (12) weeks of leave for qualifying babybonding CFRA leave.

5.7.8 Medical Certification of Serious Health Condition.

- **a.** The unit member shall provide to the District medical certification from the health care provider of the serious health reason for the qualifying family member.
- **b.** The unit member shall provide to the District medical certification from the health care provider of the unit member's own serious health condition and the inability to perform the functions of the unit member's position.
- **c.** Medical certification may be provided by a physician, osteopath, or other health care provider as defined by the California Family Rights Act (2 CCR 11087(j)).
- **d.** The District may, at its expense, require additional medical evaluation and certification of the unit member's own serious health condition (but not of the unit member's spouse/domestic partner, parent, or child).
- **e.** The District shall require fitness for return to duty certification following leave for the unit member's own serious health condition.

5.7.9 Right to Reinstatement. A unit member is entitled to reinstatement to the same or a comparable position, except as provided by applicable law (such as in the event of a properly-noticed layoff).

5.7.10 Procedure for Applying. Obtain and complete the applicable Employee/Family Medical Leave Act/California Family Rights Act and medical certification form(s) and submit to Human Resources.

5.8 Parental Leave

5.8.1 The District offers parental leave consistent with the provisions of Education Code §87780.1. This Section shall be applied and interpreted in accordance with state and federal law and regulations, and is intended to be

consistent with such laws and regulations. Use of leave designated as Parental Leave does not constitute an additional twelve (12) weeks under FMLA.

- a. Eligible full-time and part-time unit members are entitled to use his/her/their accrued sick leave up to twelve (12) work weeks (maximum) of paid Parental Leave in a twelve (12)-month period following the birth of a child of the employee, or the placement of a child with an employee in connection with the adoption or foster care of the child by the employee.
- **b.** The rate of pay is the employee's full pay if he/she/they has sufficient sick leave to cover the entire period of Parental Leave. If the employee does not have sufficient sick leave, the rate of pay is as set forth below.

Using the "differential" pay method of calculating extended illness leave, employees receive their full rate of pay less the amount actually paid to the substitute employed to fill the position, or, if no substitute is employed, the amount that would have been paid to the substitute had one been employed. If the employee is eligible for California Family Rights Act ("CFRA") leave, after exhaustion of all available sick leave except for fifteen (15) days, the employee shall receive differential pay or fifty percent (50%) of their regular rate of pay (whichever is greater) for the remainder of the twelve (12) work week period. Employees may retain fifteen (15) days of their sick leave for later use (as sick leave, not as Parental Leave).

c. An employee is not required to have 1,250 hours of service with the District in the previous twelve (12)-month period to qualify to take Parental Leave under this section. An employee is not required to use her/his/their sick leave for Parental Leave as a condition of using baby bonding leave under the CFRA. An employee who is eligible for CFRA leave may elect to take unpaid CFRA baby bonding leave and reserve her/his/their sick leave for later use (as sick leave, not as Parental Leave); however, if an employee elects to receive paid Parental Leave, his/her/their entitlement to CFRA baby bonding leave is reduced by the period of Parental Leave not to exceed a maximum of twelve (12) work weeks. Further, an employee who elects to take unpaid leave under this section shall not be eligible for differential or fifty percent (50%) pay during the twelve (12)-work week period (if the employee is eligible for CFRA as above) until they have exhausted all current and accrued sick leave except for fifteen (15) days.

- d. Parental Leave in this section shall run concurrently with CFRA baby bonding leave taken pursuant to Government Code section 12945.2, and combination of the two leaves shall not exceed twelve (12) work weeks in a twelve (12)-month period.
- e. Intermittent parental leave is available in accordance with applicable law. Unit members should work with their supervising dean/director and Human Resources to plan an intermittent parental bonding leave schedule in advance of the term in which leave will be taken.
- f. If eligible, a unit member may combine Pregnancy Disability Leave and Parental Leave for up to a maximum total of twenty-nine and one-third (29 1/3) weeks under applicable law (maximum 17 1/3 weeks Pregnancy Disability Leave plus twelve (12) weeks CFRA Parental Leave).
- **g.** Procedure for Applying: Complete the appropriate form and submit it to Human Resources.

5.8.2 Parental Leave under Education Code section 87784.5

- a. An academic employee may take up to thirty (30) days of her/his/their accrued sick leave in a school year, less any days of leave authorized as Personal Necessity Leave or Compelling Personal Importance Leave, in either of the following circumstances:
 - i. A biological parent may use leave pursuant to this section within the first year of her/his/their infant's birth;
 - **ii.** A nonbiological parent may use leave pursuant to this section within the first year of legally adopting a child.
- **b.** Leave under this section will run concurrently with FMLA/CFRA leave, if the unit member is eligible for such leaves. This section implements Education

Code section 87784.5 and all changes thereto or interpretations thereof will apply.

c. Procedure for Applying: Complete the appropriate form and submit it to Human Resources.

5.9 Jury Duty

A unit member absent from work to fulfill jury obligations shall be paid the difference between regular salary and jury fees for each day absent unless the unit member pays to the District the amount of statutory fees which the unit member received for attendance as a juror, excluding the statutory mileage fee, in which case the unit member shall receive their regular salary. A unit member who receives a jury duty summons shall notify the unit member's immediate supervisor and shall submit to Human Resources a copy of the summons attached to the leave of absence report.

5.10 Bereavement Leave

Every unit member is entitled to a leave of absence, not to exceed five (5) days, on account of the death of any immediate family member. No deduction shall be made from the salary of such unit member, nor shall such leave be deducted from leave granted by other sections of the Agreement. Members of the immediate family as used in this section are those defined in Government Code section 12945.7, including step- or in-law, or any person living in the immediate household of the unit member.

5.11 Uniformed Services Employment and Reemployment Rights Act (USERRA)

Unit members shall be granted any military leave to which they are entitled under law. Unit members shall be required to request military leaves in writing, and, upon request, to supply the District with "Orders" and status reports. The District is committed to protecting the job rights of employees in the uniformed services. A military leave of absence will be granted to unit members who are absent from work because of service in the U.S. uniformed services in accordance with the Uniformed Services Employment and Reemployment Rights Act (USERRA). Eligible employees may take up to five (5) cumulative years of leave under this policy.

Advance notice of military service and a copy of service orders are required. Unless military necessity prevents such notice or it is otherwise impossible or unreasonable, notice must be provided within thirty (30) days of active service. Military leave will be unpaid. However, the employees may elect to use personal necessity leave and banked units for the absence. Benefit accruals, such as vacation, sick leave, or holiday benefits, will be suspended during the leave and will resume upon the employee's return to active employment. Health insurance coverage will continue until the end of the month following the month in which the employee last worked. The employee will be required to pay her/his/their normal employee share of the premium during this time. After this period, the employee has the right under COBRA to elect continuing group health insurance, at the employee's expense, for up to twenty-four (24) months (or the period of service and time allowed to apply for reemployment, whichever is shorter) following separation from employment. An employee who takes leave under this policy will be eligible for reemployment as provided by law, including that the employee was honorably discharged from military service and provides discharge documentation. A returning employee must seek timely reinstatement depending upon the length of the military service, as follows, or defined by applicable state law:

Length of Service	Time Limit for Seeking Reinstatement
Less than 31 days	By the start of the first work day that begins at least eight hours after the completion of service
31 to 179 days	No later than 14 days following the completion of service
180 days or more	No later than 90 days following the completion of service

An employee who is hospitalized for an injury or illness incurred or aggravated during military service will have up to two years following the completion of service to submit an application for reemployment to Human Resources. Employees returning from military leave will be placed in the position they would have attained had they remained continuously employed or a comparable one depending on the length of military service in accordance with USERRA.

Length of Service	Reemployment Position(s)
90 or fewer days	Position that the employee would have held if employment had not been interrupted by military service; or
	Employee's previous position.
More than 90 days	Position that the employee would have held if employment had not been interrupted by military service; or
	A position of like seniority, status and pay for which the employee is qualified, with or without reasonable efforts by the District to help the employee become qualified.

5.12 Legislative Leave

5.12.1 Every permanent unit member who is elected to the Legislature, either State or Federal, shall be granted a leave of absence without pay for the duration of the term of the office.

5.12.2 Within six (6) months after the term of office expires, the unit member shall be entitled to return to the position held at the time of election, but the unit member shall not get salary step advancement credit for the time that the unit member was on leave.

5.12.3 A unit member employed to take the place of another unit member elected to the Legislature shall not have any right to such position following the return of the unit member on Legislative leave to the District.

5.12.4 Subject to approval of the carriers, a unit member elected to the Legislature may continue his/her/their health and welfare benefits at his/her/their own expense.

5.13 Unpaid Leaves

5.13.1 Unpaid leaves may be granted by the District to probationary/permanent faculty. Approval is subject to approval by the Board, as well as the limits on unpaid leaves established in the Education Code, District Board Policies and Administrative Procedures, and the terms of this section. (*See* **Unpaid Leave Application F5.C.**)

5.13.2 Requests for unpaid leave shall be made to the department chair and supervising administrator at least four (4) weeks prior to the deadline date for chairs to submit scheduling materials to the dean for the semester in which the proposed leave would begin. The District may waive this deadline at its discretion for special circumstances. Unpaid leaves shall start at the beginning of the semester. Unit members may use banked units during a period of leave that would otherwise be unpaid, pursuant to the unit banking provisions of this article.

5.13.3 The period of the leave may be one (1) semester or one (1) school year. The unit member may request an extension of the period of leave, with the reasons(s) for the renewal being specified. The period of leave with extensions may not exceed two (2) school years.

5.13.4 Unit members may request unpaid leave for reasons of personal necessity (parental, medical, public service, etc.; unit members may also or instead seek an accommodation for medical conditions from the District under Article 26) or to pursue educational goals.

5.13.5 The District must be able to secure reliable part-time coverage or to leave the assignment vacant, at the District's discretion, for the time the unit member will be on leave.

5.13.6 Fringe benefit coverage may be continued at the unit member's expense, if permitted by insurance carriers and requested in writing by the unit member in advance.

5.13.7 Requests for unpaid leave shall not be unreasonably denied. If a member's request for unpaid leave is denied, a written statement of reasons shall be provided on request of the member.

5.13.8 A unit member on leave of absence shall signify in writing by March 15th if the leave was in the Spring semester, or by November 15th if the leave was in the Fall semester, the unit member's intent to return to duty the following semester or shall at that time request an extension of leave.

5.14 Professional Development Leave/Professional Development Leave Committee (PDLC)

5.14.1 Professional Development Leave Committee. Professional Development Leave shall be granted based on approval of the UPM-District Professional Development Leave Committee (PDLC). The PDLC shall be composed of four (4) members, two (2) appointed by UPM and two (2) appointed by the District. All members shall be voting members. Professional Development Leaves shall be approved by a majority vote of PDLC.

5.14.2 Eligibility for Professional Development Leave. Each

permanent/probationary unit member and each temporary unit member employed for at least forty percent (40%) FTE or averaging at least forty percent (40%) for the Fall and Spring of the academic year (must meet this criterion at time of event) shall be eligible for up to four (4) days of Professional Development Leave per fiscal year, subject to the application procedures in this Section 5.14 These days may not be carried over to subsequent fiscal years.

a. Unit members are eligible for Professional Development Leave while on sabbatical leave, but not while on any other type of approved leave.

5.14.3 Definition of Professional Development Leave.

a. Professional Development Leave is leave to attend an employment-related conference, institute, workshop, short course (discipline or teaching skills-related, no more than four (4) days in length), or an institute/workshop wherein a unit member delivers a paper or speaks on the unit member's publication sponsored by a recognized professional organization, accredited

educational institution, organization or national/international body. Professional Development Leave does not include leave for courses taken by a unit member to obtain an advanced degree, to further his/her/their placement on the salary schedule, to attend District-sponsored courses or workshops, or to attend a course or workshop at the District's direction (the latter shall be paid through District funds other than PDL funds). A Continuing Education Unit (CEU) waiver must accompany the unit member's request for a short course (discipline or teaching skills-related).

- b. Professional Development Leave/PDLC Funds Criteria. At least one of the following criteria shall be met for the leave to be granted and funds awarded:
 - i. The unit member will be trained in: teaching; counseling; librarianship; educational leadership; accreditation; administration; shared governance; conflict resolution; educational equity; and/or workforce diversity and inclusion.
 - ii. The unit member will stay current in the unit member's discipline.
 - iii. The unit member's teaching methodology will be enhanced.
 - **iv.** The unit member will gain increased expertise in meeting the learning needs of a diverse and ever-changing student population.
- **c.** Small and Large Dollar Applications. Small dollar applications are defined as those of five hundred dollars (\$500) or less. Large dollar applications are those above five hundred dollars (\$500) up to a maximum of one thousand eight hundred dollars (\$1,800).
- **d.** Calculating Professional Development Leave. A day of Professional Development Leave is any day of leave recommended by the PDLC where:
 - i. The unit member is granted Professional Development Leave money by the PDLC; or

ii. The unit member is released from assigned or unassigned duties for professional development, whether or not a substitute is required.

A day of Professional Development Leave shall be counted even if said day falls outside the academic year/work year, if the unit member receives travel funds through the District.

5.14.4 Application and Selection Process for Professional Development Leave.

- **a.** Application. Applicants shall submit requests for Professional Development Leave to the PDLC on the required form (Professional Development Leave/Honorary Leave Application Form 5.D), copying the department chair and dean/director, prior to the application deadlines of:
 - September 15th
 - January 15th
 - May 1st

Requests for Professional Development Leave must be submitted and approved in advance but no earlier than one (1) year prior to the event.

A unit member requesting Professional Development Leave shall, along with the application form, turn in a Faculty Absence Report showing assigned hours during the period of leave and the arrangements for covering those obligations (e.g. substitute, trade with named unit members, etc.).

- **b.** Selection Process for Professional Development Leave. When all eligibility requirements, application criteria, and other requirements are met, PDLC will approve applications per period using the following process:
 - i. PDLC will determine how much of the funds available for that application period, within the range of ten to twenty percent (10-20%), will be used for small dollar applications. Such funds that are not used will be available for large dollar applications.

- **ii.** PDLC will approve large dollar applications starting with unit members with the least-recent recency date. A unit member's recency date will be based on the most recent Professional Development Leave deadline in which the unit member's large dollar application was approved and request for reimbursement documents were later submitted. Where unit members have the same recency date, PDLC will approve applications by lottery. Funds that are not used for large dollar applications will be available for small dollar applications.
- iii. PDLC will approve small dollar applications by lottery when the applications exceed the available funds. Recency is not a consideration in small dollar applications. Unit members are limited to a total allocation of up to five hundred dollars (\$500) per fiscal year for one or more small dollar applications.
- iv. No more than two (2) people or twenty-five (25) percent (whichever is larger) of the unit members of any department may attend the same conference at the same time without the approval of the appropriate dean or director.
- v. No individual shall receive more than one thousand eight hundred dollars (\$1,800) cumulative total of Professional Development/travel fund dollars (excluding substitute dollars) during the fiscal year.
- vi. All requests are subject to the availability of monies contained in Section 5.14.6.
- vii. If applications are not approved, unit members may reapply for a subsequent application deadline in advance of the event. No application will be considered after the event.
- viii. Upon the request of a unit member whose application is not approved, PDLC will provide an explanation.

5.14.5 Expense Reimbursement. Expenses for attendance at Professional Development Leave activities may be fully, partially, or not reimbursed, pursuant to the terms of PDLC's recommendation. The unit member must meet the forty

percent (40%) FTE (Section 5.14.2) eligibility criteria at the time of the event to receive reimbursement. Upon the request of a unit member whose expenses are not reimbursed in full, PDLC/Fiscal Services will provide an explanation. If a Professional Development expense was approved when it was incurred (e.g., conference registration fee) but the unit member does not meet the forty percent (40%) FTE (Section 5.14.2) eligibility criteria at the time of the event, UPM and the District will review and may approve reimbursement.

Unit members who have been granted funds for a District-directed leave or Professional Development Leave shall submit a request for reimbursement on the proper form, with all supporting documentation, no later than thirty (30) calendar days after the completion of the professional development activity. Requests for reimbursement submitted after this deadline shall not be paid.

5.14.6 Funding for Professional Development and Honorary Leaves.

- a. The District shall provide forty-five thousand dollars (\$45,000) for each fiscal year for approved Professional Development Leave and Honorary Leave costs. Unused funds shall roll over to subsequent fiscal years until those funds have been used by unit members. PDLC will divide these funds by the number of application deadlines, and any funds remaining after one application deadline within the fiscal year will roll over to the next application deadline. When funds remain after one application deadline, PDLC may award those funds for applications received after the deadline for events that occur before the next deadline.
- **b.** The District shall provide five thousand dollars (\$5,000) for each fiscal year for substitutes for all approved conference Professional Development and Honorary Leaves. The rate for calculating substitute costs for this purpose is the current stipend rate. These funds shall not carry over to the next fiscal year.

5.14.7 District-Directed Travel. PDLC does not award travel funds to unit members for District-directed travel.

5.15 Honorary Leave

5.15.1 Honorary Leave. Honorary Leave requests shall be reviewed by the UPM-District Professional Development Leave Committee (PDLC) (*see* Section 5.14). An Honorary Leave is one which is requested by a unit member who has been formally honored and invited by a recognized group, organization, or national or international body.

5.15.2 Eligibility for Honorary Leave. Each permanent/probationary unit member and temporary unit member teaching at least six (6) units a semester or twelve (12) units a year is eligible to apply for paid honorary leave. In order to receive expense reimbursement, applicable receipts must be submitted. The funding limitation set forth in section 5.14.6 shall apply.

5.15.3 Pay during Honorary Leave. If the unit member is to be fully compensated by the group/organization for services rendered, then he/she/they shall receive no compensation from the District. If the unit member receives less than his/her/their normal salary and fringe benefits, the District shall pay the difference. The funding limitations of section 5.14.6 shall apply.

5.15.4 Honorary Leave Limits.

- a. Request Limits: A unit member cannot receive more than two (2) honorary leaves within a seven (7) year period for the same honor bestowed by the same group, organization or national/international body.
- **b.** Time Limits: A maximum of eight (8) calendar days per fiscal year.
- **c.** Travel Compensation Limits: A maximum of four hundred dollars (\$400.00) per fiscal year.

5.15.5 Application and Selection Process for Honorary Leave.

- **a. Application.** Applicants shall submit requests for Honorary Leave to the PDLC on the required form (Form 5.D) prior to the application deadlines of:
 - September 15th
 - January 15th
 - May 1st

PDLC may authorize Honorary Leave requested outside of these deadlines if the organization invites the unit member after the deadline. Requests for Honorary Leave must be submitted and approved in advance. No application will be considered after the event.

The application shall include a copy of the invitation and other relevant information.

A unit member requesting Honorary Leave shall, along with the application form, turn in a Faculty Absence Report showing assigned hours during the period of leave and the arrangements for covering those obligations (e.g. substitute, trade with named unit members, etc.).

b. Selection Processes for Honorary Leave. When all eligibility requirements, application criteria, and other requirements are met, the PDLC shall review all Honorary Leave requests on a case-by-case basis. PDLC shall recommend Honorary Leaves, by majority vote, to the supervising Vice President. In case of a split decision, the issue shall be decided by the supervising Vice President. Upon the request of a unit member whose application is not approved, PDLC/the Vice President will provide an explanation.

5.15.6 Expense Reimbursement. Expenses for attendance at Honorary Leave activities may be fully, partially, or not reimbursed, pursuant to the terms of PDLC's recommendation. Upon the request of a unit member whose expenses are not reimbursed in full, PDLC/Fiscal Services will provide an explanation.

Unit members who have been granted funds for an Honorary Leave shall submit a request for reimbursement on the proper form, with all supporting documentation, no later than thirty (30) calendar days after the completion of the Honorary Leave activity. Requests for reimbursement submitted after this deadline shall not be paid.

5.16 Sabbatical Leave

5.16.1 Purpose. Sabbatical leave of absence shall be granted to eligible permanent unit members of the regular staff for professional improvement to be

attained by study or research, which will benefit the faculty, college, and students. A sabbatical leave will fulfill one or more of the following purposes:

- **a.** Formal Study. The applicant will undertake a program of undergraduate and/or graduate work. This program must be related to the unit member's current or reasonably-anticipated prospective assignment for the District.
- **b. Independent Project.** The applicant will pursue an organized program of study, research, or creative project. This project must be related to applicant's current reasonably-anticipated prospective assignment for the District.
- **c. Travel.** The applicant will travel to increase their knowledge in their discipline. Sabbatical applications for travel will normally be approved only if the proposed travel incorporates a plan of study or research in an area related to the applicant's current or reasonably-anticipated prospective assignment for the District, and if the applicant shows that the information/experiences sought are best obtained through travel.

5.16.2 Eligibility. To be eligible for sabbatical leave, a unit member must meet the following criteria:

- **a.** A unit member must have six (6) years of permanent/probationary, full-time service as a member of the faculty or six (6) years of permanent, full-time service since the unit member's last sabbatical leave.
 - i. In the event of a split sabbatical leave, the six (6)-year period shall be calculated from the commencement of the first semester of the unit member's last sabbatical leave.
 - ii. No absence from service under a leave of absence other than sabbatical leave shall be deemed to be a break in the continuity of service required by the Education Code for the purpose of qualifying for a sabbatical leave; however, such absence shall not be included as service in computing the six (6) years required for sabbatical leave.

- **iii.** Reduced loads below sixty (60) percent in a semester shall, for the purpose of eligibility, be computed on a prorated basis.
- iv. After employment by the District, a Board-approved leave for service under a nationally recognized fellowship or foundation for a period of not more than one (1) year for research or teaching shall not be considered a break in continuity of service, and shall be included in computing the six (6) years required for sabbatical leave.
- v. No service performed prior to the granting and execution of a sabbatical leave of any duration may be used in determining eligibility for a subsequent application for sabbatical leave.
- b. Recipients of sabbatical leaves must agree to remain in the employ of the District for two (2) years after return to service, or for leaves of less than one (1) year, twice the period of leave. For a split sabbatical leave, the period of service served between the periods of leave shall count toward the member's service commitment.

5.16.3 Extent. Sabbatical leave is for one (1) or two (2) semesters within a two (2)-year period starting with the beginning date of the first semester of sabbatical. Sabbatical leaves may be granted for less than one (1) semester for non-instructional unit members. If an applicant requests one semester or less, the applicant is waiving any eligibility for the second semester. A sabbatical of one semester or less shall count as one-half (1/2) of a year sabbatical in computing the total number of sabbatical leaves which may be granted.

5.16.4 Distribution. The number of sabbatical leaves available to be awarded in any one (1) fiscal year shall be five (5) percent of the total permanently-filled FTEF, as of October 1, with the number of sabbatical leaves awarded to be rounded to the nearest half number. Permanently-filled FTEF position is defined as: Non-administrative, minimally qualified full-time equivalent (1.0 FTE) held by a permanent or probationary unit member, either in service or on approved leave.

5.16.5 Compensation.

- a. A unit member on a granted sabbatical leave for a period of one (1) semester or less shall be paid ninety percent (90%) of the unit member's salary, plus all (i.e. one hundred percent (100%)) fringe benefits including retirement contributions the unit member would have received if the unit member had remained in active service. A unit member awarded a sabbatical leave of absence for two (2) semesters (consecutive or split) shall be paid sixty-five percent (65%) of the unit member's salary, plus all (i.e. one hundred percent (100%)) fringe benefits including retirement contributions if the unit member would have received had the unit member remained in active service. In the computation of the salary, extra pay for summer session, overloads, etc., shall be excluded.
- **b.** A unit member on a sabbatical leave of absence shall receive such changes in salary as the unit member would have received had she/he/they remained in active service.
- **c.** A sabbatical leave shall not count as a break in continuity of service to the District.

5.16.6 Criteria. The Sabbatical Committee will review and score applications, and may award up to the number of sabbatical awards available in that fiscal year. The Sabbatical Committee will consider the overall quality and specificity of an application, as well as responses to all prompts.

- **a.** Applicants who have not been granted sabbaticals by the District previously may be given preference over candidates who have been granted sabbaticals.
- **b.** The Sabbatical Committee may also consider seniority of service since last sabbatical.
- **c.** In making its recommendations, the Sabbatical Committee may consider reasonable distribution across disciplines.
- 5.16.7 Application Procedure.

- a. A Sabbatical Committee shall be composed of two (2) unit members selected by UPM, two (2) unit members selected by the Academic Senate, and three (3) educational administrators selected by the Superintendent/President. Each member shall have one (1) vote. A minimum of five (5) votes in favor are required to award a sabbatical leave to an applicant. A quorum shall consist of five (5) committee members.
- Applications for sabbatical leave should be formatted as a formal research proposal. Applicants must complete all components of the application in detail to facilitate evaluation by the Sabbatical Committee and comparison with other applications. (Form 5.E Sabbatical Leave Application)
- c. Applications for sabbaticals must be submitted to the supervising Vice President by email by 5:00 p.m. on October 1 of the year preceding the fiscal year when the unit member will begin sabbatical, referred to as the "application year." The Office of the Vice President will forward the applications to the Sabbatical Committee.
- **d.** The Sabbatical Committee shall evaluate all applications pursuant to the rubric (Sabbatical Application Scoring Rubric Form 5.F) and rank the applications. To be awarded a sabbatical, an application must receive a score of "satisfactory" or better for each prompt and a minimum of five (5) votes in favor. The Committee may at its discretion request clarifications or additional information from any applicant. However, applicants are not entitled to supplement or amend their applications after the due date except as authorized by the Committee.
- e. By December 15 of the application year, the Sabbatical Committee will forward to the supervising Vice President: 1) its recommendations of which applications to award a sabbatical; 2) its rankings of applications; and 3) the completed forms used to score applications. Where the Sabbatical Committee would recommend more applications than there are available sabbatical leaves, the Committee may include alternates in its rankings, which may be awarded a sabbatical if another applicant forfeits a sabbatical leave.

- **f.** The supervising Vice President shall review the sabbatical recommendations and forward the same to the Superintendent/President and the Board with such recommendations for changes as the Vice President requires to reconcile the recommendations with the District's educational and financial requirements.
- **g.** The Vice President will notify applicants of whether their application has been approved, or is approved as an alternate. Upon the request of a unit member whose application is not approved, the Committee will provide an explanation for its recommendation.
- h. The final approval for each individual sabbatical, based upon the criteria listed in this Article and applicable forms, shall rest with the Board. The Board will approve any sabbatical leave awards before February 1 of the application year.
- i. If a unit member decides, for any reason, not to take a sabbatical leave approved by the Board, their leave is forfeited. However, the forfeited leave will not count in calculations determining the unit member's eligibility for future sabbatical applications. Forfeited leaves shall be awarded to the next highest application from the Board's approved list.

5.16.8 Accident or Illness. If there is an interruption of more than ten (10) calendar days in the program of study or research caused by serious accident or illness during a sabbatical leave, evidence and written verification from a physician of the accident or illness shall be sent by the unit member to Human Resources. This notice shall be sent within five (5) calendar days of such illness or accident, or as soon as physically possible. If this evidence is found to be satisfactory to Human Resources, during this period of temporary interruption, the employee shall be returned from sabbatical leave status, and placed on regular pay and sick leave status.

5.16.9 Return to Service/Final Report. At the conclusion of the sabbatical leave, and between the periods of an approved split leave, a unit member shall be reinstated in a position equivalent in classification (instructor, counselor, librarian, and other non-instructional unit member) to that held by the unit member at the time of the granting of the leave, unless the unit member

otherwise agrees in writing. Within one (1) semester of the unit member's return from leave, the unit member shall file the final report with the Sabbatical Committee. For approved split leaves, a status report shall be filed upon completion of the first sabbatical period, and a report shall be filed after completion of the full term of the sabbatical leave. This report shall be retained in the Sabbatical Committee's files, the supervising Vice President's files, and elsewhere as the District deems appropriate. At the unit member's request, the report shall be included in the unit member's personnel file. The unit member shall present their sabbatical leave report to the Board of Trustees during a Board meeting as scheduled by the Superintendent/President. Unit members are encouraged to present their sabbatical leave report to colleagues and students, such as during a flex training or COMmunity Hour event. When a unit member earns formal college credit during a sabbatical leave, the unit member must provide an official transcript to the District.

5.16.10 Inability to Complete Approved Leave. If a unit member is unable to complete a sabbatical in a timely manner as approved by the Sabbatical Committee, the unit member shall notify the supervising Vice President not later than five (5) working days following the unit member's awareness of this problem. The supervising Vice President shall notify the Sabbatical Committee who shall consider and/or propose an alternative to the unit member's unmet sabbatical leave commitment.

- **a.** First preference shall be given to any alternative proposed by the employee that is similar in appropriateness, time, and product to the original approved sabbatical.
 - As one alternative, a unit member who is approved for a two (2)-semester sabbatical leave which is disrupted due to the unit member's accident/illness may propose reducing his/her/their sabbatical to a one (1)-semester leave (with an adjustment to compensation accordingly) or extending the period between his/her/their first and second semester.
- **b.** If the Committee determines the proposal is inappropriate, it shall explain why and give the unit member an opportunity to reply and revise the proposal.

- c. If the Committee determines that the revised new proposal does not include a commitment of time (i.e., length of courses taken, length of travel commitment, etc.) or quality of product (i.e., project to benefit students, publications, degree received, etc.) it shall determine the percentage of the sabbatical the unit member failed to complete. The unit member will be required to repay the unearned salary received while on sabbatical, calculated as the percentage of leave the unit member failed to complete multiplied by the salary received by the unit member.
- d. If the unit member fails to file the required sabbatical report within one (1) semester of his/her/their return to service with the District, the District will send the unit member two (2) written reminders of the requirement to complete the final report, at least fourteen (14) calendar days apart. Fourteen (14) calendar days after the second reminder, the unit member will be deemed to have failed to complete the sabbatical. The unit member will be required to repay the unearned salary received while on sabbatical, calculated as the percentage of sabbatical the unit member. Failure to file the required sabbatical report shall be considered at least ten percent (10%) of the sabbatical, or more as determined by the Sabbatical Committee depending on the details of the sabbatical.
- e. The unit member must begin repayment of the unearned salary starting the month following written notification by the District of the amount of salary repayment owed. Repayment must be completed within six (6) months unless otherwise agreed by the District. In computing the repayment amount, the District shall allow the unit member to use any available personal necessity leave as compensation to the District. The unit member may only replace sabbatical leave with other leave (sick, industrial accident, etc.) when the conditions for the other leave are met.
- **f.** A unit member who is required to repay salary will have their period of eligibility for any future sabbatical leave calculated starting with the semester following total repayment of the amount owed.

5.17 Voluntary Substitutes: Faculty

No unit member absent due to illness, personal necessity, professional development leave, or honorary leave, for a period of three (3) days or less total shall be charged sick leave, if during the unit member's absence the position is voluntarily filled by other faculty member(s) who meet the requirements to serve as a short-term substitute for the assignment. The use of substitutions under this section shall follow the procedures for short-term substitutes. The substituting faculty member will not be paid. The Absence Report form must be submitted to the appropriate dean or director by the faculty member who was absent to verify that these conditions have been met.

5.18 Unit Banking Program

5.18.1 Definition. A permanent/probationary credit faculty member may request the District to retain in a separate account, specifically designated for this purpose, salary compensation for overload/intersession/summer session work for the purpose of deferred remuneration, to be used to fund otherwise unpaid leaves, partially-funded leaves, sabbatical leaves, or reduced loads. Faculty members may not accrue more than fifteen (15) banked units.

5.18.2 Sabbatical Leave: In the case of sabbatical leaves, faculty members may use banked units to increase compensation up to one hundred percent (100%) of the current salary (e.g., in one semester leaves, up to one and a half (1.5) units may be banked units; in one-year leaves, up to ten and a half (10.5) units may be banked units). Otherwise, compensation is prorated against the banked units applied to the partially funded sabbatical. All fringe benefits, including retirement contributions the faculty member would have received had they remained in active service, continue.

5.18.3 Reduced Loads: In the case of an approved reduced load (Article 8), a unit member must carry at least nine (9) units, or a sixty percent (60%) load, to be eligible to apply banked units, or the hour equivalent for non-instructional members, toward a reduced load. The unit member may apply six (6) units to the reduced load for a fully-paid load for that semester, or may apply less than six (6) units to the reduced load for a partially funded reduced load/unpaid leave for that semester. Compensation and retirement contributions will be prorated against the number of banked units, or the hour equivalent for non-instructional

members, applied. All District fringe benefits, including Life Insurance and Income Protection continue subject to approval by the carrier.

5.18.4 Unpaid and Partially-Paid Leave. A faculty member who is on an approved leave of absence that is unpaid or partially-paid (such as differential-pay leave or workers' compensation leave) may apply up to fifteen (15) banked units to achieve one hundred percent (100%) of the faculty member's current salary. All District fringe benefits the faculty member would have received had the unit member remained in active service continue, based on approval of the carrier. Life Insurance and Income Protection are not provided because the faculty member is not actively at work, as required under these benefits, but the faculty member may be able to continue coverage by paying the premium if allowed by the carrier.

5.18.5 Procedure for Banking Units.

- a. Application.
 - Semester Banking. Applications for banking units shall be submitted by completing the Full-Time Faculty Assignment Request Form (F8.A) (Article 8) and signing the Constructive Receipts Waiver for Banked Units (F5.G) during the scheduling process for the following semester (i.e. September or the applicable deadline for the following Spring semester load; January or the applicable deadline for the following Fall semester load).
 - ii. Intersession/Summer Session Banking. Applications for banking intersession/summer session units shall be submitted by completing the Full-Time Faculty Assignment Request Form (F8.A)(Article 8) and signing the Constructive Receipts Waiver for Banked Units (F5.G) before April 1 or applicable deadline of any year.
- **b.** Designation. Once the request for banked units is submitted, no change may be made (i.e. a unit member may not decide to be paid for approved banked units). Conversely, once the unit member has been scheduled for pay for overload/intersession or summer session, the unit member does not have the option to bank these units.

- c. Access to Banked Units. In order to bank units, a faculty member must sign the Constructive Receipts Waiver for Banked Units (F5.G).
 - i. Banked units can be retrieved only through a District-approved sabbatical, leave, or reduced load, or by resignation, retirement, termination, or death, except in the case of an eligible hardship withdrawal.
 - **ii.** Under IRS guidelines, a hardship withdrawal is an amount necessary to satisfy an immediate and heavy financial need. This may include uninsured medical expenses, payments necessary to avoid eviction from or foreclosure on a home, burial or funeral expenses, expenses to repair unexpected damage to a home, or expenses and losses incurred in connection with a Federal disaster declaration.
 - **iii.** Faculty members who request cash payment of banked units as a hardship withdrawal must do so in accordance with applicable IRS laws and regulations. The District and UPM assume no responsibility for tax payments or other consequences of a cash payment to faculty.
- **d. Possible Tax Implications.** Internal Revenue Service regulation 1.451-2 (a) applies the doctrine of constructive receipt to compensation income earned from unit banking. Notwithstanding this section, the District and UPM do not make any representations as to the impact of banking units and utilizing banked units on unit member's state or federal tax obligations. Unit members should consult with their own legal and financial advisors.
- e. Impact on Retirement. The increased compensation due to the addition of banked units to either a partially funded sabbatical leave, reduced leave or unpaid leave to make it a fully funded leave, is subject to STRS contributions with resulting service credit. Any increased compensation is subject to all applicable STRS/PERS-related laws and regulations.
- **f.** The District and UPM do not make any representations as to the impact of banking units and utilizing banked units on unit member's state or federal

tax obligations, STRS/PERS benefits, creditable compensation for STRS/PERS, nor any other factors. The District and UPM encourage unit members to consult with their own legal and financial advisors for assistance on these topics.

5.18.6 By October 1 of each academic year, Human Resources shall give written notification to all unit members who have banked units:

- **a.** The total number of units in their account.
- **b.** The semester(s) and/or intersession(s) during which the units were earned and/or expended.
- c. The total dollar value of the units (computed as provided above).

ARTICLE 6: ASSIGNMENTS AND TRANSFERS

6.1 Assignments

6.1.1 Right of Assignment. Selection of all assignments shall be at the District's discretion and subject to the limitations in the CBA.

6.1.2 Splitting Assignments. The District shall not be required to split an assignment with a single CRN.

6.1.3 Assignments Requiring Consent of Unit Member. Full-time unit members and Eligible Temporary Unit Members (ETUM) may not be scheduled for the assignments listed below without the unit member's written consent. Written consent may be demonstrated by a signed assignment sheet, signed notice of employment, or otherwise.

- a. A full assignment of three (3) days and three (3) evenings per week, four (4) days and two (2) evenings per week, five (5) days and one (1) evening per week, or six (6) days with or without evenings.
- **b.** A split assignment between work sites on the same day without mileage paid at the Internal Revenue Service rate.
- **c.** A day assignment following an evening assignment by less than twelve (12) hours.
- d. More than three (3) new preparations in any one (1) academic year and more than two (2) in any one (1) semester. A new preparation is a course of two (2) units or more which the unit member has not taught within the previous five (5) years. This subsection does not apply to probationary faculty.
- e. Prisons or jails.
- **f.** More than:

- i. one assignment per semester that ends after 6:00 p.m., or
- ii. the combined five (5)-year average of assignments that end after 6:00 p.m., assigned to permanent/probationary unit members in that department, whichever is greater. The department five (5)-year average will be mutually determined by the applicable department chair and division dean. Disputes will be resolved by the Vice President.
- g. Contract non-FTES (fee-based) classes.
- **h.** An assignment involving an extended work year as defined in Article 8.
- i. To K-12 sites.
- j. Saturday or Sunday assignments.
- **k.** Other off-campus locations.

6.1.4 Specialty Skills Courses. Specialty skills courses are those designated by the Curriculum Committee as requiring special skills unlikely to be possessed by persons withmore general qualifications. Departments, through the dean and chair, shall request Curriculum Committee approval to designate courses as specialty skills courses by completing the **Specialty Skills Course Request Form (F6.C)**, presenting to the Curriculum Committee, and providing all information the Curriculum Committee requests. The District shall not be required to offer specialty skills course units to any unit member who does not hold the requisite skills. Disputes over whether a particular individual possesses the skills necessary to teach a specialty skills course shall be reviewed and resolved by Academic Senate representatives and the area dean.

6.1.5 Reading and Writing Lab Assignments. The District shall schedule faculty for the Reading and Writing Lab (RWL) as follows:

a. Each faculty may be assigned no more than the following maximum units for the RWL:

- i. Full-time faculty may be scheduled in the RWL up to four and a half (4.5) units (6 hours); and
- **ii.** Part-time faculty may be scheduled in the RWL up to six (6) units (8 hours).
- **b.** The District will work with the applicable department chairs to offer faculty units in the RWL as follows:
 - i. The District will notify the department chair and area dean of the hours that need to be assigned to faculty in that department.
 - **ii.** The department will schedule full-time faculty hours in the RWL first.
 - iii. The department will offer remaining RWL hours to part-time faculty pursuant to Article 6 procedures. The minimum unit assignment to part-time faculty with ETUM status may include classes and RWL hours. Offers shall include at least one (1) class (if available).
 - **iv.** Faculty members will have seven (7) calendar days from the time of offer to accept the assignment.
- **c.** In consultation with the RWL Coordinator, the applicable department chair will arrange substitutes for RWL faculty absences.
- d. Units for RWL assignments will not count toward temporary pool status, nor toward ETUM status. Units for RWL assignments will count for maintaining ETUM status once a faculty member has attained ETUM status. A faculty member who declines a class assignment but has RWL units for that semester will not be considered to have declined an assignment for purposes of removal from the ETUM list.

6.1.6 Health Sciences Clinical Assignments. Health Sciences faculty may be required to complete drug screening and additional background checks for assignments as specified in this section.

- a. Application. This section shall apply to the following unit members only: those Nursing, Medical Assisting, EMT, and other Health Sciences faculty whose assigned duties include rotations in clinical sites which mandate drug testing or background checks. Said unit members shall consent to drug and background checks as required in the District's agreement with the clinical site (such as initial placement or breaks in service at a location). The terms of this section do not apply to pre-employment drug screening and background checks, which a candidate must pass to be employed.
- **b.** Clinical Sites. Upon request, the Assistant Director of Nursing or supervising dean/director shall inform UPM and health sciences faculty of which clinical sites require drug testing and/or background checks.

c. Notification.

- i. The Assistant Director of Nursing or supervising dean/director shall notify unit members at least thirty (30) days prior to drug screening of the type of test (e.g., urinalysis, blood test) and drugs included in the test. No random drug testing shall be allowed.
- **ii.** Background checks shall be limited to the information required by the clinical facility. The Assistant Director of Nursing or supervising dean/director shall notify unit members at least 30 days prior to the background check of the various background related information that will be reviewed (e.g., Social Security number trace, county criminal background search in any county the member has resided in the last seven years, etc.).

d. Procedure.

- i. All costs of the drug tests and background checks shall be paid by the District.
- **ii.** Drug tests shall be conducted at a drug testing facility recommended by the District or at any other properly-certified drug testing facility selected by the unit member.

- **iii.** Unit members shall receive release time for travel time to and from the test site.
- **iv.** The process shall adhere to the privacy protections mandated by the California Constitution.

e. Results.

- i. The faculty member will provide the results of the drug screening test and background check directly to the supervising dean or director within seven (7) calendar days of receiving the results.
- **ii.** If results are positive, the faculty member will retake the test in time to get the results prior to beginning the clinical assignment.
- **iii.** Faculty members shall not be placed in the clinical facility until results are received and reviewed by the District that satisfy the requirements of the facility. If the faculty member has not passed the testing before the assignment begins, the District may reassign the work to a different faculty member and either reassign the faculty member or require the faculty member to use leave pending a passing test result.
- **iv.** With permission from the unit member, results of drug screening test and background check may be submitted to other clinical facilities requiring drug test certification, if permitted by the receiving facility.
- f. Possibility of Alternative Assignments. If results are positive, the unit member may be reassigned to other nursing duties (limited to one semester), or must utilize leave as allowed by the CBA. The unit member shall not be placed in a clinical facility until such time as the unit member receives a clear drug screening test and background check. The District shall make alternative assignments for a period of up to one semester every six (6) years to members who have been precluded or removed from clinical assignments in connection with drug testing or background screenings.
- **g.** Job Postings. Health Sciences faculty job postings shall include the following language:

To ensure compliance with the substance abuse and background screening policies of the District's allied health care facilities and hospitals, post-offer, pre-employment drug screening and background checks may be conducted.

Thereafter, health sciences faculty members shall be subject to drug testing and background screening in accordance with clinical affiliate agreements, which may vary by site.

6.2 Reassignments and District Directed Assignments

6.2.1 Reassignment Due to Class Cancellation. In the event that part of the load of a permanent/probationary unit member must be cancelled because of small class size, the District shall assign other courses, instructionally-related assignments, or student services activities for which the unit member is qualified so that the unit member has a full load. Courses assigned to part-time faculty may be reassigned to permanent/probationary faculty at any time before the first day of the class to ensure the permanent/probationary faculty may be reassigned to part-time faculty may be reassigned to part-time faculty may be reassigned to part-time the permanent/probationary faculty member has a full load. Courses assigned to part-time faculty may be reassigned to part-time faculty may be reassigned to part-time faculty as overload if such reassignment occurs before the first day of registration for the semester/term.

6.2.2 Reduced Load/Banked Units Due to Class Cancellation. A unit member may opt for a reduced load and/or use banked units as an alternative to being assigned instructionally-related or student service activities.

6.3 Opportunity for Contract Education Classes

6.3.1 Credit and Noncredit Contract Education. With unit member consent, unit members may be assigned credit or noncredit contract education classes subject to the approval of the outside company or the entity contracting for the class. Credit or noncredit contract education classes are considered part of the unit members' regular assignment.

6.3.2 Not-for-Credit Contract Education. Unit members may voluntarily accept assignments in not-for-credit contract education subject to the approval of the outside company or the entity contracting for the class. Unit members shall not be accorded ETUM status, nor gain credit toward ETUM status, for these assignments.

6.4 Assignment of Temporary Credit Units and Noncredit Units

6.4.1 Temporary Credit and Noncredit Units. Credit and noncredit units or their equivalent which have been allotted by the District for the Fall or Spring semester but not accepted by eligible permanent/probationary unit members shall be assigned to the following:

- a. Eligible temporary unit members, or ETUMs;
- b. Qualified temporary hiring pool members; or
- c. Expedited hires.

Assignments for Temporary Unit Members. Temporary assignments 6.4.2 shall be offered on a semester-by-semester basis contingent on the availability of units. The offer of assignment is for temporary employment pursuant to California Education Code 87482.5 or other applicable Education Code section as determined by Human Resources. Service in temporary status does not count towards permanent, full-time status or tenure. The offer of assignment is based on service not to exceed sixty-seven percent (67%) of the hours per week of a full-time faculty member and terminates at the expiration of the term specified. The offer of assignment and any temporary employment will be subject to all terms and conditions of employment as set forth in the Notice of Temporary Employment, and will be subject to the approval or ratification of the District's Board of Trustees. The offer of assignment and any temporary employment may be terminated or changed pursuant to applicable provisions of the collective bargaining agreement, Board Policies and Administrative Procedures, at the discretion of the Board of Trustees pursuant to Education Code section 87665, and as otherwise permitted by law.

6.4.3 Intersession Terms and Sabbatical Leave Replacement. The scheduling priority set forth in this section 6.4 does not apply to intersession terms or sabbatical leave replacement, which may be assigned at the District's discretion.

6.4.4 Community Education Services/Not-for-Credit Assignments.

Community Education/not-for-credit assignments are not subject to seniority preferences, nor is there an ETUM list or equivalent for such assignments.

6.4.5 Temporary Hiring Pool. For each discipline which needs to offer assignments to temporary unit members, a hiring committee shall be convened to screen, identify, and select qualified applicants for inclusion in a discipline's hiring pool. All hiring committee members must have participated in training as required by Title 5 of the California Code of Regulations, Section 53003. Candidates who have been selected for the hiring pool shall be referred to as qualified temporary hiring pool members. Once an applicant has been selected for a given hiring pool, the qualified temporary hiring pool member shall not be rescreened when subsequent hiring committees are convened to select additional applicants to the same pool.

6.4.6 Removal from Temporary Hiring Pool. Unit members may be removed from a temporary hiring pool under the following circumstances:

- **a. Resignation.** Unit members will be removed from the temporary hiring pool upon their request.
- **b.** Unsatisfactory Performance. Upon a unit member's receipt of an unsatisfactory evaluation prior to attaining Junior ETUM status, the District may remove the unit member from the temporary hiring pool or place the unit member on a performance improvement plan. If two (2) evaluations during the six (6)-semester period toward attaining Junior ETUM are unsatisfactory, the unit member will be removed from the hiring pool.
- c. Failure to Respond or Break in Service. If, for two (2) consecutive offers of assignment, a temporary pool member declines the assignment, and/or fails to respond to the notice of offer of assignment, the District may remove the unit member from the pool after consultation with the department chair. Exceptions to removal from the pool shall be made in the event of an approved leave or a documented medical circumstance which prevented the unit member from being able to perform service or respond to the offer as applicable.
- **d.** Failure to Receive Offers of Assignment. If, for four (4) consecutive semesters, a temporary pool member is not offered an assignment, the

District may remove the unit member from the pool after consultation with the department chair.

e. Disciplinary Action. The District may remove from the pool a temporary pool member who is subject to discipline pursuant to Article 24. If the District intends to remove the unit member from the hiring pool(s) (in all disciplines) because of the unit member's misconduct resulting in disciplinary action, the District will provide the unit member with written notice thereof and an opportunity to respond to the notice orally or in writing to the Superintendent/President or designee prior to removal from the pool(s).

6.4.7 Eligible Temporary Unit Member (ETUM).

- **a. Definition of ETUM.** Eligible Temporary (credit and noncredit) Unit Member (ETUM) denotes any qualified temporary hiring pool unit member who has met all criteria for Junior or Senior ETUM status as set forth below. For the purposes of allocating units to temporary unit members and in compliance with California Education Code 87482.3, the ETUM category is divided into two (2) subcategories, Junior ETUM and Senior ETUM.
- **b.** Effective Date of ETUM Status Benefits. ETUM scheduling priority does not take effect until the period of scheduling following completion of all ETUM criteria, including teaching the full final semester prior to gaining either ETUM status. Scheduling priority applies prospectively only, and does not apply to classes that have been scheduled at the time of gaining either ETUM status.
- **c.** Eligibility for ETUM Status. Any qualified temporary pool member must meet the following criteria in order to achieve ETUM status within a given discipline or department:
 - i. Attaining Junior ETUM Status
 - **1.** Length and Continuity of Service. The unit member must provide service for six (6) complete semesters within a six (6)-year period.

Service during intersession terms does not count toward attaining ETUM status.

- 2. Evaluation and Satisfactory Performance. The unit member shall be evaluated during the first, third, and sixth semesters of employment. member of the evaluation team, including the unit member Anv being evaluated, may request that the unit member also be evaluated during other semesters. The sixth semester evaluation shall be comprehensive in nature, taking into consideration the unit member's performance and evaluations over the full six (6)-semester eligibility period. If the unit member provides the required six (6) semesters of service, and the comprehensive sixth-semester evaluation, including the recommendation of the evaluating supervisor, is satisfactory, the unit member shall achieve Junior ETUM status. Failure by the District to complete an evaluation shall not impede progress toward achieving ETUM status. When a temporary pool member's evaluation is not conducted because the unit member's level of absence was so significant that it precluded evaluation, the evaluation shall be conducted in the next semester that the member works, and the timeline toward ETUM adjusted accordingly.
- **3. Discipline During Evaluation Period of ETUM.** Any semester in which a unit member has been subject to discipline that is sustained pursuant to Article 24, may not be counted toward achieving ETUM status. Any evaluation that takes place during a semester that is not counted toward ETUM per this section shall not constitute one of the evaluations required to achieve ETUM under subsection 2 immediately above.
- **ii. Attaining Senior ETUM Status.** Any temporary unit member who meets all of the following criteria shall be considered a Senior ETUM upon verification by HR of the information submitted:
 - **1.** Completion of twelve (12) semester assignments as a Junior ETUM;

- **2.** The two (2) most recent evaluations as a Junior ETUM must be satisfactory; and
- **3.** Submission by the unit member of a completed Notice of Senior ETUM Eligibility Form to Human Resources, said form to list the twelve (12) qualifying semesters. Submittal of the completed form is the unit member's sole responsibility. The deadlines for submission of the form are:
 - For designation of Senior ETUM status at the conclusion of a Fall semester, the unit member must submit the Notice of Senior ETUM Eligibility Form no later than October 1 of that semester.
 - For designation of Senior ETUM status at the conclusion of a Spring semester, the unit member must submit the Notice of Senior ETUM Eligibility Form no later than March 1 of that semester.
- 4. Any failure by the District to evaluate a Junior ETUM within the time periods prescribed in Article 7 shall not impede said member's progress toward achieving Senior ETUM status. When a Junior ETUM's evaluation is not conducted because the unit member's level of absence was so significant that it precluded evaluation, the evaluation shall be conducted in the next semester that the member works, and the timeline toward ETUM
- 5. Discipline During Evaluation Period of ETUM. Any semester in which a Junior ETUM has been subject to discipline that is sustained pursuant to Article 24, may not be counted toward achieving Senior ETUM status.
- **d. Ranking of ETUMs.** Ranking of ETUMs for purposes of unit assignments shall be determined by seniority based on first date of hire as a Junior ETUM within that discipline. If there is a tie, rank shall be determined by the number of units taught at the District in the prior three (3) fiscal years. If there is a tie in both the first date of hire and the number of units taught, rank will be determined by a one-time lottery.

e. ETUM Application for Assignment in Other Disciplines. ETUM status is attained for a particular discipline. Individuals who qualify as ETUMs in one discipline are not precluded from applying for assignments in other disciplines for which they are minimally qualified.

f. Loss of ETUM Status.

- **i. Resignation.** Unit members will be removed from the ETUM list upon their request.
- **ii. Break in Service.** If, for three (3) consecutive offers of assignment, an ETUM declines the assignment, and/or fails to respond to the notice of offer of assignment, the unit member shall lose ETUM status in that discipline. Exceptions to removal from the list shall be made in the event of an approved leave or a documented medical circumstance which prevented the unit member from being able perform service or respond to the offer as applicable. A unit member who has lost ETUM status due to a break in service shall be placed back into the appropriate temporary hiring pool. The unit member may reapply for ETUM status upon meeting all criteria for Junior or Senior ETUM again.
- iii. Unsatisfactory Performance. ETUMs who receive an unsatisfactory evaluation during a scheduled evaluation shall be provided with a written plan of remediation which the ETUM shall implement during the following semester of assignment. Subsequent, off-schedule evaluations may be requested by the evaluator or ETUM to assess the ETUM's performance and the ETUM's successful implementation of the written plan for remediation. The receipt of two (2) unsatisfactory evaluations within a seven (7) semester period shall result in the loss of ETUM status. A unit member who loses ETUM status due to unsatisfactory performance shall not be placed in the discipline's temporary hiring pool.
- iv. Disciplinary Action. The District may terminate a unit member's ETUM status if the unit member is subject to discipline pursuant to Article 24. If the District intends to terminate a unit member's ETUM status (in all disciplines) because of the unit member's misconduct resulting in

disciplinary action, the District will provide the unit member with written notice thereof and an opportunity to respond to the notice orally or in writing to the Superintendent/President or designee prior to termination of ETUM status. In such case, the District may, in its sole discretion, place the unit member back in the hiring pool(s) to be considered for future assignments, or may remove the unit member from the temporary hiring pool(s).

v. Requalification for ETUM status. A unit member who loses ETUM status may seek to regain ETUM status after meeting all criteria based on service performed after loss of ETUM status only; prior semesters of service shall not be counted toward ETUM status. If a unit member loses ETUM status and then subsequently regains ETUM status, the seniority of the unit member shall be based on the date ETUM status was reinstated.

6.4.8 Notification.

- **a.** Each semester, the District shall provide the temporary unit member with a written notice of the offer of assignment. The notice of offer shall be sent to the unit member's District email. It is the unit member's responsibility to monitor their District email for communications related to assignments. The written notice of the offer shall state: *"This is an official offer. Please respond to this email within seven (7) calendar days from today to confirm your assignment."* Communications regarding possible offers and availability that do not constitute an official offer shall state: *"This is not an official offer."*
- **b.** The deadline to respond to an offer is seven (7) calendar days from the date of issuance. It shall be the responsibility of each unit member to respond in writing to the offer by the deadline. A faculty member's failure to respond by the deadline, or withdrawal of acceptance of the offer at a later date, will be deemed a rejection of the offer. A faculty member who confirms they do not want any assignment for the term will be deemed to have rejected an offer for that term (i.e., they do not have to decline an official offer).

6.4.9 Unit Allocation. Units shall be allocated to temporary unit members as specified in this section.

a. Maximum Unit Allocation. No part-time unit member shall be assigned more than a total of sixty-seven percent (67%) of the hours per week considered a full-time equivalent workload for the semester except as specifically allowed by the Education Code with the approval of Human Resources. It is the intent of this section to apply the sixty-seven percent (67%) calculation consistent with Education Code section 87482.5.

b. Minimum Unit Allocation to ETUMs.

- i. Junior ETUM. Each semester, the District shall offer available temporary credit or noncredit units to Junior ETUMs in ranked order. So long as the member is offered a minimum load of forty percent (40%) across all disciplines, the District is not required to offer additional units.
- **ii. Senior ETUM**. Each semester, the District shall offer available temporary credit or noncredit units to Senior ETUMs in ranked order. So long as the member is offered a minimum load of sixty percent (60%) across all disciplines, the District is not required to offer additional units.
- **iii. Allocation of Remaining Units.** After each ETUM has been offered units (as above), the District at its discretion may offer any remaining available units in a department or discipline, to any ETUMs on the discipline list, eligible temporary hiring pool members, or expedited hires, as long as the total workload for any temporary unit member does not exceed sixty-seven (67%).

6.4.10 Expedited Temporary Hiring.

- **a. Definition.** "Expedited Temporary Hiring" refers to the hiring of an individual into a temporary academic position using the expedited selection process set forth in AP 7212 and in this section. Neither this section nor AP 7212 regulates the hiring of short-term substitutes or emergency hires, as those terms are used under the Education Code.
- **b.** Expedited Hiring Procedures. The screening committee for an expedited temporary hiring shall contain at least one but no more than two (2) unit

members appointed by the Academic Senate President with the advice and consent of the Academic Senate. Individuals who are hired through an expedited process ("expedited hire") shall not be placed in the qualified temporary pool, except as provided herein.

- c. Circumstance of Use. Using the expedited selection process, the District may offer units or their equivalent to an external candidate who is needed in the absence of available permanent/probationary faculty or ETUMs. The District may offer assignments to an expedited hire without exhausting the temporary hiring pool. In addition to filling temporary credit or noncredit units, the provisions of this section and the expedited hiring process described in AP 7212 shall also be used for the screening of external candidates to fill long-term substitute positions.
- **d.** Limitations on Duration of Expedited Hire Status. No unit member may serve as an expedited hire for more than six (6) semesters of employment. Upon the conclusion of the sixth semester, if the Department has not conducted a temporary hiring pool recruitment and the unit member has received two satisfactory evaluations over the six (6)-semester period, then the unit member will be placed in the temporary hiring pool and may advance to ETUM status pursuant to this Article 6.
- e. Application of Expedited Hire Service for ETUM Status. No unit member may gain ETUM status without becoming a qualified temporary hiring pool member, except as set forth immediately above. A unit member who served as an expedited hire and subsequently becomes a qualified temporary hiring pool member may apply semesters of service as an expedited hire in the discipline toward gaining ETUM status.
- **f.** Termination of Expedited Hire Status. A unit member's status as an expedited hire may be terminated for the same reasons that a unit member may be removed from a temporary hiring pool.

6.5 Temporary Assignments for Student Recruitment and Enrollment

When the District employs K-12 faculty and staff to supervise tutoring or teach basic skills courses at a K-12 site, the following provisions shall apply:

- **a.** The assignment shall be considered a specialty skills course.
- **b.** The employee shall be hired as an expedited hire.
- **c.** Employment in this category does not make the employee eligible for ETUM status.
- **d.** There is no limit to the number of semesters for which a unit member may serve as an expedited hire pursuant to this section.

6.6 Temporary Unit Member: Advancement to Interview

Temporary (credit and noncredit) unit members in all disciplines, with a minimum of five (5) years of employment (i.e., a total of ten (10) semesters or fifteen (15) quarters) with the District, shall be automatically advanced to the interview stage of the hiring process for all permanent positions for which they apply and are minimally qualified.

6.7 Substitutes

6.7.1 Definition. A substitute is an employee who fills in for a unit member who is absent from work. A short-term substitute refers to temporary assignments lasting twenty (20) working days or fewer. Long-term substitutes refer to temporary contract assignments.

6.7.2 Eligibility for Substitute Assignments. Permanent/probationary unit members, ETUMs, temporary hiring pool members, and expedited hires who meet the minimum standards for teaching in a particular discipline, as identified by the Chancellor's Office of California Community Colleges, shall be considered eligible and given priority over external candidates for short-term substitute positions.

6.7.3 Short-Term Substitutes.

a. Procedure for Assigning Paid and Unpaid Short-Term Substitutes. Members shall notify their deans or their designees as soon as possible when they are going to be absent from work, including whether the absence will be during

any scheduled assignments. If the absence is expected to occur during a scheduled assignment, the unit member shall do one of the following:

- i. Cancel the affected class(es) and/or assignments and provide notice of the cancellation to the department chair and dean;
- **ii.** Arrange a voluntary unpaid substitute (see section 5.17) where the following criteria are met:
 - **1.** An eligible substitute is available and willing to serve as the substitute; and
 - 2. For instructional assignments, the unit member provides the unpaid substitute with a lesson plan, lecture, or other instructional materials consistent with the course syllabus.
- **iii.** Request a paid substitute. Requests for paid substitutes shall be processed as follows:
 - 1. Requests made with less than twenty-four (24) hours' notice shall be denied and the member shall not arrange for a paid substitute. Twenty-four (24) hours is measured as the time between when the dean or designee has actual notice of the request and the start time of the impacted class.
 - a. At the sole discretion of the dean, the District may waive the twenty-four (24)-hour period and authorize a paid substitute. The dean may consider relevant factors including, but not limited to, how often the class meets and length of class, impact on students, frequency of requests, and availability of substitutes. This decision shall not be subject to the grievance process.
 - **b.** The twenty-four (24)-hour requirement does not apply for the ESL Lab, Math Lab, and Reading and Writing Lab. Faculty should request substitutes in advance whenever possible.

- **2.** Requests made with at least twenty-four (24) hours' notice shall be approved if the following criteria are met. Otherwise, class shall be cancelled:
 - a. An eligible substitute is available; and
 - **b.** For instructional assignments, the unit member provides the substitute with a lesson plan, lecture, or other instructional materials consistent with the course syllabus.
- **3.** If the use of a paid substitute is approved, the department chair shall identify the qualified and eligible substitutes, and in consultation with the unit member where feasible, recommend to the dean a person to serve as a substitute.
- b. Compensation for Short-Term Substitutes. Hours worked as a paid short-term substitute shall be paid at the stipend rate and shall not be counted toward the percentage of a full-time load. When determined to be appropriate by the area dean, paid short-term substitutes shall be compensated at the stipend rate for work that is completed outside of the classroom. Hours worked outside the classroom must be approved and monitored by the area dean and paid by timecard.

6.7.4 Long-Term Substitutes.

- a. Duties. A long-term substitute is responsible for delivering the required curriculum, creating lesson plans, preparing and administering tests, grading tests and assignments, holding office hours, and administering final grades when needed. A long-term substitute is the instructor of record until such time as the absent unit member returns to duty, or the substitute is otherwise released from the assignment, whichever occurs first. Substitutes and originally-scheduled faculty will share, at a minimum, information/materials necessary for cohesive instruction and grading.
- **b.** Compensation. Payment of long-term substitutes shall be prorated at the unit rate.

c. Appointment of Long-Term Substitutes.

A long-term substitute shall be offered a contract in the following situations:

- i. Absences Expected to Last Longer Than Four Weeks of Class. When a member is absent from work, and the District receives medical or other authoritative documentation that the member is not expected to return to work for a period lasting longer than four weeks of class, a long-term substitute may be assigned for all remaining days of the semester that the member continues to be absent.
- **ii.** Absences Lasting Longer Than Four Weeks of Class. When a member has been absent for four (4) weeks of class, and a long-term substitute has not been assigned, a long-term substitute shall be assigned for all remaining days that the member continues to be absent.

d. Offer of Long-Term Substitute Positions.

- i. Contracts for long-term substitute positions shall be offered in the following order and based on seniority before consideration of other eligible applicants:
 - **1.** Permanent/probationary unit members (the District may authorize exceeding the overload limit for such substitute positions); and
 - **2.** ETUMs so long as the ETUM's load, including the substitute assignment, does not exceed sixty-seven percent (67%) of a full-time load except as specifically allowed by the Education Code.

This subsection (i) shall not apply to sabbatical leave replacements, nor to substitute positions that begin as a short-term substitute assignment.

ii. The District shall not be required to split long-term substitute assignments with a single CRN.

iii. The District may offer a long-term substitute contract to a temporary hiring pool member or qualified external candidate who, in the absence of available permanent/probationary or ETUM faculty (except as provided in subsection (i) above), is needed to fill a long-term substitute position. Selection of an external candidate shall use the expedited hiring selection process.

6.8 Voluntary Temporary Transfer

A permanent unit member may voluntarily be reassigned from one discipline or department (referred to in this section as "department") to another, or the unit member may divide assignments and/or duties between departments, if the unit member follows the procedures below and obtains the approval of the receiving department and the dean.

6.8.1 Application Procedures.

- a. Application Procedure. For consideration, the unit member must submit a letter of interest to the receiving department chair, with a copy to the home department chair and the dean(s). The receiving department chair shall review the request on the basis of the criteria listed in section 6.8.2. If the criteria are met, the receiving department chair shall convene an interview panel consisting of the chair, the dean, and one or two other members of the receiving department selected by the Academic Senate President or designee.
- **b. Interview**. If the criteria are met, the interview panel will interview the unit member. The panel will determine whether to recommend the unit member for assignments within the department based on the department's programmatic needs, including availability of ETUMs. The interview panel's recommendation will be subject to review by the Superintendent /President or designee. The Superintendent/President or designee may accept or reject the interview panel's recommendation based on the receiving department's and the home department's programmatic needs.

6.8.2 Criteria for Evaluation of Voluntary Temporary Assignment Request.

- a. Minimum Qualifications. A unit member must have achieved permanent status and possess the minimum educational qualifications to teach or provide service in that discipline or department, as identified by the Chancellor's Office of California Community Colleges and the receiving department.
- **b.** Home Department Program Considerations. In order for a voluntary temporary assignment request to be approved, the home department chair shall determine if there is a replacement for the assignee who, at the time of the request:
 - i. is a permanent/probationary unit member, an ETUM, or a temporary hiring pool member;
 - ii. is willing and available; and
 - **iii.** meets the minimum educational qualifications of the department as stated in the temporary pool postings.

6.8.3 Assignment of Voluntary Transfer Units

- a. Notification of Temporary Units. When a receiving department has temporary units available which the department would like to offer to a voluntary transfer, the receiving department will notify the unit members who have been recommended for assignments through the voluntary transfer application process. The receiving department will send a copy of the notification to the home department chair and the dean(s). At that time, the unit member may request units, subject to the approval of the home department dean for that semester based on the home department program considerations in section 6.8.2.b.
- **b. Seniority.** If two (2) or more unit members who have been recommended for assignments through the voluntary transfer application process request temporary units, and are approved by the home department dean for the semester, then the permanent unit member with the most seniority shall

have preference for temporary units. Seniority is determined by the start date of the unit member's first probationary contract assignment at COM.

6.8.4 Evaluation During Voluntary Assignment. During any semester in which a unit member is scheduled for an evaluation and is otherwise eligible for a voluntary transfer, the unit member shall be assigned at least one (1) class (or the non-instructional equivalent) in the unit member's home department, and shall attend department meetings of the home department and otherwise engage in professional activities related to the home department that are subject to evaluation.

6.9 Voluntary Permanent Transfer

Voluntary permanent transfers shall be provided on the basis of open competition for the available position.

6.10 Involuntary (Temporary or Permanent) Transfer

(Form 6.B Notice of Involuntary Transfer)

6.10.1 Reason for Involuntary Transfer. A credit unit member may be involuntarily transferred from one (1) department to another, or required to divide the unit member's assignments and/or duties between departments, under one (1) or more of the following circumstances:

- **a.** The District demonstrates that there is a significant reduction in the need for the services provided by unit members, or
- **b.** The District demonstrates that there is a valid programmatic need for the transfer. A written reason for the transfer shall be provided.

6.10.2 Notice Period. Except in unusual circumstances due to resignation, death, illness, accident, or other emergency, the District shall give the unit member to be transferred notice: a) at least twenty (20) calendar days prior to the beginning of the semester; or, b) if the involuntary transfer shall result in a new preparation (the unit member has not taught the course within the prior five (5) years), at least sixty (60) calendar days prior to the beginning of the

semester. The notice shall state the involved course(s)/assignment(s) being dropped and added.

6.10.3 Vacancy Consideration. For up to twenty-four (24) months (probationary) or thirty-nine (39) months (permanent) from the date of transfer, a unit member involuntarily transferred shall be offered any equivalent vacancies declared in the department from which the unit member was transferred if the unit member was transferred because of a significant reduction in the need for services or the District determines that the programmatic needs that resulted in the transfer have changed.

6.10.4 Reduced Load/Banked Units Regarding Involuntary Transfer. A unit member may opt for a reduced load and/or use banked units as an alternative to an involuntary transfer.

6.11 Relocation of Unit Members

Notwithstanding the negotiability position of either party on the subject of office reassignments, the District shall use the following guidelines for office assignments except for reassignment into transitional space during the District's Measure "B" funded modernization process. Minimum requirements for office allocation include:

- a. Each permanent/probationary unit member shall be assigned to an office which shall be heated, ventilated, safe, and secure. No member may relocate without written management authorization.
- **b.** The District shall provide comparable and necessary office furniture.
- **c.** Office reassignments shall not result in a change in the level of support services.
- **d.** Placement in individual or group offices shall replicate the permanent/probationary unit member's prior office arrangements with respect to individual or group office arrangement, or be acceptable as a new arrangement.

- **e.** Future capital-building allocations shall give high priority to the creation and assignment of comparable office spaces for unit members not otherwise placed in acceptable offices (e.g., comparable offices).
- **f.** The District shall provide space to maintain faculty and student confidentiality.
- **g.** The District shall provide the same level of technology hardware, software, and support with respect to relocation of office assignments.

ARTICLE 7 - EVALUATION

7.1 Evaluations

7.1.1 Purpose

The purpose of faculty evaluations is to assess the work performance of the faculty member, provide feedback to each faculty member for improvement, take appropriate corrective action where needed, and assist the District in determining whether to reemploy or continue to employ faculty.

7.1.2 Classroom Visits

Unannounced classroom/work site visits may occur as a management prerogative for supervisory oversight, but will not be used as part of the formal evaluation process.

7.1.3 Evaluation Forms and Procedures

- **a.** All faculty members are entitled to a clear, fair, and equitable evaluation procedure.
- **b.** Faculty members will be evaluated using the forms, procedures, and criteria as reflected in this Article 7. The faculty member being evaluated is referred to in this Article as the "evaluee."
- **c.** Coaches, counselors, ESL faculty, librarians, mental health counselors, nursing faculty, instructors with only Reading and Writing Lab assignments, and other evaluees employed in primarily non-classroom environments will be evaluated using the forms and procedures specific to those positions as described herein.
- **d.** Evaluation Teams may review the evaluee's prior evaluation and discuss it with the evaluee. The Evaluation Team shall advise the evaluee if they reviewed the prior evaluation. If the current or prior evaluation outcome will be/was unsatisfactory or needs to improve, then the Evaluation Team may review additional evaluation history. If the Evaluation Team has a need to review additional evaluation history in other circumstances they should consult with UPM and the District.

- e. Evaluation Teams discuss and, if applicable, assess how the evaluee uses any/all course materials relevant to the observation plan, including any course content available through the course content management system.
- **f.** The evaluee is entitled to UPM representation as set forth in this Article and applicable law. The UPM representative may not engage faculty members of the Evaluation Team at any point during the evaluation process. Faculty members of the Evaluation Team who have a question for UPM related to the evaluation process must contact a different UPM representative from the person representing the evaluee.

7.1.4 Off-Site Clinical/Laboratory Facility Observation

Evaluees assigned to off-site clinical or laboratory facilities (e.g., hospitals, dental offices, childcare centers) may be observed at the off-site location as part of the evaluation.

7.1.5 On-Site Clinical/Laboratory Observation

Evaluees teaching classes with laboratory and lecture components shall be observed in both the laboratory and lecture settings as part of the evaluation.

7.1.6 Evaluation Team Confidentiality

Members of the Evaluation Team are acting as agents for the District and are participating in a confidential process. All of the team members' actions related to this process are subject to the laws and regulations relating to equal opportunity and fair employment practices. Team members may be held responsible for violations of laws and regulations, and for unauthorized disclosure of confidential information.

Specifically, Evaluation Team members are prohibited from releasing any confidential information which relates to the evaluation process, including but not limited to:

- Status of the evaluee or Team recommendations;
- Any information pertaining to student feedback;
- Written materials provided by the evaluee, or created by the Team;

• Oral discussions by or about the evaluee or Team members prior to, during, or following the evaluation process which relate to the evaluation and evaluation process.

Any concerns regarding the evaluation process should be addressed immediately and directed to the Assistant Superintendent/Vice President of Student Learning and Success.

By agreeing to serve as an Evaluation Team member, the individual agrees that they understand their role and responsibilities, including their responsibility to maintain confidentiality. Any breach in confidentiality will result in the removal of the Team member from the Team.

7.1.7 Flex Credit for Peer Conducting Observation for More than Two Evaluations

If a faculty member (Chair or Peer Evaluator) conducts the observation(s) for more than two (2) evaluations during a year and fulfills all peer evaluator responsibilities, the faculty member may receive five (5) hours of flex credit per evaluation beyond the first two (2) (e.g., ten (10) hours of flex credit if they conduct the observations for four (4) evaluations). The faculty member conducting the observations must report flex hours using the external hours option through ProLearning.

7.2 Evaluation Forms

Evaluees will be evaluated using some or all of the following forms as applicable for their employment type (permanent, probationary, or part-time) as described in this Article, in addition to any forms referenced in the Specialty Evaluations Forms and Procedures section below:

7.2.1 Classroom Observation Plan Form

The evaluee will complete a **Classroom Observation Plan Form (F7.A)** and submit it to the Evaluation Team member that is observing them one week prior to each classroom visit.

7.2.2 Classroom Observation

When an Evaluation Team member observes a class, they will complete the **Classroom Observation Form (F7.B).** The Evaluation Team will decide which

class(es) to observe. When the Evaluation Team member observing a class is an administrator, the evaluee may choose to have a UPM representative present for the observation. The UPM representative must be available to attend the scheduled observation date/time. The UPM representative may not interrupt or otherwise disrupt the observation.

7.2.3 Student Feedback Form

The **Student Feedback Form (F7.C)** will be administered online each semester and intersession in every class taught by all faculty, and provided to all students who meet with counselors, librarians, and mental health counselors for one-onone/direct services sessions (as well as the Reading Writing Lab in certain instances described below).

- **a.** The feedback data will be made available to the faculty member, the supervising administrator, and Evaluation Team, and utilized in the evaluation process.
- b. The data will be organized by each class and aggregated overall for each semester. For student feedback for counselors' one-on-one counseling sessions, mental health counselors' direct services sessions, and librarians' reference desk sessions, the period utilized as the "semester" will be from the end of week 15 of the prior term until the date of the current term the Evaluation Team gathers the feedback received to-date (by week 15). Any strengths and areas of development which arise from the student feedback will be discussed with the faculty member.
- **c.** In the evaluation year/semester, the student feedback scores from that year/semester will be used on the Evaluation Team Form. The Evaluation Team may also consider and utilize data from prior years/semesters.
- **d.** Student feedback data outside of the evaluation year/semester will be reviewed by the administrator and faculty member. Any concerns which arise from the student feedback outside of the evaluation semester will be discussed with the faculty member at that time and may be cause for an additional evaluation. The data will be retained by the District and forwarded to the Evaluation Team during the next evaluation

year/semester.

- e. Every term, during the window the District is collecting student feedback, all faculty must announce the following script to your students: "Course evaluations are available on your Canvas Dashboard. Please log into your Canvas account and click on the link for course evaluations. The feedback from our students is important. Please take your time and complete the survey for all of your courses this term. Your responses are anonymous and only shared with me after grades are submitted."
- f. All faculty may utilize class time for students to complete course evaluations on Canvas, however they must leave the classroom when students are completing course evaluations. Faculty may not offer extra credit nor other incentives for students to complete course evaluations, nor may they discourage students from completing course evaluations.

7.2.4 Self-Evaluation

Permanent faculty members will complete the **Self Evaluation Form (F7.D)** and submit it to the Evaluation Team by the deadline noted in the Timeline section below. The Self-Evaluation is a narrative that focuses on four main areas; classroom teaching and methodology; professional responsibilities; professional development; and needs and goals. Evaluees are encouraged to focus on the period since their previous evaluation.

7.2.5 Teaching Portfolio

When required in the Timelines below, the evaluee will complete the **Teaching Portfolio (F7.E)** and submit it to the Evaluation Team by the deadline.

7.2.6 Online Faculty Observation Forms

If the class section observed is a distance education section or hybrid section, the Evaluation Team member will have access to, and will review instruction and faculty-student interaction through, the course content management system. The Evaluation Team may access the full course content, and is not limited to a particular module.

a. If the class section observed is a distance education section, the Online

Faculty Observation Plan Form (F7.FA) will replace the Classroom Observation Plan Form (F7.A). The Online Faculty Observation Form (F7.FB) will replace the Classroom Observation Form (F7.B).

b. If the class section observed is a hybrid section, the Evaluation Team will observe both an in-person class and instruction and faculty-student interaction through the course content management system. For the inperson class, the evaluee and Evaluation Team member will complete the Classroom Observation Plan Form and the Classroom Observation Form, respectively. For instruction and faculty-student interaction through the course content management system, the evaluee and Evaluation Team member will complete and Evaluation Team member will complete the Online Faculty Observation Plan Form and the Online Faculty Observation Form, respectively.

7.2.7 Team Evaluation Form (F7.G)

The peer evaluator (in consultation with the chair for full-time faculty) will prepare the Team Evaluation Form to the best of their knowledge after reviewing the evaluee's syllabi, sample assessment tools, and all forms utilized in the process as applicable for the type of evaluee, including: Class Observation Plans, Class Observation Forms, Student Feedback data, the Self-Evaluation, the Teaching Portfolio, the Online Faculty Observation Form (for distance education courses), any applicable specialty forms, and any evidence in response to a **Development Plan**. The peer evaluator will submit the **Team Evaluation Form** as a recommendation to the supervising administrator. The Team will complete a **Development Plan Form** if required. The administrator will review, complete, and finalize the Team Evaluation Form and any Development Plan. The evaluee's signature on the Team Evaluation Form indicates receipt but not necessarily agreement. The evaluee's failure or refusal to sign the Team Evaluation Form does not invalidate the content of the Team Evaluation Form or the outcome of the evaluation, nor does Evaluation Team members' failure to sign the Form.

7.2.8 Development Plan Form (F7.H)

A plan for corrective action if the Evaluation Team recommends that the evaluee needs to improve due to deficiencies in one or more areas on the Team Evaluation Form.

7.3 Specialty Evaluation Forms and Procedures

Evaluees in the positions listed in this section will be evaluated using the procedures and forms applicable for their employment type (permanent, probationary, or parttime) except as noted herein. All other forms and procedures will be used/followed in accordance with this article. References in this article and its forms to "instructor" shall be understood to include other faculty positions, such as "counselor," "librarian," etc.

7.3.1 Coaches

- **a.** Coaching and Teaching (Other Than Coaching) Observations:
 - i. Permanent faculty will have one (1) or two (2) observations depending on their assignment. If they coach and teach, the Evaluation Team will observe a one (1)-hour coaching session and one (1) teaching session. If they only coach, the Evaluation Team will observe a one (1)-hour coaching session.
 - **ii.** Probationary faculty will have two (2) observations. If they coach and teach, the Evaluation Team will observe one (1) one-hour session of coaching and one (1) of teaching. If a third observation is held, the Evaluation Team may decide whether to hold a teaching or coaching session observation.
- iii. Part-time faculty will have one (1) or two (2) observations depending on their assignment. If they coach and teach, the Evaluation Team will observe a one (1)-hour coaching session and one (1) teaching session. If they only coach, the Evaluation Team will observe a one (1)-hour coaching session.
- **iv.** For coaching observations, the one (1)-hour time period is approximate and must include interactions with students for the majority of the time.
- **b.** Student Feedback and Forms:
 - i. All coaches will have **Coach Student Feedback Forms (F7.M)** distributed to each student they coach every semester.

- ii. If a coach is teaching a course other than coaching, the Student
 Feedback Form will be administered online each semester and intersession in every class taught, as with all faculty.
- c. Forms:
 - i. For coaching observations:
 - Coaches will complete the Coach Class Observation Plan Form (F7.N) instead of the Class Observation Plan Form for coaching observations.
 - **ii.** For class observations for teaching other than coaching, as with other class observations under this article:
 - The evaluee will complete the Class Observation Plan Form and submit it to the Evaluation Team member that is observing them one (1) week prior to each classroom visit.
 - 2. The observing member of the Evaluation Team will complete the Class Observation Form.
- iii. Coaches with non-instructional coaching assignments will complete the Non-Instructional Coaching Plan Form (F7.O) and submit it to the Evaluation Team by the deadline by which the evaluee must submit the Teaching Portfolio, Self-Evaluation, or any evidence in response to a Development Plan (by week 12 of the Spring semester for permanent faculty, by week 1 of the Spring semester for probationary faculty, and by week 12 for part-time faculty). If applicable, each coach must also complete the Teaching Portfolio or Self-Evaluation as provided in this article.
- iv. The Evaluation Team will complete the Coach Team Evaluation Form (F7.P) instead of the Team Evaluation Form. The Evaluation Team should complete the sections of the form related to student feedback and observations as appropriate depending whether the evaluation included

coaching observations and/or class (other than coaching) observations.

7.3.2 Counselors

- a. Class and counseling session observations:
 - i. Permanent faculty will be observed during two (2) hours of counseling sessions, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) hour of counseling session(s) observation.
 - **ii.** Probationary faculty will be observed during two (2) hours of counseling sessions, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) hour of counseling session(s) observation. If a third observation is held, the Evaluation Team may decide whether to hold a class or counseling session(s) observation.
- Part-time faculty will be observed during two (2) hours of counseling sessions, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) hour of counseling session(s) observation.
- iv. Counseling session(s) observations may be divided into multiple sessions. The time period is approximate and must include interactions with students for the majority of the time. If the time period is divided, the observing member of the Evaluations Team and the evaluee should complete separate Counselor – 1:1 Observation Forms (F7.R) and Counselor – 1:1 Observation Reflection Forms (F7.S) for each session.
- v. References in this article to class observations shall be understood to include counseling session observations.
- **b.** Student Feedback and Forms:
 - i. If a counselor is teaching a course, the **Student Feedback Form (F7.C)** will be administered online each semester and intersession in every class taught, as with all faculty.
 - ii. All counselors will have Counselor 1:1 Student Feedback Forms (F7.Q)

distributed to each student with whom they meet. Forms will be distributed electronically. By week 15 of each semester in a counselor's evaluation semester/year, the Evaluation Team will gather the feedback received to-date.

- **c.** Forms:
 - i. For class observations, as with other class observations under this article:
 - **1.** The evaluee will complete the **Classroom Observation Plan Form (F7.A)** and submit it to the Evaluation Team member that is observing them one week prior to each classroom visit.
 - 2. The observing member of the Evaluation Team will complete the Classroom Observation Form (F7.B).
 - ii. For one-on-one counseling session observations:
 - The observing member of the Evaluation Team will complete the Counselor – 1:1 Observation Form (F7.R) in lieu of the Class Observation Form.
 - The evaluee shall submit the Counselor 1:1 Observation Reflection Form (F7.S) to the observing member of the Evaluation Team one (1) week after the observation in lieu of the Class Observation Plan being submitted one (1) week prior to the observation.
- iii. Permanent faculty will complete the Counselor Self-Evaluation (F7.T) in lieu of the Self Evaluation. Probationary faculty and part-time faculty in their sixth semester evaluation will complete the Teaching Portfolio.
- iv. The Evaluation Team will complete the Counselor Team Evaluation Form (F7.U) instead of the Team Evaluation Form. The Evaluation Team should complete the sections of the form related to student feedback and observations as appropriate depending whether the evaluation included class observations and/or one-on-one session observations.

7.3.3 ESL Faculty

- a. Student Feedback and Forms:
 - i. The ESL Student Feedback Form (F7.V) will be administered online each semester and intersession in every class taught in place of the Student Feedback Form.

7.3.4 Mental Health Counselors

- **a.** The Evaluation Team for permanent and probationary mental health counselors will have a second faculty peer serve in place of the Chair/Coordinator when those areas do not have a Chair or Coordinator. The second faculty peer will be selected by the administrator from the list provided by the evaluee. The evaluee will provide a list of four (4) potential peer evaluators rather than three (3).
- b. For the Evaluation Team for part-time mental health counselors, the administrator in consultation with the evaluee (in place of the Chair/Coordinator when those areas do not have a Chair or Coordinator) will select the permanent faculty member.
- c. Class and presentation observations:
 - i. Presentation observations will be during presentations focused on mental health, health and wellness orientations, or health and/or wellbeing education sessions to students, campus community, or the broader community. At least one (1) presentation observed must be to students.
 - Permanent faculty will be observed during two (2) presentations, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) presentation observation.
- iii. Probationary faculty will be observed during two (2) presentations, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) presentation observation. If a third observation is held, the

Evaluation Team may decide whether to hold a class or presentation observation.

- iv. Part-time faculty will be observed during two (2) presentations, or, if the evaluee is teaching, they will have one (1) classroom observation and one (1) presentation observation.
- v. For presentation observations, the length of each observation should be forty-five (45) minutes to one (1) hour and may be divided into multiple sessions. The time period is approximate and must include interactions with students for the majority of the time. If the time period is divided, the observing member of the Evaluations Team and the evaluee should complete separate Mental Health Counselor Observation Forms (F7.Y) and Mental Health Counselor Observation Forms (F7.Z) for each session.
- vi. References in this article to class observations shall be understood to include presentation observations.
- d. Student Feedback and Forms:
 - i. If a mental health counselor is teaching a course, the **Student Feedback Form** will be administered online each semester and intersession in every class taught, as with all faculty.
 - ii. All mental health counselors will have Mental Health Counselor Student Feedback Forms (F7.X) distributed to each student with whom they meet to provide direct services. Forms will be distributed electronically. By week 15 of each semester in a mental health counselor's evaluation semester/year, the Evaluation Team will gather the feedback received todate.
- e. Forms:
 - i. For class observations, as with other class observations under this article:
 - 1. The evaluee will complete the Class Observation Plan Form and

submit it to the Evaluation Team member that is observing them one (1) week prior to each classroom visit.

- 2. The observing member of the Evaluation Team will complete the Class Observation Form.
- ii. For presentation observations:
 - 1. The observing member of the Evaluation Team will complete the Mental Health Counselor Observation Form (F7.Y) in lieu of the Class Observation Form.
 - The evaluee shall submit the Mental Health Counselor
 Observation Reflection Form (F7.Z) to the observing member of the Evaluation Team one (1) week after the observation in lieu of the Class
 Observation Plan being submitted one (1) week prior to the observation.
- iii. Permanent faculty will complete the Mental Health Counselor Self-Evaluation (F7.AA) in lieu of the Self Evaluation. Probationary faculty and part-time faculty in their sixth semester evaluation will complete the Teaching Portfolio.
- iv. The Evaluation Team will complete the Mental Health Counselor Team Evaluation Form (F7.BB) instead of the Team Evaluation Form. The Evaluation Team should complete the sections of the form related to student feedback and observations as appropriate depending on whether the evaluation included class observations.

7.3.5 Librarians

- **a.** Class and/or Reference Desk Observations:
 - i. Permanent faculty evaluations shall include one (1) classroom observation and one (1) one-hour reference desk observation.
 - ii. The probationary faculty evaluation shall include one (1) classroom

observation and one (1) one-hour reference desk observation. If a third observation is held, the Evaluation Team may decide whether to hold a class or reference desk observation.

- iii. Part-time faculty evaluations shall include one (1) classroom observation and one one-hour reference desk observation (preferred) or two (2) onehour reference desk observations (if scheduling precludes a classroom observation).
- iv. For reference desk observations, the one-hour time period may be divided into multiple sessions. The one-hour time period is approximate and must include interactions with students for the majority of the time. If the time period is divided, the observing member of the Evaluations Team and the evaluee should complete separate Reference Desk Observation Forms (F7.EE) and Reference Desk Observation Reflection Forms (F7.DD) for each session.
- v. References in this article to class observations shall be understood to include reference desk observations.
- **b.** Student Feedback and Forms:
 - i. All librarians will have Student Feedback Reference Desk Forms (F7.CC) distributed to each student with whom they meet. Forms will be distributed electronically. By week 15 of each semester in a librarian's evaluation semester/year, the Evaluation Team will gather the feedback received to-date.
 - Student Feedback Forms will be administered electronically for class observations for librarians. The observing member of the Evaluation Team will arrange for the Student Feedback Form to be sent electronically to students within the week following the observation.
- iii. If a librarian is teaching a course, the Student Feedback Form will be administered online each semester and intersession in every class taught, as with all faculty.

- c. Forms:
 - Where a librarian is having a classroom observation, the librarian shall submit the Class Observation Plan Form to the observing member of the Evaluation Team one (1) week prior to the observation. The observing member of the Evaluation Team will complete the Class Observation Form.
 - **ii.** Where a librarian is having a reference desk observation, the librarian shall submit the **Reference Desk Observation Reflection Form (F7.DD)** to the observing member of the Evaluation Team one (1) week after the observation in lieu of the **Class Observation Plan** being submitted one (1) week prior to the observation.
- iii. Where the Evaluation Team is conducting a reference desk observation rather than a class observation, the observing Team member shall complete the Reference Desk Observation Form (F7.EE) in place of the Class Observation Form.
- iv. References in this article to Class Observation Plan shall be understood to include Reference Desk Observation Reflection Form, and references to Class Observation Form shall be understood to include Reference Desk Observation Form.
- v. Librarians shall be evaluated using the Librarians Team Evaluation Form (F7.FF) instead of the Team Evaluation Form. The Evaluation Team should complete the sections of the form related to student feedback and observations as appropriate depending whether the evaluation included class observations and/or reference desk observations.

7.3.6 Nursing Faculty

- **a.** Nursing faculty serving as the instructor of record for a clinical course shall be observed in the clinical setting, subject to approval by the clinical site, in addition to the observations provided in this article, as follows:
 - i. Permanent faculty will have one or two (1 or 2) observations depending

on their assignment. If they are the instructor of record for a clinical course and also teach other courses, the Evaluation Team will observe a one-hour clinical session and one (1) teaching session. If their only assignment is as the instructor of record for clinical courses, the Evaluation Team will observe a one-hour clinical session.

- Probationary faculty will have two observations. If they are the instructor of record for a clinical course and also teach other courses, the Evaluation Team will observe one (1) one-hour clinical session and one (1) teaching session. If a third observation is held, the Evaluation Team may decide whether to hold a teaching or clinical session observation.
- iii. Part-time faculty will have one or two observations depending on their assignment. If they are the instructor of record for a clinical course and also teach other courses, the Evaluation Team will observe a one-hour clinical session and one (1) teaching session. If their only assignment is as the instructor of record for clinical courses, the Evaluation Team will observe a one-hour clinical session.
- **b.** For clinical observations, the one-hour time period is approximate and must include interactions with students for the majority of the time.
- c. For the clinical observation, the evaluee and Evaluation Team will complete the applicable sections of the Class Observation Plan and Class Observation Form.

7.3.7 Reading and Writing Lab Instructors

- **a.** Faculty members will only be evaluated in the Reading and Writing Lab if they are not teaching a class and they have assigned Reading and Writing Lab hours for that semester. Such evaluations will not count as scheduled evaluations.
- **b.** The Evaluation Team will conduct two (2) one-hour Reading Writing Lab observations during the semester, with a different member of the Team conducting each observation.

- c. The one-hour time period may be divided into multiple sessions. The one-hour time period is approximate and must include interactions with students for the majority of the time. If the time period is divided, the observing member of the Evaluations Team and the evaluee should complete separate Reading and Writing Lab Observation Forms (F7.II) and Reading and Writing Lab Observation Reflection Forms (F7.HH) for each session.
- d. Student Feedback and Forms:
 - Faculty members who only have an assignment in the Reading and Writing Lab will have Student Feedback – Reading and Writing Lab Forms (F7.GG) distributed to each student with whom they meet. Forms will be distributed electronically. By week 15 of each semester in an evaluee's evaluation semester/year in which the evaluee only has an assignment in the Reading and Writing Lab, the Evaluation Team will gather the feedback received to-date.

e. Forms:

- Evaluees observed in the Reading and Writing Lab will not complete a Class Observation Plan. Instead, they shall submit a Reading and Writing Lab Reflection Form (F7.HH) to the observing member of the Evaluation Team one week following the observation.
- ii. Where the Evaluation Team is conducting a Reading and Writing Lab observation rather than a class observation, the observing Team member shall complete the Reading and Writing Lab Observation Form (F7.II) in place of the Class Observation Form.
- iii. Only applicable sections of the **Team Evaluation Form** will be completed.

7.4 Tenured Faculty Evaluation Procedure

7.4.1 Evaluation Team

The evaluee shall be evaluated by the Evaluation Team which consists of the Chair, an administrator (typically the supervising dean), and one (1) permanent

faculty peer which is proposed by the evaluee. For areas that do not have a Chair, the area Coordinator will serve in place of the Chair. The Chair may not serve as both the Chair and peer evaluator.

By the deadline listed below, the evaluee will provide the administrator a list of three (3) potential peer evaluators and the evaluee's reasoning for selecting each peer evaluator. At least one (1) of the three (3) potential peer evaluators must be a specialist in the evaluee's subject area or a reasonably related subject area. Where no permanent faculty meet the criteria, the evaluee may propose probationary peers. The administrator and Chair will consider the reasoning when determining whether any of the potential peer evaluators are appropriate.

When the Chair (or area Coordinator who serves in place of the Chair for evaluations) is being evaluated, the Chair (evaluee) will provide a list of five (5) potential peer evaluators from which two (2) peer evaluators will be chosen. The administrator will select one (1) peer evaluator, and consult with that person as to selection of the second peer evaluator.

The administrator, in consultation with the Chair, will select one (1) peer evaluator from the list. If the list of potential peer evaluators does not comply with the requirements above, the administrator will request a new list. If the evaluee fails to submit a proper list by the deadline, the administrator, in consultation with the Chair, will select the peer evaluator. All those selected as peer evaluators must be willing to serve.

7.4.2 Frequency

An evaluation shall be completed every three (3) years unless one or more situations warrant off-schedule evaluation, including but not limited to:

- **a.** a needs-to-improve or unsatisfactory evaluation in the previous cycle;
- **b.** a decline in performance since the last evaluation;
- c. concerns related to the individual's work performance which arise from student feedback data outside of an evaluation year when such concerns are raised by more than one (1) student or indicate a pattern of behavior by the individual; or

d. reasonable request from the individual.

An off-schedule evaluation shall not restart the three-year period between evaluations.

7.4.3 Timeline

The evaluation shall be performed during the spring semester unless an exception is made by the dean or at the request of the evaluee. Deadlines for each item are the end of the week listed. Weeks listed are instructional weeks in the semester.

Fall Semester of Evaluation Year

By Week 4:	Evaluee Notified of Evaluation The District provides written notice to the supervising dean and evaluee that it is an evaluation year.
By Week 14:	District Administers Student Feedback Forms The District will administer Student Feedback Forms .
By Week 16:	Evaluee Submits List of Potential Peer Evaluators The evaluee will submit the list of three (3) potential peer evaluators to the administrator and Chair. If the evaluee fails to submit the list, the administrator, in consultation with the Chair, will select the peer evaluator.

Spring Semester of Evaluation Year

By Week 5:	Evaluation Team and Evaluee Meet The Evaluation Team meets with the evaluee to answer any questions about the process/timeline, and to discuss the evaluee's goals, use of course materials, potential opportunities for self-reflection and growth, and which individual(s) will observe the class(es). When the evaluees are in the same department, multiple permanent faculty Evaluation Teams may meet together for this meeting only upon the agreement of all evaluees and team members.
By Week 12:	Evaluee Submits Self-Evaluation Form and Evidence in
	Response to a Development Plan, If Any
	The evaluee shall complete the Self-Evaluation Form and
	submit it to the Evaluation Team, as well as evidence in
	response to a Development Plan if one was established in
	the previous year.
By Week 14:	District Administers Student Feedback Forms
	The District will administer Student Feedback Forms .
By Week 15:	Evaluator Observes Class and Evaluation Team
	Completes Team Evaluation Form and any Development Plan Form
	One of the faculty members of the Evaluation Team will
	observe a class. The observing member of the Evaluation
	Team will complete the Class Observation Form . The
	evaluee must complete a Class Observation Plan and
	submit it to the Evaluation Team member that is
	observing them at least one (1) week prior to each class
	visit. With the Class Observation Plan, the evaluee must
	submit the class syllabus and a sample assessment tool
	for the class being observed.
	The peer evaluator in consultation with the chair will
	complete the Team Evaluation Form to the best of their
	knowledge and submit it as a recommendation to the
	supervising administrator. The Team will complete a
	Development Plan Form if required.

By Week 16:	Administrator Finalizes Team Evaluation Form and anyDevelopment Plan FormThe administrator will consult with the faculty membersof the Team as needed and review, complete, and finalizethe Team Evaluation Form including any DevelopmentPlan.
By last day of final exams:	Evaluee and Team Meet to Review Evaluation The Evaluation Team will meet with the evaluee to review the Team Evaluation Form and Development Plan Form if required. Afterwards, the Team Evaluation Form and Development Plan Form if required along with the Self- Evaluation, Class Observation Plans, Class Observation Forms, the Online Faculty Evaluation Form (for distance education courses), any applicable specialty forms, and Student Feedback data will be submitted to the Assistant Superintendent/Vice President of Student Learning and Success for review and approval and placed in the personnel file. If the evaluee so chooses, the evaluee may submit a written response to the Team Evaluation Form and, if any, the Development Plan Form. The evaluee must submit the response within ten (10) calendar days of the meeting with the Evaluation Team. The evaluee's written response will be attached to the Team Evaluation Form or the Development Plan Form and included in the evaluee's personnel file.

7.4.4 Evaluation Outcomes

- a. Satisfactory (meets or exceeds expectations) in all criteria categories: The evaluation is deemed complete. The evaluation may be with or without recommendations for the faculty member's consideration.
- **b.** Satisfactory with Development Plan: If the evaluee receives a Satisfactory rating in all criteria categories, but the Evaluation Team recommends that the member needs to improve in one (1) or more areas, then the Evaluation Team will provide a plan for corrective action in the Development Plan

Form. The evaluation is deemed complete.

- c. Needs-to-Improve: If the Evaluation Team recommends that the member needs to improve due to deficiencies in one (1) or more areas on the Evaluation Team Form, the Evaluation Team will provide the evaluee a plan for corrective action in the Development Plan Form. Following the Development Plan does not guarantee a subsequent Satisfactory Evaluation. An evaluee may not receive consecutive ratings of Needs-to-Improve. The evaluation procedures outlined in the Timeline section above (Section 7.4.3) will be repeated the following year except the administrator and a faculty member of the Team each will observe a class (separately). Expenses related to the Professional Development recommended by the Evaluation Team will be paid by the District.
- **d. Unsatisfactory**: The faculty member shall be reevaluated if the faculty member needs to improve due to significant deficiencies in one or more areas on the **Team Evaluation Form** and the evaluation is approved by the Vice President. A plan for corrective action will be provided by the Team in the **Development Plan Form**. The evaluation procedures outlined in the Timeline section above (Section 7.4.3) will be repeated the following year except the administrator and a faculty member of the Team each will observe a class (separately). Expenses related to the Professional Development recommended by the Evaluation Team will be paid by the District. If the faculty member receives consecutive unsatisfactory evaluations, the faculty member shall not teach overloads or summer school until such time as the faculty member receives a satisfactory evaluation.

7.4.5 Pending Resignation or Retirement

When a regular member's year of retirement or resignation coincides with an evaluation year, the evaluation process may be waived. The individual's written letter of resignation or retirement on file with the District will serve as notification to the Vice President who may approve the waiver.

7.5 Probationary Faculty (Tenure Track)

7.5.1 Evaluation Team

The evaluee shall be evaluated by the Evaluation Team which consists of the Chair, an administrator (typically the supervising dean), and one (1) faculty peer which is proposed by the member. For areas that do not have a Chair, the area Coordinator will serve in place of the Chair. The Chair may not serve as both the Chair and peer evaluator.

By the deadline listed below, the evaluee will provide the administrator a list of three (3) potential peer evaluators as follows:

- **a. First:** Peer evaluators who are specialists in the subject area in which the evaluee teaches/is assigned.
- **b.** Second: Peer evaluators who are in a subject area reasonably related to that in which the evaluee teaches/is assigned. For example, peer evaluators who: 1) serve in the same discipline or department; or 2) meet the same or similar minimum qualifications requirements.
- c. Third: If there are no peer evaluators who are specialists in the area or a related area, then the evaluee may propose other peer evaluators with their reasoning for each potential peer evaluator. The administrator and Chair will consider the reasoning when determining whether any of the potential peer evaluators are appropriate.

Where no permanent faculty meet the criteria, the evaluee may propose probationary peers. When the Chair (or area Coordinator who serves in place of the Chair for evaluations) is being evaluated, the Chair (evaluee) will provide a list of five (5) potential peer evaluators from which two (2) peer evaluators will be chosen. The administrator will select one (1) peer evaluator, and consult with that person as to selection of the second peer evaluator.

The administrator, in consultation with the Chair, will select one (1) peer evaluator from the list. If the list of potential peer evaluators does not comply with the requirements above, the administrator will request a new list. If the evaluee fails to submit a proper list by the deadline, the administrator, in consultation with the Chair, will select the peer evaluator. All those selected as peer evaluators must be willing to serve.

7.5.2 Frequency

An evaluation shall be completed each year the faculty member is probationary (typically for the first four years of employment).

7.5.3 Timeline

Deadlines for each item are the end of the week listed. Weeks listed are instructional weeks in the semester.

By Week 1:	Evaluee Notified of Evaluation	
	The District will notify the evaluee that they are being	
	evaluated and request the evaluee's list of three (3)	
	potential peer evaluators.	
By Week 3:	Evaluee Submits List of Potential Peer Evaluators	
	The evaluee will submit the list of potential peer evaluators	
	to the administrator and Chair. If the evaluee fails to	
	submit the list, the administrator, in consultation with the	
	Chair, will select the peer evaluator.	
By Week 6: Evaluation Team and Evaluee Meet		
	Pre-Evaluation Conference with the evaluee and the	
	Evaluation Team. The Evaluation Team meets with the	
	evaluee to answer any questions about the	
	process/timeline, and to discuss the evaluee's goals, the	
	evaluee's use of course materials, potential opportunities	
	for self-reflection and growth, and which individual(s) will	
	observe the class(es).	
By Week 14:	District Administers Student Feedback Forms	
	The District will administer Student Feedback Forms.	

Fall Semester of Evaluation Year

By Week 16:	Evaluators Observe Classes
	The Evaluation Team will complete class visits. An
	administrator and a faculty member (Chair or peer) from
	the Evaluation Team will each observe a different class
	section. The observing member of the Evaluation Team
	will complete the Class Observation Form. The evaluee
	must complete a Class Observation Plan (to be completed
	by the probationary faculty member) and submit it to the
	Evaluation Team member who is conducting the
	observation one week prior to each class visit. With the
	Class Observation Plan, the evaluee must submit the class
	syllabus and a sample assessment tool for the class being
	observed. After the first class observation, the observing
	member of the Evaluation Team will meet with the evaluee
	to provide some feedback. Student Feedback and scores
	on the Class Observation Form will not be discussed in this
	post-observation meeting.

Spring Semester of Evaluation Year

By Flex	Evaluee Submits Teaching Portfolio and Evidence in	
Week:	Response to a Development Plan, If Any	
	The evaluee shall submit the Teaching Portfolio , as well as	
	evidence in response to a Development Plan if one was	
	established in the previous year.	
By February	Team Completes Team Evaluation Form and any	
5:	Development Plan Form	
	The peer evaluator in consultation with the chair will	
	complete the Team Evaluation Form to the best of their	
	knowledge and submit it as a recommendation to the	
	supervising administrator. The Team will complete a	
	Development Plan Form if required.	

By February	Administrator Finalizes Team Evaluation Form and any	
15:	Development Plan Form	
	The administrator will consult with the Team as needed	
	and review, complete, and finalize the Team Evaluation	
	Form including any Development Plan.	
By February	Evaluee and Team Meet to Review Evaluation	
20:	The Evaluation Team will meet with the evaluee to review	
	the Team Evaluation Form and Development Plan Form if	
	required. Afterwards, the Team Evaluation Form and	
	Development Plan Form if required along with the	
	member's Teaching Portfolio, Class Observation Plans,	
	Class Observation Forms, the Online Faculty Evaluation	
	Form (for distance education courses), any applicable	
	specialty forms, and Student Feedback data will be	
	submitted to the Assistant Superintendent/Vice President	
	of Student Learning and Success for review and approval	
	and placed in the personnel file. If the evaluee so chooses,	
	the evaluee may submit a written response to the Team	
	Evaluation Form and, if any, the Development Plan Form.	
	The evaluee must submit the response within ten (10)	
	calendar days of the meeting with the Evaluation Team.	
	The evaluee's written response will be attached to the	
	Team Evaluation Form or the Development Plan Form and	
	included in the evaluee's personnel file.	
By March 15:	Notification of Non-renewal (if applicable)	
	If the evaluee's contract is up for renewal in that year and	
	will not be renewed, the evaluee will be notified of the	
	non-renewal.	
By Week 14:	District Administers Student Feedback Forms	
	The District will administer Student Feedback Forms . The	
	data from the Spring feedback forms will be utilized for the	
	subsequent year evaluation in years two, three, and four	
	(in addition to the data from the Fall feedback forms in	
	those years).	

By Week 16:	Optional Third Observation Held
	At the request of the evaluee or the majority of the
	Evaluation Team, a third observation can be held in the
	spring semester. The third observation will be conducted
	by the Evaluation Team member that did not do a fall
	observation. The optional third observation should be
	performed within the spring semester, not to exceed Week
	16. The optional third observation will not change the
	Team Evaluation Form or Development Plan Form, nor the
	Evaluation Team's recommendation on continued
	employment for the current year. The optional third
	observation held in years one, two, or three of the tenure
	track may be factored into the subsequent year evaluation
	at the discretion of the subsequent year's Evaluation Team.

7.5.4 Evaluation Outcomes

The outcome of the first-, second-, and third-year evaluation may be Satisfactory, Needs-to-Improve, or Unsatisfactory. The outcome of the fourth-year evaluation must be either Satisfactory or Unsatisfactory.

By February 20 of the Spring semester of the fourth probationary year there must be a team recommendation of: 1) a Satisfactory evaluation to recommend granting tenure; or 2) of an Unsatisfactory evaluation to recommend denying tenure.

Note that for all evaluation outcomes, the evaluation is not determinative of whether a probationary faculty member will receive an additional contract or be granted tenure. The District may not renew a probationary faculty member's employment regardless of the evaluation outcome and the recommendation of the Evaluation Team.

a. Satisfactory (meets or exceeds expectations) in all criteria categories, with or without recommendations for the faculty member's considerations: If the Evaluation is satisfactory in all areas, the faculty member will be recommended for an additional contract as follows:

At the end of the first probationary year, this contract will be a one-year contract.

At the end of the second probationary year, this contract will be a two-year contract.

At the end of the fourth probationary year, this contract will grant tenure.

- b. Needs-to-Improve: If the Evaluation Team recommends that the evaluee needs to improve due to deficiencies in one or more areas on the Evaluation Team Form, the Evaluation Team will recommend the evaluee for an additional contract and provide a plan for corrective action in the Development Plan Form. Following the Development Plan does not guarantee a subsequent Satisfactory Evaluation. An evaluee may not receive consecutive ratings of Needs-to-Improve.
- **c. Unsatisfactory:** If the Evaluation is unsatisfactory during any year due to deficiencies in one or more areas on the **Evaluation Team Form**, the faculty member will not be recommended for continued employment with the District.

7.6 Part-Time Faculty (Credit/Noncredit)

7.6.1 Evaluation Team

The evaluee shall be evaluated by the Evaluation Team which consists of an administrator (typically the supervising dean) and one faculty member who is, to the extent feasible, a specialist in the subject area in which the evaluee is assigned, or in a reasonably related subject area. The peer evaluator may be permanent, or third- or fourth-year probationary. The evaluee may choose to submit a list of potential peer evaluators with the reasoning for why each person is proposed. The dean in consultation with the Chair will select the peer evaluator and is not obligated to select from the proposed peer list. For areas that do not have a Chair, the area Coordinator will serve in place of the Chair. When the Chair (or area Coordinator who serves in place of the Chair for evaluations) is being evaluated, the administrator will consult with the permanent faculty in the department/area in selecting the faculty member to serve on the Evaluation Team.

7.6.2 Frequency

- **a.** The part-time faculty member shall be evaluated during the first, third, and sixth semesters of employment. Either the peer evaluator, administrator, or faculty member may request that the faculty member also be evaluated during other semesters.
- **b.** Faculty members who achieve Junior ETUM status shall then be evaluated once every five (5) semesters, beginning with the fifth semester after achieving Junior ETUM status.
- **c.** Faculty members who achieve Senior ETUM status shall then be evaluated once every six (6) semesters, beginning with the fourth semester after achieving Senior ETUM status.
- **d.** Part-time faculty members may be subject to an additional evaluation at any time if one or more situations warrant off-schedule evaluation, including but not limited to:
 - i. an unsatisfactory evaluation in the previous cycle;
 - **ii.** a decline in performance since the last evaluation;
- iii. concerns related to the faculty member's work performance which arise from student feedback data outside of an evaluation semester when such concerns are raised by more than one student or indicate a pattern of behavior by the faculty member;
- iv. a written student complaint form is presented to the District; or
- v. reasonable request from the faculty member.

7.6.3 Timeline

Deadlines for each item are the end of the week listed. Weeks listed are instructional weeks in the semester.

By Week 2:	Evaluee Notified of Evaluation	
	The District will notify the evaluee that it is an evaluation	
	semester.	
By Week 3:	Evaluee May Submit List of Potential Peer Evaluators	
By Week 4:	Administrator Selects Peer Evaluator	
By Week 6:	Evaluee and Evaluation Team Meet	
	The administrator, peer evaluator, and evaluee meet to	
	answer any questions about the process/timeline, and to	
	discuss the evaluee's goals, the evaluee's use of course	
	materials, and potential opportunities for self-reflection	
	and growth. When the evaluees are in the same	
	department, multiple part-time faculty Evaluation Teams	
	may meet together for this meeting only upon the	
	agreement of all evaluees and team members.	
By Week 12:	Evaluee Completes Teaching Portfolio, If Applicable, and	
	Submits Evidence in Response to a Development Plan, If	
	Any	
	For the sixth-semester evaluation prior to achieving	
	Junior ETUM, the evaluee must complete the Teaching	
	Portfolio and submit it to the administrator.	
	The evaluee shall submit to the Evaluation Team any	
	evidence in response to a Development Plan if one was	
	established in the previous year.	
By Week 14:	District Administers Student Feedback Forms	
	The District will administer Student Feedback Forms .	

By Week 15:	Peer Evaluator Observes Class and Completes Team			
	Evaluation Form and any Development Plan Form			
	The peer evaluator will complete the classroom			
	observation. The evaluee must complete a Class			
	Observation Plan and submit it to the Evaluation Team			
	one (1) week prior to classroom observation, along with			
	the syllabus and sample assessment tool. In addition, the			
	administrator may choose to complete a classroom			
	observation. In that case, the evaluee must complete a Class Observation Plan in advance of the administrator's observation as well.			
	The peer evaluator will complete the Team Evaluation			
	Form to the best of their knowledge and submit it as a			
	recommendation to the supervising administrator. The			
	Team will complete a Development Plan Form if			
	required.			
By Week 16:	Administrator Finalizes Team Evaluation Form and any			
	Development Plan Form			
	The administrator will consult with the peer evaluator as			
	needed and review, complete, and finalize the Team			
	Evaluation Form including any Development Plan.			

By last day	Evaluee and Team Meet to Review Evaluation
of final	The Evaluation Team will meet with the evaluee to review
exams:	the evaluation. Afterwards, the Team Evaluation Form ,
	along with the Class Observation Plan, Class Observation
	form, the Online Faculty Evaluation Form (for distance
	education courses), any applicable specialty forms,
	Student Feedback data, and, if applicable, the Teaching
	Portfolio and/or Development Plan will be submitted to
	the Assistant Superintendent/Vice President of Student
	Learning and Success for review and approval and placed
	in the personnel file. If the evaluee so chooses, the
	evaluee may submit a written response to the Team
	Evaluation Form and, if any, the Development Plan Form.
	The evaluee must submit the response within ten (10)
	calendar days of the meeting with the Evaluation Team.
	The evaluee's written response will be attached to the
	Team Evaluation Form or the Development Plan Form and
	included in the evaluee's personnel file.

7.6.4 Evaluation Outcomes

a. Part-Time Pool Members and Expedited Hires

- i. Satisfactory (meets or exceeds expectations) in all criteria categories: The evaluation is deemed complete. The evaluation may be with or without recommendations for the faculty member's consideration. A satisfactory evaluation will result in a recommendation of continued employment, but does not guarantee future assignments.
- ii. Unsatisfactory: If the evaluation is unsatisfactory due to deficiencies in one or more areas on the Evaluation Form, then pursuant to Article 6, the District may remove the faculty member from the temporary hiring pool or place the faculty member on a plan for corrective action in the Development Plan Form, which the faculty member shall be expected to implement during the following semester of assignment. If two (2) evaluations during the six-semester period toward attaining Junior ETUM

are unsatisfactory, the faculty member will be removed from the hiring pool.

b. ETUM

- i. Satisfactory (meets or exceeds expectations) in all criteria categories: The evaluation is deemed complete. The evaluation may be with or without recommendations for the faculty member's consideration. A satisfactory evaluation will result in a recommendation of continued employment, but does not guarantee future assignments.
- ii. **Needs-to-Improve:** The evaluation procedures outlined in the Timeline section above (Section 7.4.6) will be repeated the following semester except the administrator and the peer evaluator each will observe a class (separately). ETUMs who receive a Needs-to-Improve evaluation due to deficiencies in one or more areas on the Evaluation Form shall be provided a plan for corrective action in the **Development Plan Form**, which the ETUM shall be expected to implement during the following semester of assignment. Expenses related to the Professional Development recommended by the Evaluation Team will be paid by the District if the faculty member is currently employed by the District. Following the Development Plan does not guarantee a subsequent Satisfactory Evaluation. A faculty member may not receive consecutive ratings of Needs-to-Improve. A Needs-to-Improve evaluation followed by an Unsatisfactory evaluation shall be deemed an Unsatisfactory evaluation for purposes of the loss of ETUM status under Article 6.
- iii. Unsatisfactory: The evaluation procedures outlined in the Timeline section above (Section 7.4.6) will be repeated the following semester except the administrator and the peer evaluator each will observe a class (separately). ETUMs who receive an Unsatisfactory evaluation due to deficiencies in one or more areas on the Evaluation Form shall be provided a plan for corrective action in the Development Plan Form, which the ETUM shall be expected to implement during the following semester of assignment. Expenses related to the Professional Development recommended by the Evaluation Team will be paid by the District if the faculty member is currently employed by the District.

Following the Development Plan does not guarantee a subsequent Satisfactory Evaluation. The receipt of two (2) Unsatisfactory evaluations within a six (6) semester period shall result in the loss of ETUM status. An Unsatisfactory evaluation following a Needs-to-Improve evaluation shall result in the loss of ETUM status.

7.7 Personnel Files

7.7.1 One Official Personnel File

There shall be one (1) personnel file for each faculty member, which shall be maintained by Human Resources.

7.7.2 Personnel File Access and Review

Access to personnel files shall be limited to authorized District personnel and District representatives. Personnel files and their contents may be released as required by law, a judicial order, or a lawfully-issued subpoena.

Pursuant to Education Code section 87031 and Labor Code section 1198.5, personnel files are available for inspection by the faculty member or by a representative authorized in writing by the faculty member. Such inspections must occur during normal District business hours, outside of the faculty member's assigned hours, and within five (5) working days of the faculty member's request (for current employees; former employees' access is pursuant to applicable law). Upon written authorization of the faculty member, Human Resources shall release information and/or forward specified documents from the faculty member's personnel file to parties the faculty member designates.

The faculty member (and his/her/their representative) does not have the right to review ratings, reports, or records that:

- a. Were obtained prior to the faculty member's employment;
- **b.** Were prepared by identifiable committee members before or after employment;
- c. Were obtained in connection with a promotional examination; or

d. Are otherwise excluded by law.

7.7.3 Information of a Derogatory Nature

- **a.** There shall be one (1) personnel file for each faculty member, which shall be maintained by Human Resources. Information of a derogatory nature shall not be entered or filed unless and until the faculty member is given notice of such information and an opportunity to review the document(s).
- b. A faculty member shall have the right to have attached to any derogatory statement, the faculty member's written comments submitted within ten (10) calendar days. Review of derogatory statements shall take place during normal business hours, and a non-instructional faculty member shall be released from assigned hours for this purpose.
- **c.** A faculty member shall have the right to enter information into her/his/their personnel file reasonably related to his/her/their employment status subject to reasonable limitations of size, number and relevance.
- **d.** The District shall not take adverse action against a faculty member based upon documents which are contained in the faculty member's personnel file unless the materials were placed in the file within ninety (90) working days of the date when the District knew of the event giving rise to the documents. The time for placing materials in a file as set out above shall be tolled during such time as a matter is under investigation or review.

ARTICLE 8: WORKLOAD

8.1 Work Week: Permanent/Probationary Full-Time Unit Member

The work week shall be Monday through Saturday (nursing faculty may have Sunday clinical/preceptorship assignments with their consent). The work week for a permanent/probationary credit and noncredit full-time unit member shall be considered to be thirty-seven and one-half (37.5) hours, with hours to be specifically assigned stated below. The unassigned hours shall include course preparation and professional service duties.

Full-time non-instructional unit members other than counselors and librarians shall be assigned no more than thirty-seven and one-half (37.5) hours per week. Management, after consultation with unit members and to the extent feasible, shall attempt to accommodate unit members' reasonable preferences when determining the assignments. Counselors, librarians, and school nurses shall have assigned time as follows:

- a. Counselors. See below.
- b. Librarians. Permanent/probationary full-time librarians shall be assigned no more than twenty-seven (27) hours per week, which shall include a minimum of fifteen (15) hours of reference instruction. The work year for librarians shall be the academic year, except in the special case of certificated duties extending beyond the regular semester as an Extended Work Year.
- **c.** School Nurses. Permanent/probationary full-time school nurses' work year shall be the one hundred seventy-five (175) days of the academic year. This section will be deleted effective January 1, 2025.

8.1.1 Professional Duties.

As part of the work week, a permanent/probationary unit member is expected to perform professional service duties which may include, but are not limited to: periodic program review/revisions; curriculum development; course revision and updates; updating curricular materials; meeting accreditation requirements; managing class rosters; submitting final grades on time; responding to requests for academic information; attending applicable meetings both on and off campus (committees, outreach to the community).

a. Librarians.

- i. Additional professional duties for librarians may include, but are not limited to: meeting with instructors to support inclusion of information literacy and research into their curricula, developing and updating the library collection (books, databases, Lib Guides, electronic books, other library materials), organizing the library collection and displays, developing and presenting public and campus library programming and events (COMmon Read, author speaker series, etc.), outreach, preparing for information sessions to classes in and out of the library, serving as a liaison with instructional faculty for all library functions, and other functions that are appropriate for library faculty.
- ii. At the discretion of the supervisor upon consultation with the library chair, assigned time for librarians may include: additional reference instruction (beyond the minimum); classroom literacy instruction including reasonable preparation time; and scheduled programming and events including reasonable preparation time. Classroom literacy instruction and scheduled programming and events may not conflict with assigned reference instruction hours.
- iii. Depending on library needs, the supervisor may schedule assigned time as in-person or virtual, using synchronous communication with videoconferencing through District-supported programs (e.g., Zoom or Teams). Overload and temporary assignments for librarians typically shall include only reference instruction and classroom literacy instruction, except as authorized by the supervisor based on library and educational program needs.
- **b. Counselors.** Additional professional duties for counselors may include, but are not limited to, the duties outlined below for counselors.
- **c.** Nursing Faculty. Additional professional duties for nursing faculty may include, but are not limited to, the duties outlined below for nursing faculty.

d. Faculty Hiring. A unit member shall not be required to participate in faculty hiring procedures or on screening committees. Unit members who voluntarily agree to serve on screening committees must complete the District's mandatory screening committee training requirements.

8.1.2 Full-Time Unit Members' Schedule

Full-time unit member assignments shall be scheduled for no fewer than four (4) days per week (unless otherwise arranged by management for educational reasons) and no more than five (5) days per week.

8.2 Teaching Load

(8.A Full-Time Faculty Assignment Request Form and 8.B Stipend and Part-Time Noninstructional Assignment Request Form)

8.2.1 Definition. The load of a permanent/probationary credit and noncredit full-time unit member shall be a total of thirty (30) units for the academic year (14-16 units for each semester), in conformity with the academic calendar, not to exceed one hundred seventy-five (175) days.

a. Independent Study Offerings. A unit member may elect (without additional compensation) to provide instructional supervision to students on an individualized basis for the purpose of completing Independent Study 249 ABC offerings.

8.2.2 Annual Load Determination. Annual load shall be determined at first census in the Spring semester. For each full-time permanent/probationary unit member the number of teaching units per year shall be thirty (30) units. An annual load of twenty-nine and a half to twenty-nine point ninety-nine (29.5-29.99) shall be rounded to thirty (30). Units beyond thirty (30) shall be paid at the overload step and rate of pay. Down to twenty-nine and a half (29.5) units, no salary shall be lost. Below twenty-nine and a half (29.5), annual salary shall be reduced by the percentage below the base of thirty (30) units.

- a. Reassigned Time/Reduced Load. Any reassigned time or reduced load, when added to the teaching assignment, must equal thirty (30) units per academic year.
- b. Fall Load and Overload. For the fall semester unit members will be paid the exact unit load with overload paid for anything over fifteen (15) units, except that faculty whose load is from fourteen and a half to fifteen (14.5-15.0) will be paid for fifteen (15) units.
- c. Spring Load and Overload, and Annual Unit Reconciliation. Each spring semester the District will conduct an annual unit reconciliation. Units for both semesters will count towards the twenty-nine and a half to thirty (29.5-30) unit full-time obligation until the twenty-nine and a half to thirty (29.5-30) unit annual FTE is met.
 - i. In the Spring semester, the faculty member will be paid at the overload step and rate for all units over thirty (30) for the academic year. (I.e., all units in Spring will be paid the load rate until the faculty member reaches thirty (30) units for the academic year, and above that will be paid at the overload rate.)
 - ii. If the faculty member was paid for overload in the Fall, and any of those overload units apply to the 30-unit annual load requirement, then the faculty member will be paid the difference between their overload and regular rates of pay for only those units that apply to the annual load. This pay reconciliation will be paid with or before the end of May payroll and will not be treated as retroactive pay.
- **d.** Sabbatical Leave. A unit member on sabbatical shall be considered teaching fifteen (15) units in the semester(s) of the leave. If on sabbatical for only one-half (0.5) of the academic year, the faculty member must work at least fourteen and a half (14.5) units for the other semester to meet the 29.5-unit annual minimum.
- e. Hour/Class Time Requirement. In no instance shall more than seventy-five (75) minutes of class time per week be required for one (1) instructional unit in laboratory classes, nor shall more than fifty (50) minutes per week be required per one (1) instructional unit in lecture classes.

f. Semester, Overload, and Intersession Assignments. One (1) instructional unit in a lecture class shall equal a minimum of sixteen (16), fifty (50) minute hours or eight hundred (800) total minutes and shall not exceed seventeen and a half (17.5), fifty (50) minute hours or eight hundred seventy-five (875) minutes.

8.2.3 Overload Unit(s) All teaching units above fifteen (15) for the Fall semester or above thirty (30) for the year shall be overload.

8.3 Office Hours

8.3.1 Full-Time and Part-Time Unit Member (Credit and Noncredit)

a. Regular Office Hours (Form F8.C Faculty Office Hours). Credit and noncredit unit members teaching in-person, online, or hybrid courses in semester programs or during intersession shall hold office hours each week when they will be available for consultation with students. A minimum of fifty percent (50%) of the required office hours shall be held in the offices of the unit member, and a maximum of fifty percent (50%) of the required office hours may be held virtually, using synchronous communication with videoconferencing through District-supported programs (e.g., Zoom or Teams). For part-time faculty during the semester or intersession, and for full-time faculty with intersession assignments only, when the faculty member has only a fully-Distance Education (excludes hybrid, HyFlex, dual delivery) assignment, all office hours may be held virtually. Minimum required office hours per week of instruction are as follows:

Assigned Teaching Units	No. of Expected Office Hours Per Week of Instruction
3.0 or less	One (1)
3.1 to 6.0	One and one-half (1.5)
6.1 to 9.0	Two (2)
9.1 to 12.0	Three (3)
12.1 to 15.0	Four (4)
15.1 to 18.0	Five (5)

18.1 to 21.0	Six and one-half (6.5)
21.1 to 24.0	Seven (7)

- b. Each unit member shall post outside his/her/their office, online, and in course materials, the office times when the unit member shall be available to meet with students, and provide written verification of scheduled office hours using Form F8.C Faculty Office Hours, to the respective supervising manager and administrative assistant prior to the start of the term.
- **c.** Office hours are not counted in the sixty-seven percent (67%) load restriction (under the Education Code) for temporary part-time instructors.

8.3.2 Assignment to More than One Location. Any unit member who is assigned to more than one (1) location shall conduct office hours at the worksite of the member's major assignment for that day. Notice of office hours and their location shall be posted outside each office.

8.4 Faculty Funding Category Assignments and Union-District Workload Committee

8.4.1 Union-District Workload Committee. The Union-District Workload Committee (UDWC) shall be composed of four (4) members, two (2) appointed by UPM and two (2) appointed by the District. On a fiscal year rotation, UDWC members will take turns as chair to serve as the point person for scheduling, communication, note-taking, record-keeping, etc. The UDWC shall be charged with the following responsibilities:

a. Review Academic Research Grant (ARG) applications, District-directed calls, and Academic Senate-directed calls to determine if the proposed compensation is appropriate for the work. Compensation should be set based on the approximation of forty-three point seventy-five (43.75) hours of work for each unit per semester, roughly two and a half (2.5) hours per week per unit (seventeen and a half (17.5) weeks per semester). Note that some calls may be for six-month periods, which would mean forty-three point seventy-five (43.75) hours of work per unit with the work spread over six (6) months. Calls and applications must provide sufficient detail regarding workload to demonstrate the proposed compensation is

appropriate.

- **b.** Review and recommend teaching units and/or service hour values for new courses/assignments, and for modifications of existing course teaching unit allocations and/or service hour values when these teaching units/service hour values do not fit within existing contractual parameters.
- c. Review and recommend class size maximums pursuant to Article 10.

8.4.2 Eligibility of Faculty for Funding Category Assignments.

Permanent/probationary faculty members are eligible for funding category assignments. Temporary faculty members are eligible for funding category assignments if they are employed for the equivalent of zero point four zero (.40) FTE/semester. This requirement shall be waived if the temporary faculty member has expertise otherwise unavailable to the District. Faculty selected for Categories II, III (except chair), V, VI, and VII must have availability to take on the additional units for the term of the assignment, or have identified a clear plan to request a change in assignment without negatively impacting their department/program. Requests to change the assignment must be discussed with the chair and supervisor prior to submitting the application, and may be approved at the District's discretion. If the District does not approve a change in assignment, the faculty member's application will be denied.

8.4.3 Funding Categories and Activities for Overload, Reassigned Time, and Stipend.

All requests for assigned time, overload, reassigned time, or stipends (Forms 8.A and 8.B; subject to Section 8.5) shall correspond with categories of activities and compensation as follows:

Category	Definition	Available Units or	Selection Criteria
		<u>Stipend</u>	
I: UPM	All activities that are	Negotiated by	At UPM's discretion
	conducted as UPM	UPM and the	for eligible unit
	work with reassigned	District and	members.
	time or overload.	provided for in	
		Article 13.12.	

<u>Category</u>	<u>Definition</u>	<u>Available Units or</u> <u>Stipend</u>	Selection Criteria
II: Externally- Funded	Activities that are available through an externally-funded grant or other source.	Determined by the amount of the externally-funded grant or source.	Grant applicants must obtain District approval through the Assistant Superintendent/Vice President of Student Learning and Success prior to applying for the grant.
III: Chair/ Coordinator	Department Chair and CBA Coordinator duties.	Negotiated between UPM and the District.	See applicable sections of the CBA.
IV: Academic Senate Leadership Positions	Activities that include faculty serving as President or officers of the Academic Senate or its committees.	Ten (10) teaching units per semester.	At the Academic Senate's discretion for eligible unit members.

Category	Definition	<u>Available Units or</u> <u>Stipend</u>	Selection Criteria
V: Academic Senate – Accreditation, Teaching and Learning, Programs, Etc.	Activities that are within the purview and responsibility of the Academic Senate, such as those related to accreditation, teaching and learning, student learning outcomes, and other faculty-led or co-led activities. District-directed initiatives (calls) will not be issued for Academic Senate activities. Ongoing normal professional duties are specifically excluded from this category.	Up to fifteen (15) teaching units per semester.	Assignments shall be offered through calls (reviewed by UDWC as to compensation for the workload). Calls shall be awarded at the Academic Senate's discretion.
VI: Academic Research Grants (ARGs)	See applicable CBA section for definition. Ongoing normal professional duties are specifically excluded from this category.	Total funding for all ARGs is up to \$140,000 per year.	The ARG Committee shall score and rank applications based on criteria in that CBA section.

Category	Definition	Available Units or Stipend	Selection Criteria
VII: District- Directed	District-Directed Initiatives (calls).	Funded at the District's	<i>See</i> applicable CBA section.
Initiatives		discretion	
	Ongoing normal professional duties are specifically excluded from this category.		

8.4.4 Academic Research Grants (ARGs; Category VI)

- a. Definition. Academic Research Grants (ARGs) are for the exclusive purpose of academic research that advances the institution's mission or provides institutional understanding and has a scholarly, institutional, departmental, and/or programmatic impact. Ongoing normal professional duties are specifically excluded from ARG eligibility.
- **b.** ARG Committee. The District and UPM shall convene an ARG Committee consisting of two District representatives and two UPM representatives. The committee will: review, score (Form F8.D Academic Research Grant (ARG) Application and Scoring Rubric), and rank ARG applications; make recommendations to the Assistant Superintendent/Vice President of Student Learning and Success (AS/VP) as to which grants to approve up to the financial limit; review the outcomes or products of approved applications; and report to the AS/VP as to how effectively the outcome or product met the application objectives.
- **c. ARG Funding**. The District shall provide funding of up to one hundred and forty thousand dollars (\$140,000) total per academic year for ARGs. Any funds not allocated by the District shall not roll over to the next fiscal year. Funding shall be provided in the form of units, hours paid at the stipend rate, and/or expense reimbursement. Grants are for up to one year in length.

- **d.** Application Process. Faculty must submit a complete ARG application using the Form 8.D Academic Research Grant (ARG) Application and Scoring **Rubric.** Applications for Fall semester or year-long grants are due to UDWC no later than March 1 of the prior year. Applications for Spring semester grants are due to UDWC no later than September 1 of the prior semester. Grant applications must be detailed and thorough, including requested pay and expenses. Applications must specify work to be performed for the requested units/hours. UDWC shall review any proposed compensation for faculty to determine if it is appropriate for the workload. UDWC may recommend lower units/hours than requested. UDWC shall forward the applications with this compensation review to the ARG Committee. Within four (4) weeks following each deadline, the ARG Committee will review applications and recommend to the Assistant Superintendent/Vice President which grants should be awarded for a total of up to sixty percent (60%) of the annual allocation for Fall or year-long grant applications, and up to the remainder of the annual allocation for Spring. Grant applications may request units, hours, and/or funds for expenses. Each grant application may request up to three (3) units or up to forty (40) hours paid at the stipend rate per unit member for each semester, and up to five thousand (\$5,000) total for expenses. Applications may include multiple unit members (pay maximum is per unit member, not per application; expense reimbursement maximum is total per application). The ARG Committee may request revisions or condition its recommendation on revisions. Upon the request of an applicant whose application is not recommended, the ARG Committee will provide an explanation. Upon the request of an applicant whose application is recommended but not approved, the Assistant Superintendent/Vice President will provide an explanation.
- e. ARGs are non-transferable. Funds expended for personnel services and equipment shall be limited to those line items and amounts specified in the grant as recommended by the UDWC and approved by the District. Budget revisions require UDWC review and District approval.

8.4.5 District-Directed Initiatives (Calls; Category VII): The District at its discretion may provide funding for District-directed initiatives it proposes. There is no dollar amount limit on the award for a project. Funding may be provided in the form of

units, hours paid at the stipend rate, and/or expense reimbursement, depending on the District's needs for the project.

- a. Compensation, Eligibility, Application, Screening, Interviews, and Selection. When the District offers a District-Directed Initiative assignment, the District shall post a call for applications from eligible faculty.
 - i. **Compensation.** Prior to the District posting a call, UDWC shall review any proposed compensation to determine if it is appropriate for the workload. UDWC may recommend lower units/hours than requested.
 - ii. **Eligibility.** To be eligible, the faculty member must: a) meet any eligibility criteria specified in the call; and b) have received a satisfactory evaluation in the faculty member's most recent evaluation cycle.
 - iii. Application. Any interested eligible faculty must apply to be considered. Eligible faculty may propose splitting the position between two (2) or more people if they apply together, along with a clear outline of how the duties and units are to be distributed.
 - iv. **Screening.** The manager overseeing the work of the call shall screen each application based on the following:
 - Meets all eligibility criteria;
 - Has sufficient experience and/or training to serve in the position; and
 - Has submitted a complete application that outlines the applicant's qualifications for and interest in the position.
 - v. **Interviews.** If two (2) or more applicants qualify for the position based on the three components above, the manager will interview qualified applicants. If only one (1) applicant qualifies for the position based on the three (3) components above, the manager

may choose to conduct an interview or may select or reject the application without an interview.

- vi. **Selection.** The supervising manager shall make the final selection. Upon the request of the applicant or UPM, the manager will provide a written explanation for the selection decision. An applicant may appeal the decision to the Assistant Superintendent/Vice President of Student Learning and Success. If the AS/VP made the selection decision, the applicant may appeal the decision to the President. This appeal process does not preclude an applicant or UPM from filing a grievance.
- **b.** Call Distribution. The District may circulate calls only to potentially-eligible faculty, to a wider group, or to all faculty at its discretion. All calls will be circulated to a UPM representative.
- c. Term and Removal. The term of the District-Directed Initiative assignment will be included in the call. Faculty may be removed from District-Directed Initiative assignments if they cease to meet the eligibility criteria, fail to perform the responsibilities associated with the position, or if the District determines to cease staffing the District-Directed Initiative assignment. Upon request of the unit member or UPM, the District will provide a written explanation for the removal. A faculty member who has held the position for at least two (2) semesters may use the existing contractual grievance procedures if the removal is unfounded, arbitrary, capricious, or in violation of any CBA terms.

8.4.6 Agreement: Assigned Time, Overload, Reassigned Time & Stipend for Funding Category Projects

By accepting an assignment under Categories II, V, VI, and VII, the faculty member agrees to the following:

- **a.** To deliver/produce the final product or outcome that is for the department, discipline, and/or District, as described in the request.
- **b.** To meet the deadline by which the final product or outcome is to be delivered/produced. Following a written request by the grant recipient, the

Assistant Superintendent/Vice President of Student Learning and Success may extend the delivery date cited in the initial agreement by a maximum of one (1) semester. An extension of the delivery date shall not result in additional compensation.

- c. If the unit member fails to produce the final outcome or product at the time specified or an agreed-upon extension (as above), the unit member must repay to the District of all monies received. Repayment shall be made through salary deductions at the rate of the original payments. The recipient shall be ineligible for any overload, reassigned time or stipend until successful completion or repayment.
- **d.** Untimely completion or failure to complete may result in limited future eligibility for funding category assignments.

8.5 Overload

8.5.1 Regular Overload. A regular overload is a voluntary assignment of a permanent/probationary unit member to additional duties within the regular scope of work.

8.5.2 Other Overload. All other overloads are voluntary assignments of a permanent/probationary unit member beyond those required of a full-time unit member in those areas. These assignments include duties performed in connection with instructional grants, and all other funding category activities.

8.5.3 **Overload Limits.**

- a. Completion of Full-Time Assignment Sheets and Allocation of Overload. The District shall allocate load and overload by completing full-time faculty assignment sheets and counting units toward load in the following order:
 - i. For instructional faculty:
 - **1.** Classes in the order of highest unit allocation;

- **2.** Non-instructional assignments in the order of highest unit allocation.
- ii. For non-instructional faculty:
 - **1.** Workload in their regular assignment;
 - 2. Instructional assignments in the order of highest unit allocation;
 - **3.** Non-instructional assignments outside their regular assignment in the order of highest unit allocation.
- **b. Maximum Regular Overload Limit.** The maximum regular overload for permanent/probationary unit members shall be one (1) class or three (3) units, whichever is greater.
- **c.** Maximum Other Overload Limit. The maximum number of other overload assignments per semester shall not exceed the equivalent of six (6) units, except as follows:
 - i. As provided in Section 13.12; or
 - When the faculty member is serving in the following elected positions
 1) department chair; 2) Academic Senate president, vice president, secretary, or treasurer; or 3) UPM president, chief negotiator, grievance officer, or treasurer. The maximum regular and other overload combined limit of nine (9) units applies to faculty serving in these roles.
- **d.** Maximum Regular and Other Overload Combined Limit. In no case shall a permanent/probationary unit member receive a combination of regular and other overload (regardless of funding source) that exceeds the equivalent of nine (9) units, except as provided in Section 13.12.
- e. Stipend Hours and Overload. Faculty who have twenty-four (24) units are ineligible for any stipend hours during the semester. Load and overload plus total stipend hours for a semester cannot exceed twenty-four (24) units

(calculated based on forty-three point seventy-five (43.75) stipend hours/unit).

f. Exceptions to Overload Limits.

- i. Assignments outside the defined work year, such as intersession assignments, and substitute assignments within the work year shall not count toward overload limits.
- ii. A regular overload of more than one (1) class or three (3) units (whichever is greater), may be allowed by the District only for a limited period when course coverage or other services cannot reasonably be provided otherwise.
- iii. If a unit member's assignment exceeds the limit on overload units by less than one teaching unit or its equivalent, the assignment shall be deemed to comply with overload limits, but in no circumstances may an assignment exceed twenty-four point zero (24.0) units.

8.5.4 Non-instructional Overload, Intersession, and Temporary Hour to Unit Formula. Non-instructional overload, intersession, and part-time assignments including, but not limited to, librarians employed during a semester, shall be computed at the following rate: Hours to be worked divided by total semester hours per unit (forty-three point seventy-five (43.75)), equals the number of units of the assignment. This section does not apply to counselors.

8.6 Intersession Assignment

An intersession assignment is a voluntary assignment during an authorized intersession. Except for the special circumstances regarding courses and other duties extending beyond the regular semester as defined in Section 8.8 (Extended Work Year), this assignment is outside the regular assignment and may occur only for a period between the last day of the spring semester and the first day of the following fall semester, or between the last day of the fall semester and the first day of the following spring semester or during the unassigned hours of a unit member working a fiscal year. It shall not include activities such as field trips which take place during the intersession period but which are part of a course taught during the regular academic year. In advance of the intersession scheduling deadline, and prior to the assignment of intersession work, department chairs shall distribute a notice of the proposed intersession schedule to all permanent/probationary unit members who meet minimum qualifications. Department chairs shall accept requests for intersession assignments. If the number of permanent/probationary applicants exceeds the number of available unit assignments, intersession assignments shall be awarded on a rotational basis to permanent/probationary unit members regularly assigned to that department or service. The remaining unassigned intersession units shall be filled at the District's discretion.

8.7 Permanent Unit Member - Reduced Load

8.7.1 Reduced Load. A reduced load requested for professional or personal reasons may be granted to a permanent unit member (Reduced Load Application Form F8.E). Reduced loads granted by the District in connection with a disability-related reasonable accommodation or other legal duty to provide a reduced load shall not be subject to the provisions of this section except that salary and benefits on reduced load shall comply with the terms of this section. Unit members wishing to have a reduced load with no pay (no assignment and no use of banked units) may apply for unpaid leave under Article 5.

8.7.2 Salary and Benefits on Reduced Load. Unit members' salary shall be reduced proportionate to the reduction in load. The District's fringe benefits under Article 4 shall continue in full as permitted by the insurance carrier, and the unit member shall advance on the salary schedule unless a permanent unit member elects a reduced load to less than eighteen (18) units or sixty percent (60%) in one (1) academic year, in which case District benefits and advancement on the salary schedule shall be reduced proportionately.

8.7.3 Duration. Unit members may be on reduced load for up to two (2) years. A unit member may not be assigned less than sixty percent (60%) for more than two (2) consecutive semesters (fall/spring or spring/fall). UPM and the District may extend or waive these time limits in cases of serious personal hardship. Unit members wishing to request an extension or waiver should contact UPM.

8.7.4 Application for Reduced Load. A permanent unit member shall apply to the UDWC for reduced loads (Reduced Load Application Form F8.E). Requests should be submitted to the department chair or manager at least four (4) weeks prior to the deadline date for chairs to submit scheduling materials to the dean for the semester in which the proposed leave would occur. UDWC may waive this deadline at its discretion for special circumstances.

8.7.5 Criteria for Granting Requests for Reduced Load. UDWC shall consider requests for reduced loads on a case-by-case basis, and may, by majority vote, recommend reduced loads to the supervising Vice President based on the following criteria:

- **a.** Reduced loads not exceeding three (3) units, one course, or twenty percent (20%) of noncredit or noninstructional load shall be approved if the criteria in subsection c are met.
- b. Requests in excess of twenty percent (20%), shall require demonstrated need in at least one of the following categories, 1) personal necessity (which may include medical reasons; unit members may also or instead seek an accommodation for medical conditions from the District under Article 26), 2) educational, 3) financial, and/or 4) job-sharing.
- c. The District must be able to secure reliable part-time coverage or to leave the assignment vacant, at the District's discretion, for the classes the unit member is not teaching (instructional faculty) or the time the unit member is not working (non-instructional faculty). The unit member requesting reduced load must discuss this with the chair and supervising administrator prior to submitting the request to UDWC to ensure coverage can be secured if necessary, or that coverage is not necessary as determined by the supervising administrator after consultation with the chair.

8.7.6 Reduced Load for Non-Instructional Unit Members. Non-instructional unit members may, subject to the limitations and criteria in this article, reduce their workload by selecting a single block of consecutive dates or specific dates and/or times within a semester (or fiscal year assignment) equivalent to the permissible reduced load for instructional faculty.

8.7.7 Denial of Reduced Loads. Upon the request of a unit member whose application is not approved, UDWC will provide an explanation.

8.8 Extended Work Year

All unit members may perform unit work outside the one hundred seventy-five (175) days of the academic year as part of the unit member's regular load, subject to the following conditions:

- the course or other unit work commences in the regular semester and at least seventy-five percent (75%) of the course or duty takes place during the regular semester;
- compensation for that part of the course or duty that goes beyond the regular semester shall be at the same rate as provided for service during the one hundred seventy-five (175) days of the academic year; and
- the work is accepted by the unit member on a strictly voluntary basis.

In no case shall the provisions of this section contravene the work year provisions for counselors or for coaches, nor shall it affect the current practice with regard to field trips that are held outside the semester but are part of a regular semester course.

8.9 Lecture/Laboratory for Credit/Noncredit Course Workload

8.9.1 Operational Definitions. The following operational definitions shall be used in the assignment of credit courses teaching units and/or service hour values:

Category A: Lecture

The presentation of course content in a classroom under supervision of the instructor of record. The course content, in accordance with the official course outline, may be complemented by discussion, presentations, role-playing, small group activities and field trips. Lecture may stand alone without any attached lab experience.

Category B-1: Studio

The presentation of course content in a studio setting under the direct supervision of the instructor. Students are expected to prepare for and engage in theatrical or fine arts assignments, which are discussed, critiqued and monitored continuously by the instructor. Instructor supervised demonstrations and performances are designed to assist the student in reaching a satisfactory level of skill through repeated exercises.

Category B-2: Laboratory

The presentation of course content in a laboratory setting under direct supervision of the instructor of record. Students are expected to prepare for upcoming lab sessions. Students are performing experiments and recording results in lab reports. Generally, experiments are not repeated for skill building. Laboratory exists as an integral part of the course for proof of learning and may or may not be taken in conjunction with the lecture component of the class.

Category B-3: ESL Lab, Math Lab, and Reading and Writing Lab

Instructors provide one-on-one and small group instruction for students in the math laboratory and Reading and Writing Lab. Students learn via working in small groups with other students and one-on-one with the instructor.

Category C: Practicum

The presentation of course content in a practicum or clinical setting, under direct supervision of the instructor of record. Students may be directed to the use of media, computer technology or patient experience. Students may proceed at the direction of the instructor or preceptor at his/her/their own pace for advancement to a higher level within the course content. Students not involved in independent activity may be involved in direct one-on-one communication with the instructor of record. Practicum is where students require a high amount of practice with instructor supervision to reach the level of skill required for specific courses within the discipline.

Category D: Activity

The presentation of course content in an activity setting under direct supervision of the instructor of record. The student participates, under continuous direction, monitoring and correction by the instructor, in course activities to enhance psychomotor skills. Activity is where the student participates with the instructor acting as leader and/or facilitator of the activity. **8.9.2** Lecture/Laboratory Unit Values: The following lecture/laboratory unit values shall be used in the assignment of teaching units and/or service hour values:

Category A: One Hour = 100% of a teaching unit

Category B1: One Hour = 83% of a teaching unit

Category B2: One Hour = 83% of a teaching unit

Category B3: One Hour = 75% of a teaching unit

Category C: One Hour = 70% of a teaching unit

Category D: One Hour = 67% of a teaching unit

8.9.3 Procedure for Assigning Lecture/Laboratory Unit Values

- **a.** Any time during the academic year, a department may modify the official course outline to reflect the actual course or propose a course outline for a new course.
- **b.** The modified or new course outline must be submitted by the department chair to the Curriculum Committee for its review and recommendation.
- **c.** The Curriculum Committee shall forward the course outline to UDWC for review of teaching units proposed to be assigned to the course if the course does not fit within the categories for lecture/laboratory unit values outlined above.
- **d.** If the UDWC cannot reach a majority recommendation for a unit assignment, UDWC will refer the item to the Labor Management Committee for negotiations.

8.10 Distance Learning Courses

8.10.1 Definitions.

- a. Online courses are courses in which one hundred percent (100%) of instruction takes place entirely online with no mandatory face-to-face meetings, synchronous visits, and/or campus visits. Instructional time follows the Carnegie unit, which means that faculty must plan an approximate one-to-two ratio of instructional time to homework and study.
- b. Hybrid courses are courses that provide instruction both online and face-to-face with at least one mandatory on-campus meeting. Mandatory meetings are regularly scheduled and the dates are posted in the schedule of classes. Students are informed of mandatory meetings in the schedule of classes. Instructional time follows the Carnegie unit, which means that faculty must plan an approximate one-to-two ratio of instructional time to homework and study.

8.10.2 No Requirement to Teach Distance Education: Online/Hybrid Courses. A unit member shall not be required as part of the unit member's assigned workload duties to teach online/hybrid courses except in emergency situations where the campus is closed or access is very limited. All members who teach online/hybrid courses shall follow the requirements and guidelines set forth in Administrative Procedure 4105. The District shall pay the cost of any training required for meeting the requirements stipulated in AP 4105.

8.11 Counselors' Schedule

8.11.1 Work Year. The work year for counselors is one hundred seventy-five (175) work days which may be scheduled throughout the fiscal year. Counselors who are on restricted funds and who cannot provide counseling services to other than the program's restricted population will be assigned a schedule based on the program's needs.

Management, after consultation with unit members and to the extent feasible, shall attempt to accommodate unit members' reasonable preferences when determining the assignments. The Counseling Department will devise a rotation procedure that best represents the needs of their program and staff. Permanent/probationary counselors have scheduling preference over temporary counselors.

8.11.2 Counselor Overload and Temporary Hour to Unit Formula. Overload and part-time assignments for counselors are forty (40) hours of assigned time per unit.

8.11.3 Assigned and Unassigned Time and Duties. Permanent/probationary full-time counselors shall be assigned for nine hundred and forty (940) hours per fiscal year (estimated at 71.62% of the work year) of assigned time counseling duties, with the remainder of the work year for unassigned time duties (estimated at 28.38% of the work year). The hours of assigned counseling duties shall be subject to review by the supervising manager if funding sources, Education Code sections and/or Title 5 sections change.

Assigned time	Unassigned time	
940 hours per year (direct contact	(indirect contact with students)	
with students)		
Individual appointments with	Updating counseling course curriculum	
students		
A total of forty-two (42) hours per	Preparation for classroom instruction	
unit for classroom instruction	and other duties related to teaching	
(teaching counseling courses), which	counseling courses beyond the amount	
includes instruction, required	included as assigned time.	
scheduled office hours under Section		
8.3, and preparation for classroom		
instruction.		
Workshops	Graduation applications	
Orientations	Professional service duties, including	
	committee participation and	
	governance committees; Academic	
High school visits and procentations	Senate, and Curriculum Committee	
High school visits and presentations	Transcript evaluations	
Academic Department meetings and advisory board meetings as	Program review	
Counselor Liaison		
Counseling Department meetings	Answering emails	
District directed meetings/planning	Appointment preparation and follow-up	
meetings for events such as College	hhe i the here is a set of the	
Success Saturday and Summer Bridge		
	Communication and consultation with	
	other counselors and university	
	representatives	
Half-hour transition time before in-	Screening committees*	
person, off-site workshops and		
orientations	*If the counselor was previously	
	scheduled "on the grid" at the time of a	
	screening committee meeting, the time	
	needs to be made up.	
Travel time to high school outreach	Participating as peer evaluator	

Assigned time 940 hours per year (direct contact with students)	Unassigned time (indirect contact with students)
Responding to "ask a counselor" emails	Advising student clubs
Assigned time for District directed projects, activities, coordination when not overload or stipend	Other duties not designated as assigned time duties
Responding to COMCare/behavioral intervention referrals	Flex activities
Transfer agreements (TAGS)	Training and supporting counseling graduate interns

8.12 Nursing Faculty Workload

8.12.1 Full-time permanent/probationary unit members in nursing have the same work week and load as other full-time permanent/probationary unit members.

8.12.2 Off-Campus Clinical/Community Agency Placements for Students. The faculty member assigned as the instructor of record for an off-campus clinical course shall perform the duties outlined below. Nursing faculty evaluations shall include a clinical observation when the faculty member is the instructor of record for a clinical course, and student evaluations shall be administered for all clinical courses.

- **a.** Identify, secure and evaluate the clinical placements for students required to meet course objectives in collaboration with the operational support of and under the regular supervision of the Director of Nursing or designee.
- **b.** Develop the student clinical/community placement rotation schedule and submit the schedule to the Director of Nursing or designee.
- **c.** Submit a copy of all communication with agencies to the Director of Nursing or designee.

- **d.** Meet with staff in the clinical/community agencies for orientation, for coordination of instruction of students, for resolution of student-staff conflicts, for faculty-staff evaluation of the experience and to provide required student information.
- **e.** Evaluate students' clinical competencies including initiating an Educational Agreement if there is unsafe clinical performance.

8.12.3 In addition to course preparation and the evaluation of students, unit members in Nursing shall contribute to the professional activities as enumerated below:

- a. Curriculum Development/Program Evaluation
 - i. Collect and summarize course evaluations from students in order to evaluate course content according to the calendar in the Program Evaluation Plan.
 - ii. Participate in curriculum development in order to meet the requirements for licensure by Board of Registered Nursing (BRN)and accrediting agencies.
 - iii. Participate in the development and the implementation of the Program Evaluation Plan.
 - iv. Recommend revisions to the RN Student Handbook to the RN Program Chair/Assistant Director of Nursing.

b. Program Regulations/Program Accreditation

i. Participate in the revision or development of Program regulations and procedures as required by accrediting bodies and to maintain patient safety.

- ii. Participate in faculty meetings and all program committee meetings as assigned.
- iii. Participate in updating and maintaining the Nursing faculty library in compliance with BRN requirements.
- iv. Contribute to the regulatory reports for BRN continuing approval, and accreditation reports for maintaining accreditation. When this occurs, the District shall pay up to seven thousand five hundred dollars (\$7,500) total, which may be divided among multiple faculty members, for nursing faculty to assist the Faculty Assistant Director of Nursing in completing the report. The Faculty Assistant Director of Nursing is not eligible for such additional compensation. All faculty must provide information and contribute to the BRN accreditation report to ensure its timely completion.

8.12.4 Off-site Clinical Laboratory Workload/Compensation and 286L Assignments

Laboratory compensation for the following courses shall increase to one hundred percent (100%) as defined in Section 8.9 (Lecture/Laboratory for Credit/Noncredit Course Workload): 180L, 185L, 280L, 283AL, 283BL, 284L, 285L and 286L. Regarding 286L, this compensation reflects the level of responsibility faculty assume in this course and for being "on-call." There are no on-call situations on Sundays or during assigned lecture or laboratory. The Nursing instructor(s) of record for 286L courses, based on their professional judgment, shall determine the appropriate response to "on-call" contacts.

8.13 Department Chairs

8.13.1 Procedures

a. Eligibility. Faculty members may serve as chair if they: 1) currently have an assignment; 2) are permanent/probationary, or have ETUM or qualified pool member status; and 3) are not on sabbatical. If two (2) or more faculty members agree to share the responsibilities of chair, then those members shall run for the position as a group on a single ticket and, if elected, shall agree to a division of duties and units in writing shared with department

faculty prior to the election.

b. Elections.

- i. Department faculty shall nominate candidates from within their home department. The department chair shall be elected by the following department members:
 - **a.** permanent/probationary unit members;
 - temporary unit members who currently have an assignment and have achieved 1) ETUM; or 2) qualified temporary pool member status.
- ii. Elections shall occur on or before November 1 before the term ends the following June 30, or when a chair position becomes vacant. All eligible voting members shall be provided at least two weeks' written notice of the election, during which time they may nominate themselves or a willing and eligible department member by sending nominations to the area Administrative Assistant.
- iii. If two or more department members are nominated, the Administrative Assistant to the Department shall hold an election using the following process:
 - a. Members shall be provided with at least a seventy-two (72)-hour window to cast their ballots, with one ballot per eligible voting member.
 - **b.** Voting shall be conducted using a fair and confidential electronic process, unless a majority of the eligible voters request paper ballots.
 - c. If a paper ballot process is utilized:
 - **1.** Ballots shall be sequentially numbered, using a numbering system that is clearly visible.

- **2.** Ballots shall be made available and voting conducted in a location that is agreeable to the majority of eligible voting members.
- **3.** Ballots shall be given directly to the Administrative Assistant for the department.
- iv. At least two (2) from the department, other than the candidates, shall be present for the paper vote tally or shall view the electronic results. Any department unit member may observe the counting of votes.
- v. If requested, a member of the Academic Senate and/or UPM Executive Council also shall be present during the ballot tally or shall view electronic results.
- vi. If the agreed-upon election process is not followed, the department will conduct a re-vote.
- c. Term of Office. Terms of office shall begin July 1 following the election and be two (2) fiscal years (not limited to the academic calendar), with units allocated to the faculty member's assignment during each semester (not prorated). With managerial and departmental majority agreement, a department chair may serve for one additional year for a total not to exceed three (3) consecutive years. All previous chairpersons, including the incumbent, shall be eligible to run for re-election.
- **d.** Training. Between the election and the start of the term of office, new department chairs shall receive training from outgoing chairs and appropriate administrators. Newly-elected chairs complete a Canvas-based training program prior to taking office on July 1. This program is supported by the District through monthly meetings. In addition, one (1) or more training sessions, up to a maximum of eight (8) hours (plus preparation time), conducted by the appropriate manager(s), shall be provided to new department chairs. New department chairs shall be paid at the hourly stipend rate for time spent in training sessions. Outgoing chairs will mentor and support incoming chairs to facilitate a smooth transition for the department.

- e. Evaluation. Department chairs shall be evaluated in the second semester of each four (4)-semester term by the department's permanent/probationary unit members, ETUMs, temporary hiring pool unit members, and the management-designated supervisor (who may incorporate feedback from department classified staff). Chairs shall conduct self-evaluations as part of the evaluation process. (*See* Academic Department Chair Self-Evaluation Form F8.F and Academic Department Chair Evaluation Form F8.G). The evaluation shall cover performance of duties as well as leadership expectations as set forth in the forms.
 - i. The District may remove a department chair from office for failure to perform contractual responsibilities. Upon request of the unit member or UPM, the District will provide a written explanation for the removal. The department chair may use the existing contractual grievance procedures if the removal is unfounded, arbitrary, capricious, or in violation of any CBA terms.
 - ii. Departments shall have the authority to remove a department chair from office for failure to communicate District information adequately, and for failure to communicate departmental interests fairly and in a representative manner. Removal from office by department members is not subject to the grievance procedure.
 - iii. A chair who is removed from office by the District or department is ineligible to serve as chair for the following four fiscal years.

8.13.2 Role and Responsibilities.

- a. **Re-Imagining the Department Chair Role: Chair as Key Institutional Leader.** The chair will:
 - Provide leadership and strategic support to the department or departments from which they are elected. Critical to the role of the chair is to communicate effectively between the District and departments – across many aspects of the institution. The chair's role is to be a leader and communicator regarding the areas outlined below in particular.

- ii. Collaborate with department faculty, the District administration, department staff, other departments, and across the institution more broadly.
- iii. Provide sufficient opportunities for department members to provide input and to gain consensus, and in turn department members must participate regularly and effectively in these departmental discussions.
- iv. Serve as a guide, interpreter, and facilitator of course, program, and department-level discussions, data analyses, policies, and processes.
- v. Be an adept navigator of change and provide faculty leadership through transitions. The chair leads and champions improvement, embracing student- and equity-centered innovation.
- vi. Be able to work collaboratively with faculty, staff, administrators, and students in the day-to-day operations of the department and/or program.
- vii. Possess knowledge of curriculum development, student learning outcomes, program review, schedule development, enrollment management strategies, contract language, District policies and procedures, and the rules and regulations of the California Community College System.

b. Duties and Responsibilities.

The chair will lead the department(s), consistent with the chair training and handbook, in the following areas:

- Communication
- Monthly Chair and Department Meetings
- Departmental Climate
- Conflict Management and Resolution
- Scheduling
- Curriculum
- Learning Outcomes
- Program Review
- Resource Allocation
- Hiring
- Mentorship

- Evaluation
- Additional Duties
- Chair Training (*see* above)
- c. Communication. The chair will:
 - i. Employ a variety of communication strategies to provide clear, open, consistent communication.
 - ii. Select methods of communication that are the right tool for the task at hand, such as an email to convey updates or data, or by calling a meeting for an in-depth discussion.
 - iii. Maintain confidentiality, sharing confidential information only on a needs-to-know basis.
 - iv. Respond to questions and requests from faculty, administrators, and students, providing information and guidance.
 - v. Communicate faculty interests to the District and District information to faculty accurately, fairly, and in a representative and timely manner.
 - vi. Work closely and collaboratively with others as appropriate for the department, including but not limited to lab techs and area coordinators.
 - vii. Complete applicable District, state, and national surveys.

d. Monthly Chair and Department Meetings. The chair will:

- i. Attend mandatory monthly Department Chairs meetings led by the Assistant Superintendent/Vice President of Student Learning and Success or designee. An additional required meeting may be scheduled during flex days at the start of each semester.
- Facilitate monthly (or more frequent) department meetings that must be scheduled within two weeks following each regular Department Chairs meeting. The chair will send all department faculty an agenda at least forty-eight (48) hours in advance.
- iii. Facilitate a mandatory department meeting during flex week each semester as scheduled by the District in addition to the monthly meetings.
- Facilitate on-going faculty discussion of pedagogical approaches focused on student needs, student equity and success, institutional trends and priorities, and system-wide requirements. Such discussion

will aim to foster an equitable, inclusive, and accessible environment for all students.

Note: If chair duties are split between unit members, both faculty members must attend all department meetings. Only one (1) of the co-chairs must attend the District's monthly department chairs' meeting. The faculty member who attends the District's department chairs' meetings is responsible for effectively communicating all information from the meeting to the co-chair.

e. Departmental Climate. The chair will:

- i. Provide support for an inclusive and equitable work environment.
- ii. Conduct inclusive and productive department meetings.
- iii. Ensure faculty are involved in departmental decision-making.
- iv. Fairly and appropriately address student concerns.
- v. Keep faculty informed of student support services and opportunities.
- f. Conflict Management and Resolution. The chair will:
 - Manage and help resolve conflict that involves faculty including between faculty, faculty and students, faculty and staff, and faculty and administrators. As an elected leader of a department, the chair is uniquely positioned to aid in conflict management and resolution.
 (Students, faculty, and staff are not required to approach the chair first regarding conflict, but are encouraged to do so if they are comfortable.)
 - ii. Proactively manage situations to mitigate conflict, and (productively) address conflict when it arises.
- g. Scheduling. In consultation with department faculty, the dean, and other chairs, the chair will:
 - i. Utilize data from learning outcome analysis, program review, and other relevant sources to lead faculty in development and use of a department scheduling blueprint designed to fit within an institutional student-centered schedule for each academic year.
 - ii. Evaluate and recommend an equitable and inclusive schedule based on enrollment data, cross-department and cross-discipline scheduling, any institutional or area master schedule, and certificate/transfer/general education/major and completion requirements.

- iii. Chairs of Life and Earth Sciences, Math, and Physical Sciences in particular will create an integrated, cohesive schedule across disciplines to ensure timely completion of educational pathways.
- iv. Communicate with department faculty regarding available assignments, including intersession assignments.
- v. Collect assignment preferences from full-time faculty members and recommend a schedule to the supervising manager that is in alignment with institutional and programmatic needs, student-centered scheduling, contractual and legal mandates, and other relevant factors.
- vi. Provide offers of assignment to part-time faculty in compliance with Article 6.
- vii. Make recommendations to the dean regarding the need, selection, appointment, and assignment of faculty.
- viii. Complete the schedule by OIM deadlines using the program(s) and form(s) required by OIM.
 - ix. Distribute, collect, and complete other scheduling forms in a timely manner.
 - x. Identify and arrange substitute faculty in compliance with Article 6.
- h. Curriculum Development, Revision or De-activation. The chair will:
 - i. Facilitate on-going faculty discussion about curriculum. This includes revisions to current curriculum, whether and when to develop new curriculum, and whether and when to deactivate courses.
 - **ii.** Consult with chairs and the Counseling department to ensure coherence with curricular offerings in other areas and alignment with academic pathways.
 - **iii.** Inform the dean and other faculty of the curriculum development process.
 - **iv.** Identify, share, clarify, and ensure compliance with relevant policies and procedures.
 - v. Support timely, thoughtful, and inclusive curriculum planning and development that aligns with submission deadlines and program timelines.
 - vi. Ensure curriculum development and revisions factor in relevance, rigor, and a balance between need, demand, capacity and required resources.

- vii. Lead department faculty members in creating and revising course outlines and communicating proposed course outlines and revisions to department faculty, the dean, and appropriate instructional offices to facilitate input and collaboration.
- viii. Approve new/revised/deactivated course outlines going through eLumen promptly to ensure that they move through in a timely manner.
- i. **Curriculum Committee.** The chair is the department's primary liaison with the Curriculum Committee. In this role, the chair will:
 - i. Notify all department faculty and the dean in advance when the department's curriculum is being considered by the curriculum committee.
 - **ii.** With department faculty, prepare a presentation to the Curriculum Committee regarding any proposals for new courses, certificates, degrees or other programs.
 - **iii.** Ensure that department faculty and the dean have a reasonable opportunity to provide input and ask questions related to the curriculum prior to action by the curriculum committee.
 - 1. Department faculty may not advance new or changed curriculum to the curriculum committee without obtaining departmental consensus in support of the curriculum, obtained through working with the chair and others as necessary.
 - **iv.** Update department faculty and the dean of the status and outcome of the department's items before the curriculum committee.
 - v. In collaboration with the supervising manager and others, hold a minimum of one advisory committee meeting per academic year for career technical education programs.
 - vi. With the assistance of department faculty, ensure that the College schedule and catalog publish current information about the department and its offerings.
- j. Learning Outcomes. The chair will:
 - i. Facilitate discussion between department faculty, PRIE, and other groups involved in student learning outcome assessment. This assessment shall be at the course level as well as program-level and

shall consider articulation, program needs, and cross-program/crossdisciplinary elements.

- ii. Guide faculty through student learning outcomes discussions, advocating for equity in access, opportunity, and outcomes.
- iii. Lead department faculty in assessing and updating student learning outcomes in a timely manner.
- iv. Guide department faculty through a discussion assessing student learning outcomes, understanding relevant data, and demonstrating how course-level assessment connects to programs across the College.
- v. Ensure complete and timely reporting of student learning outcome assessment and related items.
- k. Program Review. The chair will:
 - Facilitate on-going faculty assessment of the program/department in alignment with the institutional program review calendar and template. Coordinate with department faculty to ensure they contribute necessary information for each program or discipline leading to a robust and meaningful program review. This assessment utilizes the work conducted regarding curriculum and learning outcomes analysis to inform goal-setting and requests for resources, including personnel.
 - ii. Incorporate components of program review during regular department meetings, structuring program review as an ongoing inquiry and assessment.
 - iii. Guide departmental faculty as they gather, compile, and analyze department-specific data.
 - iv. Facilitate creation and tracking of departmental goals intended to address inequities in student outcomes.
 - v. Ensure that departmental discussions about course completion and success consider any disparities in outcome based on race, gender, or other factors. Where disparities occur, the chair leads faculty in proposing specific efforts to address those disparities.
 - vi. Facilitate annual program review discussions, which, when appropriate, identify strategies and practices that support diverse learning styles, address academic challenges, and enhance student retention, equity, and success.
 - vii. Collaborate with program review leads as well as participatory governance review committees involved in program review.

- viii. Assist in identifying needed resources, training, and priorities that support equitable course level and programmatic participation, success, completion across all race, gender, socioeconomic backgrounds, and other factors.
- I. Resource Allocation. The chair will:
 - i. Work within institutional procedures to provide information and recommendations to the dean related to resources needed for program innovation and change based on the program review and student needs.
 - ii. Work with the dean, department faculty, and department staff to facilitate a collaborative process to request and allocate resources as appropriate.
 - 1. Use the program review report to request resources needed for program innovation and change.
 - 2. In other years, collaborate with the dean, department faculty, and department staff to request resources as appropriate including instructional and other equipment, faculty staffing and other supplies requests.
 - iii. Comply with expenditure, procurement, reimbursement, and other fiscal policies, procedures, and guidelines.
 - iv. Work with the dean to prepare and submit the total department budget request.
 - v. Operate within the department budget and ensure appropriate department use of instructional and/or institutional equipment and supplies.
 - vi. Serve as a fiscal steward for the department in partnership with the dean, administrative assistants, and coordinators in the area. In this role, the chair reviews and signs as designated purchase orders, material fees, non-academic personnel action forms, timecards, budget requests and budget preparation.
- m. Hiring Process. The chair will:
 - i. Through the program review process and other departmental faculty discussions, make recommendations related to full-time faculty hiring (both replacement of vacant positions and conversion of part-time

units to a full-time position) and part-time faculty hiring (the need for a part-time pool and expedited hiring).

- ii. Upon request, provide input for the hiring manager's consideration on draft job postings and necessary updates to existing job postings/descriptions.
- iii. Participate on or recommend faculty to the academic senate for search committees and ensure sufficient departmental faculty maintain currency in search committee training, both for departmental searches and to assist with searches in other departments.
- iv. Coordinate department-specific orientation activities for new faculty in alignment with and support of institutional on-boarding and orientation activities.
- v. Meet with each new full-time faculty member and provide an opportunity for part-time faculty members to meet with the chair for an orientation to the department and question and answer sessions.
- n. Mentorship. The chair will:
 - i. Help identify and support faculty professional growth through mentorship, training, and professional development opportunities.
 - ii. Elevate and encourage the use of best practices, continued learning, growth, collegiality, and creativity.
 - iii. Encourage, identify, and facilitate when appropriate interdisciplinary collaboration and partnerships within the college and the community.
- o. Evaluation. The chair will:
 - i. Participate in faculty evaluations as provided in Article 7.
 - ii. Encourage faculty to participate in evaluations, serve as peer observers, informal mentors, and engaged participants in their own evaluations as well.

p. Additional Duties. The chair will:

- i. Provide oversight as necessary in the use of departmental equipment, supplies, and facilities.
- ii. Serve the roles for chairs outlined in District policies and procedures.
- iii. Comply with District policies and procedures.

8.13.3 Compensation.

The following department chairs shall receive compensation, as indicated in the chart below, and according to Section 8.5 (Overload).

Department	Units per
	Semester
Behavioral Sciences	3.0
Business and Informational Systems	3.0
College Skills	4.5
Communication	3.0
Counseling	4.0
English and Humanities	4.5
Fine and Visual Arts	4.0
Kinesiology	3.0
Library	3.0
Life and Earth Sciences	4.0
Math	4.0
Nursing	4.0
Performing Arts	4.0
Physical Sciences	4.0
Public Service and Allied Health	3.0
Social Sciences	3.0
Transportation and Applied Technology	3.0
World Languages and Cultures	3.0

8.14 Coordinators

8.14.1 Positions. The District may at its discretion staff the coordinator positions listed below. When the District intends to staff a coordinator position, it shall offer the coordinator assignments to faculty members pursuant to this section. If no faculty member accepts the position, it shall not be filled.

Position	Units per Semester
Architectural Materials	1
Art Gallery	4
Assistant Director of Nursing	3

Position	Units per
	Semester
Automotive Collision Repair Technology	1
Automotive Technology	1
Court Reporting	2
Dental Assisting	3
Digital Journalism	1
Distance Education	4
Early Childhood Education	2
Educational Success Coordinator for the	5
Reading and Writing Lab, Online Writing	
Center, and the Tutoring and Learning Center	
eLumen Data Steward	4
Foundational Skills ESL (A and B/C)	5.5
Faculty Diversity Internship Program	1.5 + 10 flex hours
Faculty Professional Learning	5
Fire and Emergency, Medical Tech (EMT)	3
Focused Skills ESL Lab	2
Humanities 101	3
Library	4.5
Math Lab	1
Medical Assisting	3
Multimedia Studies Program	1
Performances:	
Dance	2
Drama	3
Music	2
Puente Counselor	7.5
Puente English Faculty	3
Umoja Equity Institute	3
Umoja Learning Community	3

8.14.2 Changes, Additions, and Deletions. Any changes to duties for the Coordinator positions in the list above must be negotiated between UPM and the District, and may result in a change in unit allocation. If the District adds a coordinator position, the parties will negotiate the unit allocation. If the District

decides not to staff a coordinator position permanently, the position will be deleted from the list after it is vacant for one (1) year.

8.14.3 Compensation and Term. Coordinators shall receive compensation, as indicated in the chart above, and according to Section 8.5 (Overload). Coordinators' terms shall begin July 1 and shall be two (2) fiscal years (not limited to the academic calendar), with units allocated to the faculty member's assignment during each semester (not prorated).

8.14.4 Eligibility, Application, Screening, and Selection. When the District offers a coordinator position, the District shall post a call for applications from eligible faculty members.

- a. Eligibility. To be eligible, the unit member must: a) be a member of the department(s) or discipline overseen by or associated with the coordinator position (if applicable); and b) have received a satisfactory evaluation in the member's most recent evaluation cycle. All previous coordinators, including the incumbent, may apply for subsequent terms.
- **b.** Application. Any interested eligible unit members must apply to be considered. Eligible unit members may propose splitting the position between two (2) or more unit members if they apply together, along with a clear outline of how the duties and units are to be distributed.

c. Screening

- i. The manager overseeing the work of the call shall screen each application based on the following:
 - 1. Meets all eligibility criteria;
 - 2. Has sufficient experience and/or training to serve in the position; and
 - **3.** Has submitted a complete application that outlines the applicant's qualifications for and interest in the position

- ii. If two or more applicants qualify for the position based on the three (3) components above, the manager will interview qualified applicants. If only one (1) applicant qualifies for the position based on the three (3) components above, the manager may choose to conduct an interview or may select or reject the application without an interview.
- iii. The supervising manager shall make the final selection. Upon the request of the applicant or UPM, the manager will provide a written explanation for the selection decision. An applicant may appeal the decision to the Assistant Superintendent/Vice President of Student Learning and Success. If the AS/VP made the selection decision, the applicant may appeal the decision to the President. This appeal process does not preclude an applicant or UPM from filing a grievance.

8.14.5 Removal. A coordinator may resign or be removed under any of the following conditions:

- **a.** The coordinator resigns in writing to the District.
- **b.** The District determines, at its discretion, to cease staffing the coordinator position in question at the end of the current academic year.
- c. The coordinator ceases to meet the eligibility criteria.
- **d.** The coordinator fails to perform the responsibilities associated with the position.
- e. If the coordinator is associated with a specific department or discipline, then departmental and/or discipline unit members by a two thirds vote may request the removal of a coordinator for failure to perform the responsibilities of the position. Removal upon request of departmental unit members is not subject to the grievance procedure.
- **f.** The District may remove a coordinator for failure to perform responsibilities of the position. Upon request of the unit member or UPM, the District will provide a written explanation for the removal. A coordinator who has held the position for at least two (2) semesters may use the existing contractual

grievance procedures if the removal is unfounded, arbitrary, capricious, or in violation of any CBA terms.

8.15 Managers: Teaching

8.15.1 A manager may be assigned to one (1) credit class per year, however that there shall be no limit on the number of contract education courses offered in the community service program to which a manager may be assigned. In the event that no unit member volunteers to instruct the leadership course for student officers, the District may assign a manager to teach said course. If it becomes necessary to assign a manager to teach more than one (1) credit class, the District will provide UPM with at least ten (10) days' notice and an opportunity to negotiate the decision and effects of the proposed assignment on mandatory subjects of bargaining. For purposes of this section, a credit class is defined as one (1) class or three (3) units, whichever is larger.

8.15.2 Managers shall not perform unit member duties if any qualified unit member is on partial or complete layoff, has rehire rights, and is willing and available to return and perform the available duties.

8.16 Coaches' Stipends and Non-Instructional Duties

8.16.1 In-Season Non-Instructional Coaching Duties. Coaches or other faculty assigned to non-instructional coaching duties will receive two point ninety-seven (2.97) non-instructional units for the in-season semester.

- a. Each non-instructional assignment will include:
 - i. Academic mentoring and other academic support efforts for student athletes;
 - ii. Community outreach and engagement for the athletic program and department;
 - iii. Connecting student athletes with support services to support their goal attainment;
 - iv. Fundraising;
 - v. Assisting with media related to the program;
 - vi. Leadership efforts to benefit the team, athletic department, and institution;

- vii. Participating in California Community College Athletic Association, Sport Conference, Sport Coach's Association, and other affiliate groups;
- viii. Promoting the athletic program locally, regionally, and at the state level;
 - ix. Promoting and supporting students' academic success
 - x. Promoting and supporting student matriculation to four-year institutions;
 - xi. Recruiting, including creating, updating, and implementing an athletic recruitment plan;
- xii. Assisting with initial eligibility planning, communication, and coordination; and
- xiii. Retention of student athletes.
- **b.** Non-instructional coaching duties are for six-month terms, with responsibilities throughout the summer and winter breaks.
- **c.** Coaches/faculty will be evaluated on their performance in their non-instructional assignment as well as their instructional assignment(s).
- **d.** The individual assigned as the coach may be the same as the individual assigned the non-instructional coaching duties, or the non-instructional coaching duties may be assigned to another faculty member. The non-instructional coaching duties do not have to be assigned based on the ETUM list.

8.16.2 In-Season Stipends. In recognition of the non-standard work schedule, non-standard work year/semester, regular attendance at away contests, travel time, scheduling team travel and related accommodations, managing equipment and facilities use, attending conference sport meetings, and planning, attending, and leading athletic events, head coaches will receive the following in-season stipends, which also take into account total contests/dates, average roster size, target roster size, and other factors:

Sport	In-Season Term(s)	Intercollegiate Course	In-Season Stipend
Baseball	Spring	KIN 175	\$ 6,145.66
M. Basketball	Fall/Spring	KIN 176	\$ 4,297.34
W. Basketball	Fall/Spring	KIN 176	\$ 4,297.34

W. Beach Volleyball	Spring	KIN 177	\$ 1,478.66
M. Soccer	Fall	KIN 180	\$ 3,350.08
W. Soccer	Fall	KIN 180	\$ 3,350.08
M/W Swim & Dive	Spring	KIN 183	\$ 1,478.66
W. Volleyball	Fall	KIN 182	\$ 2,217.98
W. Water Polo	Fall	KIN 184	\$ 2,587.65

In the event of a sustained, meaningful change in total contests/dates, average roster size, target roster size, or other relevant factors, either UPM or the District may propose changes to stipend amounts.

8.16.3 Off-Season Stipends for Non-Instructional Coaching Duties.

a. During the off-season for a sport, coaches or other faculty assigned to non-instructional coaching duties will receive the following stipends to perform the non-instructional duties outlined in Section 8.16.1, as well as other off-season duties including but not limited managing equipment if needed, attending conference sport meetings, etc.:

Sport	In-Season Term(s)	Off-Season Stipend
Baseball	Spring	\$ 2,633.86
M. Basketball	Fall/Spring	\$ 2,864.90
W. Basketball	Fall/Spring	\$ 2,864.90
W. Beach Volleyball	Spring	\$ 369.66
M. Soccer	Fall	\$ 3,350.08
W. Soccer	Fall	\$ 3,350.08
M/W Swim & Dive	Spring	\$ 369.66
W. Volleyball	Fall	\$ 554.50
W. Water Polo	Fall	\$ 646.91

- **b.** Non-instructional coaching duties are for six-month terms, with responsibilities throughout the summer and winter breaks.
- **c.** The individual assigned as the coach during the in-season term may be the same as the individual assigned the non-instructional coaching duties in-season or off-season, or the non-instructional coaching duties in either term may be assigned to another faculty member. The non-

instructional coaching duties do not have to be assigned based on the ETUM list.

ARTICLE 9: CALENDAR AND FLEX CALENDAR PROGRAM

9.1 Academic Year/Final Examinations

The academic year for credit classes shall consist of two (2) semesters of a maximum of seventeen and one half (17.5) work weeks each and shall include the time used for administering any final exam. For unit members, the academic year shall be no more than one hundred seventy-five (175) days. Sundays and holidays shall not be counted as days of the academic year nor intersession terms. The hours assigned for final examinations shall not exceed the hours per week for the scheduled course.

9.2 Commencement

Commencement shall be held during the last week of the spring semester. Fifty percent (50%) of the permanent/probationary unit members who are not assigned to other duties shall attend and participate in commencement exercises of two (2) hours duration. The District will designate permanent/probationary unit members beyond volunteers who must attend; however no permanent/ probationary unit member shall be required to attend two (2) consecutive commencement exercises. Failure to attend an assigned commencement exercise shall constitute an absence (failure to report said absence shall make the employee subject to Article 24).

9.3 Academic Calendar

The academic calendar year shall be in conformance with the calendar established by the District. It is the expressed intent of the District and of UPM to accept the results of a joint committee on the calendar.

9.4 Calendar Committee

The Calendar Committee, composed of two (2) members, one (1) appointed by UPM and one (1) appointed by the District, shall submit a calendar proposal for the following academic year and for intersession(s) by November 1 for ratification by UPM and the District. If the Committee is unable to agree on a calendar by that date, or either party fails to ratify the Committee proposal, the calendar shall become subject to negotiations upon request by UPM. UPM recognizes that, if the parties do not agree on the calendar by December 15, it will be necessary for the District to publish a calendar, pending further negotiations on the issue.

9.5 Intersession/Noncredit Offerings

The Board may establish intersessions.

9.6 Holidays

Holidays shall be those stated in the relevant sections of the California Education Code for the District. Consistent with Education Code Section 84890 and Title 5 California Code of Regulations Sections 55702, 55720, 55722, 55724, 55726 and 55728, a flex calendar may be in effect.

9.7 Mandatory Staff Development

Mandatory professional development shall be scheduled for no more than two (2) days: one (1) four-hour day preceding the first day of instruction of the fall semester, and one (1) four-hour day preceding the first day of instruction of the spring semester. These days will be dedicated to two (2) hours for District directed presentations and two (2) hours for department meetings each semester. Part-time faculty with conflicting work assignments at other districts are encouraged but not required to attend these two (2) days of mandatory professional development. In addition, prior to the first semester of employment, newly-hired unit members must attend one orientation day which will precede the mandatory staff development day for all faculty.

9.8 Flex Obligation

9.8.1 Full-Time Faculty. The flex obligation for full-time faculty is forty (40) hours per academic year (calculated based on twenty (20) hours per semester). Full-time faculty must earn and report flex hours during the academic year on an annual basis.

9.8.2 Part-Time Faculty. The flex obligation for part-time faculty is prorated based on a full-time load flex obligation equivalent to twenty (20) hours per semester. Part-time faculty must earn and report flex hours during the semester.

9.9 Training Mandated by State and Federal Law

Where training is required by state or federal law, the District shall provide the training to the affected unit members. This District-sponsored mandatory training

shall be scheduled for a maximum of four (4) hours per day either during the flex days or throughout the academic year so that attendance by unit members constitutes a valid flex activity. The District also shall offer at least one make-up training session for faculty who did not attend the flex day training. Make up training will be scheduled during the contractual work week.

In the event mandatory training requires more hours than those dedicated to flex, additional hours of training shall be scheduled within the contractual work week and the parties will negotiate fair compensation for the additional hours. The District and Professional Learning Committee may also identify non-District sponsored "offsite" training that satisfies the particular legal requirement that unit members may attend in lieu of the District-sponsored training.

ARTICLE 10: CLASS SIZE

10.1 Minimum Class Size

10.1.1 Standard Minimum Class Size. The class size for credit classes shall ordinarily be no less than fifteen (15) enrollees while College of Marin maintains its status as a Basic Aid District.

10.1.2 Exceptions to Standard Minimum Class Size. Exceptions to the minimum of fifteen (15) enrollees may be made by the District for reasons including, but not limited to, classes:

- **a.** Required for graduation;
- **b.** Required for a major;
- c. Required for a transfer sequence;
- **d.** Required for a career;
- e. Required for completion of a certificate;
- **f.** Offered infrequently;
- g. Offered only in limited classroom or laboratory facilities;
- **h.** That are part of an experimental or pilot program;
- i. That are part of a formal program or campus revitalization;
- j. Subject to statutory or state regulation controlling class size;
- **k.** That, if cancelled, would constitute a financial hardship to the District or educational disadvantage to the student;

I. Necessary for a permanent/probationary unit member to make load where no other courses are available for which the unit member is minimally qualified.

10.2 Maximum Class Size

10.2.1 Maximum Class Size.

- a. The maximum class size for courses is set forth in the course outline of record and approved by the Curriculum Committee, with UDWC approval as necessary. The Curriculum Committee will maintain a current list of class size maximums (matching those in the course outlines of record) as set forth in the Class Size List attached as Appendix B.
- **b.** A section's maximum class size will be either the maximum class size limit or the number of seats or stations available in the assigned classroom, whichever is lower.
- c. Faculty may allow more students to enroll in a section provided there are adequate seats or stations in the assigned classroom and the greater enrollment complies with maximum room capacity and other health and safety restrictions.

10.2.2 Procedure for Setting Maximum Class Size. Departments may request class size

maximums on the course outline of record (not by section). Requests will be sent by the Department Chair to the Curriculum Committee, which will determine whether to approve or recommend a class size maximum based on the following factors:

- a. Accreditation requirements;
- **b.** Articulation requirements;
- c. Combined lecture sections for multiple lab sections;
- d. Enrollment considerations (such as open entry and exit);

- e. Oversight body licensing requirements;
- f. Pedagogical reasons;
- g. Class size maximums for similar courses;
- Recommendations from national organizations (for example, American Chemical Society, American Association of Physics Teachers, American Physics Society, National Council Teachers of English);
- i. State and federal laws and regulations; and
- j. Budget and financial considerations.

10.2.3 Review by UDWC. The Curriculum Committee will forward its recommendation to make an exception to the standard class size limit to the Union-District Workload Committee when the Curriculum Committee: 1) cannot reach a majority decision; 2) recommends a class size for a new course; or 3) recommends a class size below the existing maximum on the course outline of record. In other situations, the Curriculum Committee decision will be reflected on the course outline of record without review by UDWC. When maximums are referred to UDWC, UDWC will set the class size limit. If the UDWC cannot reach a majority decision for a class size limit, UDWC will refer the item to the Labor Management Committee for negotiations.

ARTICLE 11: SAFETY

11.1 Safe Work Environment.

It shall be a responsibility of the District to provide and maintain a physically safe and healthy work environment. The District, the UPM and each unit member will cooperate in the objective of eliminating accidents and health hazards in compliance with the California Occupational Safety and Health Act of 1973, and any other relevant legislation.

11.2 OSHA Regulations.

The District and the unit member shall comply with OSHA regulations.

11.3 Safety Committee

11.3.1 Composition. At the request of UPM or the District, the Safety Committee shall be convened on an ad-hoc basis to address particular safety concerns. The Committee shall be composed of four (4) members, two (2) appointed by the UPM President or designee and two (2) appointed by the Superintendent/President or designee.

11.3.2 Charge. The Safety Committee shall meet to review safety conditions consistent with the purpose for which the Committee is convened.

11.3.3 Emergency Conditions. If the Committee is convened to address a serious and immediate safety hazard the Committee shall present its recommendations to the Superintendent/President who shall respond within forty-eight (48) hours.

11.3.4 Non-Emergency Conditions. Under non-emergency conditions, the Committee shall present its recommendations to the Superintendent/President who shall respond within forty-five (45) days.

11.4 Procedure in Event of Threat to Safety

a. If in the judgment of the unit member, an incident occurs in the classroom or laboratory that poses an immediate, serious threat to the physical

health or safety of the unit member, students or staff, the unit member may cancel the class session(s) until the emergency has been alleviated.

- **b.** In the event that a unit member cancels class pursuant to this section, the unit member shall take the following steps as soon as it is safe to do so:
 - i. Call 911 or campus police; and
 - **ii.** Report the emergency to the unit member's immediate supervisor, to be followed by a written report within twenty-four (24) hours. The immediate report should be by the means most likely to reach the supervisor quickly, consistent with the customary methods of communication between the unit member and supervisor. The immediate report should include: the class impacted; the nature of the emergency; and confirmation that 911 and/or campus police were contacted. If the communication is written (e.g. email or text) it should clearly indicate in the subject line and/or first sentence that it relates to an emergency situation.
- **c.** Determination of appropriate action to alleviate the emergency, and whether the emergency has been alleviated, will be made by the appropriate first responders at the scene. Where the safety threat is caused by the physical environment in the classroom (e.g. a hazardous spill), the appropriate dean may alleviate the emergency by designating a temporary, alternate space to hold subsequent classes. The appropriate dean shall also be responsible for informing the unit member of the steps being taken to alleviate the emergency, and when the emergency has been alleviated.
- **d.** Based on the information provided by the dean, the unit member shall be responsible for keeping their students informed of the status of the emergency and when classes are expected to resume.

ARTICLE 12: GRIEVANCE

12.1 Grievances

The prompt resolution of grievances is encouraged, and therefore the following procedure to accomplish this purpose is established. Unless otherwise stated in this agreement, all articles in the CBA are subject to grievance and binding arbitration.

12.2 Definitions

12.2.1 Grievance. A "grievance" is an allegation by a grievant that he/she/they has been directly or adversely affected by a misapplication, a misrepresentation, or a violation of a specific provision of this Agreement. Grievances may also be filed by a unit member for allegations of discrimination, or violation of gender equity or Section 504 (Handicapped Access) Regulations.

12.2.2 Grievant. A "grievant" is a member of the bargaining unit (as defined by this contract) with an alleged grievance. UPM/AFT may grieve Articles 3 and 13, or as provided for in Section 12.5. UPM/AFT may also file an individual or group grievance on behalf of a unit member(s) provided UPM/AFT does not file such grievance without the unit member's (unit members') written authorization.

12.2.3 Day. For this article, a "day" or "working day" is defined as any day during which District offices are open for business, not including weekends or District holidays. During June and July when the majority of District offices are closed on Fridays, these Fridays do not count toward the days.

12.2.4 Immediate Supervisor. The "immediate supervisor" is the lowest level manager having immediate supervisory authority over the misapplication, misrepresentation, or violation that is the subject of the grievance (the manager involved in the decision being grieved).

- a. If a grievance arises from the actions taken by a committee authorized by this contract, UPM or any other grievant shall direct the grievance to the Assistant Superintendent/Vice President of Student Learning and Success as the committee's immediate supervisor.
- **b.** If the lowest level manager having immediate supervisory authority is the Superintendent/President, the grievance will begin at Step Two.

12.3 Grievance Filing

12.3.1 Who May File. A grievance may be filed by a member of the bargaining unit or, with written authorization of the grievant, by a UPM/AFT representative on behalf of the grievant.

12.3.2 Same Grievance/Multiple Grievants. If the same grievance, or substantially the same grievance, is made by more than one (1) unit member, the unit members may, by mutual agreement, file a single grievance. The final decisions shall apply to all grievants and respondents.

12.3.3 Grievance Form. Forms for processing grievances shall be prepared by the District and UPM/AFT (Member Grievance Form 12.3.3).

12.4 Representation

12.4.1 UPM/AFT Representation. The grievant has the right to be represented at any step in this procedure by UPM/AFT; however, any grievant may at any time present the grievances and have such grievances adjusted without the intervention of UPM/AFT, as long as the adjustment is not inconsistent with the terms of this Agreement; provided that the District shall not agree to a resolution of the grievance until UPM/AFT has received a copy of the grievance and the proposed resolution and has been given the opportunity to file a response within fifteen (15) working days and provided that no grievance proceeds to binding arbitration without the written approval of UPM.

12.4.2 Meeting with Administrator(s). No grievant at any stage of the grievance procedure shall be required to meet with any administrators concerning any aspect of a filed grievance without UPM/AFT representation.

12.5 Direct Step 2 Level Grievance

12.5.1 Action of Central District Authority. If a grievance arises through adoption of a Board Policy or Administrative Procedure, or from the action of a central District authority (Fiscal Services, Human Resources, or other administration offices) which impacts multiple faculty members, UPM, at its

discretion, may initiate such a grievance directly at Step 2 of the grievance procedure.

12.5.2 Action of Multiple Immediate Supervisors. If a grievance arises from the actions taken by multiple immediate supervisors as an institutional process or practice which impacts multiple faculty members, UPM at its discretion may initiate such a grievance directly at Step 2 of the grievance procedure.

12.6 Appropriate Grievance Step by Mutual Agreement

By mutual agreement of the grievant and the District, a grievance may be moved to an appropriate higher level.

12.7 Time Limits/Access to Documents

12.7.1 Grievant: Time Limits. Failure to appeal a decision within the specified time limits shall be deemed an acceptance of the decision. Time limits specified in this procedure may be extended in any specific instance only by mutual agreement of the parties in writing. Any step in the grievance procedure may be omitted with the mutual agreement of the parties to the grievance and the administrator at the level of such step.

12.7.2 UPM/Grievant: Access to Documents. The grievant or their representative shall have access to non-confidential records and documents which will reasonably be needed in preparation and/or resolution of the grievance.

12.7.3 Management: Time Limits. Time limits shall be strictly construed. If a manager fails to meet the contractual time limits below the level of Step Two in the grievance procedure, the grievance will move automatically to Step Two. If the Superintendent/President fails to meet the contractual time limits at Step Two, then after such deadline has passed, UPM will send written notice to the Superintendent/President reminding the Superintendent/President of the deadline and including the full text of this subsection 12.7.3. If the Superintendent/President does not respond to the Step Two grievance within ten (10) working days of this reminder and the grievant pursues the grievance to arbitration, the District shall pay all of UPM's costs of arbitration.

12.8 Written Notice by District E-Mail

Written notice required by this grievance procedure must be made by District email or UPM officer email addresses. This requirement shall apply to the grievant and/or the Union, and to the District. The grievant shall copy the UPM President, UPM Grievance Officer, Assistant Superintendent/Vice President of Student Learning and Success, and General Counsel on Step One, Step Two, and Step Three grievances. The District shall copy the UPM President and UPM Grievance Officer on Step One and Step Two grievance responses. It is the responsibility of the grievant and respondent to monitor District/UPM officer email for communications related to the grievance.

12.9 Non-Retaliation

No reprisals of any kind shall be taken against any participant in the grievance procedure by reason of such participation. The fact that a unit member has filed a grievance(s) shall not be considered in personnel decisions nor in any recommendations for job placement, nor in decisions of awarding continuous contracts to probationary or contract members of the bargaining unit.

12.10 Filing A Grievance

12.10.1 Informal Resolution. UPM/AFT and the District recommend that the parties to a potential grievance, if possible, resolve their differences informally before entering the formal steps of this procedure.

12.11 Step One: Formal Communication and Resolution of Grievance

12.11.1 Grievant Time Frame/Procedure. Within thirty (30) working days after the grievant knew, or by reasonable diligence could have known, of the condition upon which the grievance is based, the Union and the grievant shall inform the immediate supervisor in writing in a clear and concise statement of the grievance, the specific section(s) of the CBA allegedly misinterpreted, misapplied, or violated, the circumstances involved, and the specific remedy sought.

12.11.2 Supervisor Time Frame/Procedure. Within fifteen (15) working days, the immediate supervisor shall communicate the decision, to the grievant and the Union. When a grievance is regarding an error in pay or benefits for the faculty member's current assignment, then the immediate supervisor shall

provide a substantive status update and tentative resolution within five (5) working days of receipt of the grievance, and the final decision within ten (10) working days of receipt of the grievance.

12.12 Step Two: Appeal of Step One Decision

12.12.1 Grievant Time Frame/Procedure. Within fifteen (15) days after the grievant has been notified of the immediate supervisor's decision on the grievance, the grievant or their representative, if they intend to appeal, shall present the grievance on the prescribed form to the Superintendent/President or designee.

- a. Automatic Step 2 Level Grievance. If a grievance is as described in Article 12.5 of the CBA, the grievant shall, within the thirty (30) working days as described in Section 12.11.1, present the grievance on the prescribed form to the Superintendent/President or designee.
- b. Grievance Document. The grievance shall contain a written clear concise statement of the specific section(s) of the CBA allegedly misinterpreted, misapplied, or violated, the circumstances involved, and the specific remedy sought.

12.12.2 Management Time Frame/Procedure. The Superintendent/President, or designee, shall communicate in writing their decision within twenty (20) working days from the date on which they received the grievance.

12.13 Step Three: Binding Arbitration

12.13.1 UPM Agreement to Arbitration/Request Procedure. In the event that the grievance has not been resolved to the satisfaction of the grievant in Step Two, the grievant may request arbitration if the grievant obtains UPM's written agreement. The grievant shall submit in writing to UPM a request for arbitration; said request must be sent to UPM no more than fifteen (15) working days after the grievant has received notification of the Superintendent/President's decision. Submission of the required forms for binding arbitration shall be made to the Superintendent/President within thirty (30) working days after UPM has received notice by the District of the Superintendent/President's decision.

12.13.2 Selection of Arbitrator. The selection of an Arbitrator shall take place by selecting an odd number of potential Arbitrators from lists provided by the American Arbitration Association. The usual method of "striking" names from the list until one (1) name remains will be used to select the arbitrator. A coin flip will be used to determine which party "strikes" first. The parties shall each bear the burden of one half (1/2) of the Arbitrator's costs, and shall each bear their own separate legal and research costs.

12.13.3 Arbitrator: Jurisdiction & Authority. The District and UPM agree that the jurisdiction and authority of the Arbitrator will be confined exclusively to the interpretation of the express provision(s) of the CBA between UPM and the District. The Arbitrator shall have no authority to add to, subtract from, alter, amend, delete or modify the provisions of the CBA between UPM and the District. However, the Arbitrator shall expressly have the authority to make monetary or other arbitration awards as they deem proper. The decision of the Arbitrator shall be communicated to both parties simultaneously and shall be final and binding.

12.13.4 Waiver: Statutory Remedies/Right to Any Legal Process. Processing a grievance beyond Step Two shall mean the grievant and/or UPM, and the District, expressly waive any right to statutory remedies and any right to the exercise of any legal process other than as provided for by this grievance/arbitration procedure. The parties do not intend by the provisions of this paragraph to preclude the enforcement of any arbitration award in any court of competent jurisdiction.

12.14 Miscellaneous

12.14.1 Commencement of Time Limits. Time limits at each step shall begin the day following receipt of written notice/decision by the parties in interest. Such time limits can only be extended by mutual agreement by UPM/AFT and the District.

12.14.2 Grievant: Conformance to Original Decision of Supervisor. Until final disposition of a grievance takes place, the grievant is required to conform to the original decision of the immediate supervisor.

12.14.3 Confidentiality of Process/Grievance Materials. All documents, communications and records pertaining to a grievance shall be filed in a separate grievance file at the District office. During the pendency of any proceeding, and until a final determination has been reached, all proceedings shall be confidential and disclosed on a need-to-know basis, subject to the provisions of the Brown Act. The grievant, or UPM/AFT, shall be permitted to examine and/or obtain copies of materials in such grievance files.

12.14.4 UPM/Grievant: Access to Non-Confidential Records & Documents. The grievant or their representative shall have access to non-confidential records and documents which will reasonably be needed in preparation and/or resolution of the grievance.

12.14.5 Release Time. The grievant, their representative, and necessary witnesses shall be provided time off from duties, without loss of pay, for attendance at conferences and/or hearings held pursuant to this Article 12.

ARTICLE 13: BOARD/AGENT RELATIONS

13.1 Distribution of CBA

Rights and benefits of unit members as set forth in this Agreement shall be made part of any individual contract of employment issued to any unit member. The CBA shall be available on the District website. Copies of this Agreement shall be printed at the expense of the District for the UPM Executive Council members upon UPM's request.

13.2 Connection to Policies and Procedures

This Agreement shall modify or replace any policies, rules, regulations, procedures or practices of the District which shall be contrary to or inconsistent with its terms.

13.3 Compliance

The District, its representatives, and UPM/AFT shall take no action in violation of or inconsistent with any provisions of this Agreement.

13.4 Contrary to Law

In the event that any provisions of this Agreement are or shall at any time be determined to be contrary to law by a court of competent jurisdiction, all other provisions of this agreement shall continue in effect.

13.5 Information Requests to District

UPM/AFT shall be furnished agenda materials and minutes of Board meetings. The District shall furnish UPM/AFT with legally non-confidential information re: financial matters, personnel, budgetary requirements, allocation of State and Federal funds, student enrollment, etc., which is necessary to assist UPM/AFT in representing members of the unit. UPM/AFT recognizes that such information will be provided to the extent that it does not interfere with the normal conduct of public business and that if there is any cost involved, it will be borne by UPM/AFT, pursuant to Government Code Section 6257.

13.6 District Provided List of Unit Members

Each fall and spring semester, the District shall furnish UPM/AFT with a list of names, department, and part-time or full-time status of all faculty employees. No more than four (4) times a year, the District, upon request and within thirty (30)

consecutive working days, shall provide UPM/AFT with the list of the members of the bargaining unit based upon information provided pursuant to Article 21.

13.7 Facilities Use

UPM/AFT shall have the right to use facilities of the District at reasonable times for the purpose of meetings concerned with the exercise of rights guaranteed by Government Code Sections 3540 and following.

13.8 Communications

13.8.1 UPM/AFT shall have the right to use the mail systems and/or mail boxes for the purposes of communicating with unit members.

13.8.2 UPM/AFT shall also have the right to use telephone tie lines between campuses provided that such use shall not interfere with, nor interrupt, normal District operation.

13.9 Union Representatives: Access to Unit Members

Unit members duly authorized as representatives of UPM/AFT shall be permitted to transact official Union business throughout the District provided, however, that such activity will in no way interfere with classroom instruction or assigned duties of unit members. The Union representative not an employee of the District shall advise the Superintendent/President of his/her/their presence on District property before conducting Union business that involves a public demonstration or more than ten (10) attendees.

13.10 Meet to Discuss Mutual Problems

The Superintendent/President or designee shall meet with the UPM/AFT President or designee to discuss mutual problems of the College/District within five (5) working days if possible, or a reasonable time thereafter, at the request of either party. Such a meeting is not intended to bypass the grievance procedure and shall not constitute an invitation to continuously renegotiate the provisions of this contract. Both parties shall submit an agenda of items they wish to discuss.

13.11 Unpaid Leave of Absence

The member(s) of UPM/AFT shall be entitled to an unpaid leave of absence to accept a position as a representative of the bargaining agent without loss of

seniority in the District. The District will provide the unit member with the option to continue fringe benefits at their expense. This leave shall be in blocks of one (1) or two (2) semesters and shall be limited to one (1) unit member per year.

13.12 Reassigned Time/Overload

The District shall provide UPM with reassigned time or overload equal to one point seven (1.7) FTE per semester for official UPM work including but not limited to contract required committee work, grievance representation, faculty evaluation, Board liaison, negotiations, arbitration, and unit member representation at meetings and conferences related to official union business. UPM may purchase up to zero point eight (0.8) FTE for additional reassigned time or overload units for the purposes set forth herein by reimbursing the District in advance (on a monthly basis) for the actual salary and benefit costs. The allocation or distribution of these units shall be the sole prerogative of the UPM. These units shall be included in and subject to the limitations set forth in Article 8 of the CBA, except that in the first semester after a UPM officer is elected they may exceed the overload limits of Article 8. This exception does not apply to incumbent officers.

13.13 Office Space

The District shall provide UPM with approximately two hundred (200) square feet of office space for which UPM shall pay a fee of two thousand four hundred dollars (\$2,400.00) per year.

13.14 Labor Management Committee and Meet-and-Confer

UPM Executive Council and District representatives, not to exceed five (5) from each party, shall meet within thirty (30) days of either party's request to consult on labor relations matters and provide timely solutions to various issues, including but not limited to:

- Review and discuss contract issues including but not limited to clarifying contract terms and ambiguous provisions;
- Resolve questions of contract/MOU interpretation;
- Resolve situations that do not fall directly within, or are not addressed by, contract terms;
- Address operational challenges with respect to contract implementation;
- Address efficiency issues;

- Consult on matters of importance to faculty and the District within the scope of bargaining;
- Identify and discuss future negotiations issues.

UPM and the District may invite "resource people" to provide information and other resources related to issues under discussion. This Labor Management Committee and meet-and-confer process is not to replace either the grievance process or the negotiation process.

13.15 Paid Conference Leave

UPM official representatives (a maximum of three per semester) shall be granted no more than two (2) days paid Conference Leave (per person per academic year) to attend union-related conferences. Requests for these leaves shall be filed with the unit member's supervisor at least two weeks in advance using a Faculty Absence Report. UPM shall submit a copy of the Faculty Absence Report to Human Resources. UPM shall track utilization of this leave, and shall provide information on use of the leave to the District upon the District's request.

13.16 Business Cards

The District will provide business cards upon request to the Permanent/Probationary Full-time Unit Members and ETUMs, after the unit member(s) complete the form for the District Printing and Mail Services. The business cards may only include information relevant to the unit member's assignment in the District. Business cards may not include information on employment activities outside the District.

ARTICLE 14: DISTRICT RIGHTS

The right of the District to manage the operations of the District shall remain unchanged except as it may be restricted or limited by the terms of this Agreement.

14.1 All matters not specifically enumerated in this Agreement are reserved to the District as provided by law.

14.2 It is understood and agreed that except as limited by specific provisions of this Agreement (including, but not limited to, Article 2), the District retains all of their powers and authority to direct and control to the full extent of the law. Included in to those duties and the powers are the rights to:

- Direct the work of its employees;
- Determine the methods, means and services to be provided;
- Establish the institution's educational philosophy and goals and objectives;
- Ensure the rights and educational opportunities of students;
- Maintain the efficiency of the District operations;
- Determine the curriculum, subject to Title 5 regulations with respect to the role of the Academic Senate;
- Build, move or modify facilities;
- Develop and implement budget procedures;
- In addition, the District retains the right to hire, assign, evaluate, promote, terminate and discipline employees.

14.3 In the event of an emergency, the District shall have the right to rescind that portion of this Agreement directly related to the nature of the emergency. The District shall provide notice to UPM of its decision to rescind any portion of this Agreement within twenty-four (24) hours. "Emergency" as used in this Article is limited to sudden, unforeseen happenings which require action to correct and /or protect lives and /or property which would prevent the normal functioning of the school District pursuant to this Agreement. If the District desires to continue its rescission of the article(s) beyond thirty (30) calendar days, it shall provide UPM notice and parties shall negotiate the continuance of the suspension of the rescinded article(s).

14.4 The District's rights as stated above shall not be construed or interpreted to be a waiver of UPM's right to negotiate all mandatory subjects of bargaining as established by the Educational Employment Relations Act and as determined by the Public Employment Relations Board.

ARTICLE 15: REDUCTION IN FORCE

15.1 Bumping Rights

15.1.1 Lay-Off Notification. If it becomes necessary to decrease the number of unit members represented by UPM, the District will issue lay-off notices to unit members by March 15 to be effective on June 30 of the same school year provided the District has first met its obligations as stated in Section 15.1.2 below.

15.1.2 Transfer. To utilize the services of permanent unit members efficiently, and to meet the requirements of EC 87743, the District will first transfer permanent unit members into any and all partial or complete alternative assignments occupied by temporary, contract, probationary, and or less senior permanent unit members, said transfers to redirect permanent unit members into alternative assignments in both the credit and or noncredit programs of the District.

a. The transfers required by Section 15.1.2 shall be made on the contractually agreed upon minimum qualifications and competency criteria.

15.1.3 Transfer Notification. Notice of involuntary transfers, to avoid the termination of permanent unit members, shall be sent by the District to permanent unit members on or before March 1 in the academic year immediately preceding the academic year in which the layoffs are to become effective.

15.2 Re-employment Rights

15.2.1 If the District has engaged in a reduction in force (as provided for in Section 15.1.1 above), the District shall within a period of thirty-nine (39) months re-employ permanent unit members who are on a partial or complete termination status into credit and or noncredit courses/programs or other contractual duties for which the unit member is minimally qualified and competent. This shall include but is not limited to, teaching courses which

meet the contractual minimum class size, counseling, librarianship, substitute teaching, replacing unit members on any form of leave or reduced load, replacing unit members who have died, performing any function which is performed by unit members on reassigned time and teaching or performing any function in the noncredit program. In addition, laid-off or partially terminated permanent unit members shall be given first opportunity to develop and instruct new credit and/or noncredit courses which shall be scheduled and continually offered by the District if their enrollment(s) reaches the contractual minimum of twenty students initial enrollment per class. Implementation of this section of this contract shall comprise the District's contractual method of achieving compliance with EC 87744.

15.2.2 Unit members who have been laid off shall be reinstated in order of seniority for a period of thirty-nine (39) months. Seniority shall be defined as the length of paid service with the District as defined by statute. The offer of such position by the District shall be sent by certified mail by the District forty-five (45) days before the first day of reemployment of the unit member (or immediately upon the District learning of the vacancy if the discovery occurs within forty-five (45) days of the course/assignment beginning date) and shall be accepted or rejected by the unit member within ten (10) calendar days of the receipt of reemployment notice. The unit member must be prepared to begin reemployment on the first scheduled day of their new assignment. UPM will propose a method of assuring unit members on partial or complete termination of their right to create and teach credit and or noncredit courses so long as these courses meet the minimum contractual class size.

15.2.3 Conflicts between the rights of unit members asserting their rehire rights during the thirty-nine months for which these rights exist shall be settled on the basis of seniority. Unit members exercising their rehire rights shall retain the right of first refusal during their period of rehire rights. UPM shall receive copies of all notices sent unit members regarding their rehire opportunities.

15.3 Seniority Rights During Re-Employment

Seniority shall be defined as beginning with the first date of paid probationary service with the District, as defined by the Education Code. For purposes of this policy, any leave granted, i.e., sabbatical, professional, maternity, military, unpaid

leaves, etc., shall not constitute an interruption of service, nor shall any reduced load assignment constitute an interruption of service.

15.4 Salary and Fringe Benefit Coverage of Re-Employed Unit Members

All partially or completely terminated unit members, upon their partial or complete reinstatement, shall be paid their pro rata salary equivalent of their column and step placement on the permanent credit salary schedule. In addition, unit members reduced in load but not terminated in their employment shall continue to receive all of their fringe benefits if they retain fifty percent (50%) or more of their former full-time workload or its equivalent. Unit members reduced to workloads of less than half (1/2) of their former permanent position, but more than or equal to forty percent (40%) of their former workload, shall immediately receive Kaiser medical coverage for the employee and one dependent if they are reinstated for unit member work during their thirty-nine (39) months of reemployment rights. Unit members reduced to workloads of less than forty percent (40%) of their former permanent position, but more than or equal to ten percent (10%) of their former workload, shall immediately receive fifty dollars (\$50) a month towards Kaiser medical coverage if they are reinstated for unit member work during their thirty-nine (39) months of re-employment rights. The District is not obligated to pay fringe benefits to unit members reduced to workloads of less than ten percent (10%) of their former workload.

15.5 Benefits: Laid-off Unit Members Not Re-Employed

Laid-off unit members, who have not been reinstated, may be continued in the District's medical and dental insurance programs at their own expense for the thirty-nine (39) months in which they have return rights as employees. Unit members utilizing this option must pay each twelve (12) months of continued benefits on or before July 1 of each academic year.

15.6 Right to Assignment: Unit Members on Re-Employment List

No new faculty appointments shall be made, nor shall managers be assigned to teach credit or ADA generating non- credit courses while there are unit members on the re-employment list who are qualified for the position and who are available for reinstatement unless said unit members formally refuse reinstatement and resign from the District. **15.6.1** The District shall not seek to nor engage in the "contracting out" of unit member work during the (thirty-nine) 39-month period of reemployment rights of any UPM unit members.

15.7 Layoff Notification

The District will provide the Union with a seniority list and will notify the Union in writing of the names of all unit members to be laid off, their last date of paid service, and their individual assignments during the last period of employment. This notice shall be given simultaneously with notification of the unit members.

15.8 Competency Criteria

Competency criteria under which seniority rights for bumping, transfers and assignments in the credit program may be exercised by those unit members holding California State Community College Teaching Credentials and/or meeting the minimum qualifications (as defined in Section 15.12 of the CBA) and meeting competency criteria (defined in this section).

The individual possesses one or more and satisfies the following criteria: of the following credentials:

1. **Credential specifying Major**......(a) 9 teaching units in the discipline in a credit

program at an accredited college or university within the last 7 years.

Life CC Instructor Life Standard Jr. College [Fisher] Life Standard Designated Subject Life Special Secondary Life Standard Secondary HSPS Instructor/Grandparent Waiver HSPS Instructor/Waiver

OR

OR

b) 9 semester units of upper division or graduate work in the discipline at an accredited institution in the last 7 years.

UPM/MCCD Discipline List (See Section 15.8.7)

OR

MCCD Credential	(c) credentialed and, completing in the last 7 years, 24 semester units in the discipline, at the upper division and graduate levels, including at least 12 semester units at the graduate level, at an accredited institution.
2. Credential specifying Minor credit university in Life CC Instructor Life Standard Junior College	(a) 24 teaching units in the discipline in a program at an accredited college or last 7 years.
[Fisher]	OR
Life Standard Designated Subject	
Life Standard Secondary MCCD Minor Award	(b) credentialed and, completing in the last 7 years, 24 semester units in the discipline, including 12 semester units in upper division
OR	work, at an accredited institution, plus 9 teaching units in the discipline in a credit
UPM/MCCD Discipline List (<i>See</i> Section time.	15.8.7) program at an accredited institution at any

OR

MCCD Credential

3. Credential not specifying major or minor(a) Master's Degree in the discipline from an

accredited institution, plus 1.(a) or 1.(b) or 1.(c)
above.

OR

Life General Secondary Life Junior College

	[Pre-Fisher]	OR
	UPM/MCCD Discipline List (See 15.8.7 bel	 (b) 24 upper division and graduate level semester units in the discipline, including ow) 12 semester units at the graduate level, from an accredited institution, plus 1.(a) or 1.(b) or 1.(c) above.
	OR	
		OR
	MCCD Credential including 12 in accredited institution, plus 2.(a)	(c) 24 semester units in the discipline, upper division from an above.
4.	Life CC Librarian	(a) Paid professional college library
		accredited college or university library, equivalent to 15 teaching units, in the last 7 years.
	OR	
	UPM/MCCD Discipline List (See Section 1	5.8.7) OR
	OR MCCD Credential	 (b) credentialed and, completing in the last 7 years, 24 semester units at the upper division and graduate levels, including 12 semester units at the graduate level, at an accredited institution.
5.	Life CC Counselor	(a) Paid professional college counseling experience at an accredited college or university equivalent to 15 teaching units, in the last 7 years.
	OR	
	UPM/MCCD Discipline List (See 15.8.7 be	OR 200

OR	(b) credentialed and, completing in the last 7 years, 24 semester units
MCCD Credential	at the upper division and graduate levels, including 12 semester units at the graduate level, at an accredited institution.

6. Life Limited Service Credential, issued priorSenior only to permanent District employees June hired during or after June, 1986.

15.8.7 Disciplines: The existing disciplines list is the same as the FSA in Section 15.13 and shall be modified to reflect additions to or deletions from the College academic program.

AJ	ANTH	ARCH	ART
ASL	ASTR	ACRT	AUTO
BEHS	VIOL	BOS	BUS *
CHEM	CHIN	CIS	COMM
COMP SCI	COUN	CHCNTER **	COUR
DANC	DENT	DRAM	ECE
ECON	EDUC	ELEC	ELND
ENGG	ENGL	ESL	ETST
FMTV	FIRE/EMT	FREN	GEOG
GEOL	H Ed (Health)	HIST	HUM
ITAL	JOUN	JPNS	LIBR
MACH	MATH	MEDA	MMST
MUS	NE	PE	PHIL
PHYS	POLS	PSYCH	REAL
S SC	SOC	SPAN	SPCH
STAT	STSK	WELD	эгсп
SIAI	7121	WELD	

EXISTING DISCIPLINES LIST

* Includes Accounting and Management

** Children's Center – not part of our regular discipline list

15.9 Competency For Bumping Into Adult Education

A senior permanent unit member shall be competent to be reassigned to courses/programs/newly created offerings in the ADA generating noncredit program, displacing a temporary unit member or a permanent unit member with a lower seniority status, if the senior unit member meets the criterion stated in 1 below, or if the senior unit member meets criterion stated in 2 plus either of the criteria stated in 3 or 4 below:

15.9.1 Possession of at least a credential minor, District granted teaching minor, partial fulfillment or limited service credential in the subject matter of the course to be taught (the relationship between credentials and course contents shall be subject to mandatory negotiations between UPM and the District, through the Professional Affairs Committee, with said negotiations occurring under the negotiation and arbitration provisions of Article VIII Subsection 8.12.2, and with said negotiations occurring prior to February 15 preceding the March 15 on which termination notices are to be sent); or

- a. Possession of a minimum credential (District or State granted community college credential, general secondary credential, partial fulfillment credential, or a limited service credential); plus
- b. Documented paid or volunteer experience equivalent to thirty (30) hours of employment in the last seven years, teaching, consulting, performing or counseling, in the area(s) in which the unit member will be instructing, advising and or counseling in the noncredit program; or
- c. Documented experience in teaching courses, which were offered in a District's ADA noncredit program over the last seven (7) years, or in teaching similar or related courses in any college credit program over the last ten (10) years.

15.10 Competency For Bumping Into ESL Instruction

A senior permanent unit member shall be competent to be reassigned to courses/programs/newly created offerings in the ESL program, displacing any temporary employee, or a permanent unit member with a lower seniority status, if the senior unit member meets one (1) or more of the criteria stated in a. below,

or if the senior permanent unit member meets the criteria stated in b. and c. below:

- **a.** Credential in ESL and or a certificate in ESL.
- **b.** A credential in a foreign language or a credential in special education with a minor in English, plus (c) below;
- **c.** The equivalent of two years of adequate recent experience teaching ESL, or teaching remedial English, or teaching English in basic education classes within the last seven (7) years.

15.11 Competency For Bumping Into Disabled Instruction

A senior permanent unit member shall be competent to be reassigned to courses/programs/newly created offerings in the disabled students program, displacing any temporary unit member, or a permanent unit member with a lower seniority status, if the senior unit member meets one (1) or more of the criteria stated in a. below or if the senior permanent unit member meets the criteria stated in b. and c. below:

- a. Community College Counselor credential with a special educationhandicapped designation for counseling assignments; a Community College Instructor's credential with a special education-handicapped designation for instructional assignments; or
- A Community College Counselor credential for counseling assignments; a Community College Instructor's credential for instructional assignments; plus
- c. The equivalent of two (2) years of recent experience counseling or teaching disabled students in the last seven (7) years.

15.12 Minimum Qualifications

To meet minimum qualifications provided for in Sections 15.8, 15.13 and 15.14 unit members hired after July 1, 1990 shall possess one (1) of the following:

- **a.** A master's degree from an accredited institution, or equivalent foreign degree, in the discipline of the faculty member's assignment.
- b. A master's degree from an accredited institution, or equivalent foreign degree, in a discipline within the same FSA (as defined in Section 15.13) and possession of a bachelor's degree from an accredited institution, or equivalent foreign degree, in the discipline of the faculty member's assignment.
- c. For unit members assigned to teach courses in disciplines where the master's degree is not generally expected or available, which are, generally, disciplines in specialized technical, trade, or industrial fields, either of the following:
 - i. Possession of a bachelor's degree from an accredited institution, or equivalent foreign degree, in a discipline within the same FSA (as defined in Section 15.13), plus two (2) years of professional experience, plus appropriate certification to practice or licensure or its equivalent, if available.
 - Possession of an associate degree from an accredited institution in a discipline within the same FSA (as defined in Section 15.13), plus six (6) years of professional experience, plus appropriate certification to practice or licensure or its equivalent, if available.

15.13 Faculty Service Areas

a. There shall be Faculty Service Area 1 for the purpose of establishing minimum qualifications for seniority rights/reduction in force, transfers and assignments as follows:

Administration of	American Sign	Anthropology	Architecture
Art	Astronomy	Automotive	Auto Collision Repair
Behavioral Science	Biology	Business *	Business Office
Chemistry	Communication	Chinese	Computer Info.
Computer Science	Counseling	Court Reporting	Dance
Dental Assisting	Drama	Early Childhood Educ.	Economics
Education	Electronics Technology	Environ. Landscaping	Engineering

FACULTY SERVICE AREA

English	ESL	Ethnic Studies	Film and TV
Fire Technology/EMT	French	Geography	Geology
Health Education	History	Humanities	Italian
Japanese	Journalism	Library	Machine & Metals
Mathematics	Medical Assisting	Multimedia Studies	Music
Nursing	Philosophy	Physical Education	Physics
Political Science	Psychology	Real Estate	Social Science
Sociology	Spanish	Speech	Statistics
Study Skills	Welding		

*Includes Accounting and Management

ARTICLE 16: UPGRADING OF TEMPORARY AND PERMANENT PART-TIME FACULTY

16.1 Filling of Permanent Positions

UPM and the District acknowledge that the Education Code Section 87360(b) provides that "hiring criteria, policies, and procedures for new faculty members shall be developed and agreed upon jointly by representatives of the Governing Board and the Academic Senate and approved by the Governing Board."

The parties also acknowledge that the District has the obligation to meet and negotiate with UPM on mandatory subjects of bargaining. Following the joint agreement between the District and the Academic Senate, that joint agreement shall be provided to UPM. UPM shall have thirty (30) days in which to demand that the District negotiate any aspect of the joint agreement which UPM believes is a mandatory subject of bargaining.

16.2 Part-Time/Full-Time Ratio

The District shall comply with the state mandated part-time/full-time ratio as stipulated in Title 5 California Code of Regulations, Sections 51025, 53310 through 53312.

ARTICLE 17: SECURITY SYSTEMS

17.1 Security Systems

a. Purpose.

- i. This Article identifies agreed-upon parameters for the use of electronic surveillance systems and/or devices that effectively address the parties' mutual interest in fostering a safe workplace and educational environment, while respecting and protecting the privacy and academic freedom of unit members.
- **ii.** To that end, electronic surveillance systems and/or devices shall be employed with regard to unit members only for approved purposes. The placement and use of electronic surveillance systems and/or devices and their data must adhere to the requirements of this Article.
- **b. Approved Purposes.** The following are the sole approved purposes for the use of electronic security surveillance systems and/or devices except as otherwise agreed by UPM and the District.
 - i. Protecting District students, employees, and others in the campus community from violence and other harm.
- **ii.** Protecting District property and assets from theft and/or vandalism.
- iii. Assisting in the investigation of formal and informal complaints that the District is legally required to investigate pursuant to Title IX of the Education Amendments of 1972, or Title 5 of the California Code of Regulations, or other state or federal law, where the surveillance data could assist in corroborating or disproving the allegations.
- **iv.** Assisting in the investigation of criminal activity.

v. Assisting in the investigation of egregious misconduct under Education Code Section 87732, and providing supporting evidence thereof, in personnel matters.

c. Limitations on Placement of Electronic Surveillance Systems and/or Devices.

- **i. Placement Notice.** The District shall place clear signage providing notice that an area is under camera surveillance.
- **ii. Placement consistent with approved purposes.** Electronic surveillance systems and/or devices shall be placed in areas related to their approved purposes.
- iii. Prohibition of Location. Electronic surveillance systems and/or devices are prohibited in places where unit members typically engage in their professional responsibilities, and/or have a reasonable expectation of privacy. Therefore, electronic surveillance systems and/or devices shall not be placed in, nor directed into, classrooms, labs, faculty offices, restrooms, break rooms, and other areas where unit members regularly engage in professional duties and/or have a reasonable expectation of privacy. This limitation on placement does not prohibit placement of cameras at the point of entry into any District building.
- **iv.** Changes to the Surveillance Systems. The District shall provide the current locations of all cameras connected to the District's CCTV surveillance system to the UPM upon request. The District shall notify UPM of the planned installation or relocation of cameras connected to an electronic surveillance system, or new electronic surveillance systems, as follows:
 - 1. The District shall provide UPM with no less than fifteen (15) business days' advance notice (the "Placement Notice"). If UPM is concerned that the planned installation/relocation violates the terms of this Article, it may demand to meet and confer with the District.
 - UPM may make a pre-placement demand to meet and confer within ten (10) business days of receiving the Placement Notice.

- **3.** The parties will meet and confer within three (3) business days from the request.
- **4.** If, after the meet and confer process, the District still intends to place the disputed cameras/systems, it shall notify UPM in writing. Such notice shall begin UPM's timeframe to file a grievance. UPM shall not file a grievance or other action asserting violation of the placement limitations in this Article without first utilizing the meet and confer process afforded by this section.
- **5.** During this meet and confer process and the grievance process, if any, the disputed cameras/systems shall not be installed/relocated.
- **d.** Limitations on Access to Surveillance Data. Information recorded on electronic surveillance systems and/or devices shall be accessed with regard to unit members only under the following circumstances:
 - i. The District, through its Chief of Police, has probable cause that a violation of law involving the theft and/or vandalism of District property or assets has occurred and that access to surveillance data would assist in the investigation. Probable cause is defined as a reasonable amount of suspicion, supported by circumstances sufficiently strong to justify a prudent and cautious person's belief that certain facts are probably true.
- **ii.** The District is investigating a Title IX or Title 5 complaint, and the investigator has determined that the surveillance data could corroborate or disprove the allegations.
- **iii.** The District, through its Chief of Police, has probable cause that a violation of law has occurred that would be categorized as a felony and that access to surveillance data would assist in the investigation.
- **iv.** Subject to a lawful subpoena, judicial order, or other legal obligation to produce the data to a third party.

e. Limitations on District Use of Surveillance Data.

- i. Prohibition of Use for Reviewing and Evaluating Members' Performance. Information gathered from electronic surveillance systems and/or devices shall not be used to monitor unit members' attendance, work or work habits, except as allowed under subsection b, below. Nor shall such information be used in any part of the evaluation process, except to address a personnel action as allowed under subsection ii below.
- ii. Limited, Permissible Use for Personnel Matters Involving Egregious Misconduct. Data and/or information accessed from an electronic surveillance system may be used with regard to unit member personnel matters, including but not limited to disciplinary action, only where each of the following requirements is met:
 - **1.** The data was accessed for an approved purpose and in accordance with the limitations set forth in subsection d above; and
 - 2. The information gathered presents credible evidence of misconduct that falls under one or more of the causes for discipline under Section 87732 of the Education Code; and
 - **3.** Only that portion of the data relevant to the personnel matter shall be referenced or relied upon in carrying out the personnel action.

f. Authorized Access. When the District will examine or disclose surveillance data related to a unit member, the following shall apply:

i. Authorization. Except for compelling circumstances, subpoenas, or search warrants, access to surveillance data must be authorized in advance and in writing by the President or Vice President serving as the chief instructional officer using the Authorization to Access Surveillance Data Form (F17.A). The President or Vice President serving as the chief instructional officer shall ensure that the access complies with the terms of this Article. The authority to access surveillance data may not be delegated to another District employee, except in the case of compelling circumstances, or compliance with legal requirements.

- **ii. Compelling Circumstances:** Under compelling circumstances, the least perusal of surveillance data and the least action necessary to resolve the compelling circumstance may be taken immediately without authorization under subsection a, but authorization must then be sought within two (2) business days.
 - 1. Compelling circumstances are situations in which failure to act is likely to result in significant bodily harm, significant property loss or damage to the District or its assets, significant liability to the District, or loss of significant evidence of one (1) or more violations of law or of District policies that otherwise may be accessed under this Article.
- iii. Search Warrants and Subpoenas. Surveillance data may be accessed immediately without authorization under subsection a to comply with a search warrant or subpoena, but authorization must then be sought within two (2) business days.
- iv. Notification. A signed copy of the "Authorization to Access Surveillance Data" form shall be sent to the UPM President within two (2) business days. Supporting documentation for the authorization shall be provided to the UPM President upon request, to the extent permitted by law and to the extent that this does not interfere with an investigation.
- v. The original, signed request for "Authorization to Access Surveillance Data," along with all supporting documentation, shall be made available for inspection by the affected unit member(s), upon request to the Vice President serving as the chief instructional officer, to the extent that disclosure does not violate the privacy rights of others and does not interfere with an investigation.

ARTICLE 18: NON-DISCRIMINATION

The District shall not discriminate against any unit member on the basis of, or perception of race, ethnic group identification, ancestry, color, religion, age, sex, national origin, sexual orientation, political beliefs, physical disability, mental disability, gender, marital status, medical condition (cancer, genetic characteristics, or pregnancy), status as a Vietnam-era veteran, or membership or participation in the activities of any employee organization insofar as such matters are within the scope of representation set forth in California Government Code Section 3543.2.

ARTICLE 19: SEVERABILITY

In the event that any provisions of this Agreement are or shall at any time be determined to be contrary to law by a court of competent jurisdiction, all other provisions to this Agreement shall continue in effect. If such provision or article is deemed to be invalid, both parties shall meet within thirty (30) calendar days to negotiate a replacement provision to the affected article or provision. This reopener shall be limited to the subject matter of the invalidated article or provision.

ARTICLE 20: CONCERTED ACTIVITIES

20.1 It is agreed and understood that there will be no strike, work stoppage, slowdown, unlawful picketing or refusal or failure to fully perform job functions and responsibilities by UPM/AFT, 1610, or by its officers, agents, or unit members during the term of this Agreement.

20.2 UPM/AFT, 1610, recognizes its responsibility to comply with the provisions of this Agreement and to make every effort toward inducing all unit members to do so. In the event of a strike, work stoppage or slowdown during the term of this contract by unit members who are represented by UPM/AFT, 1610, UPM/AFT, 1610 agrees in good faith to take all necessary steps to cause those unit members to cease such action.

20.3 Neither the District nor the Union shall take reprisals against any unit member for activities related to collective bargaining which have occurred during the negotiation of this Agreement.

ARTICLE 21: UPM MEMBERSHIP DUES

21.1 Payroll Deductions

The District shall deduct dues, charitable contributions, assessments, and all other obligations due the bargaining unit from the wages of all unit members of UPM/AFT 1610 who have submitted dues authorization forms to UPM.

21.2 Employee Rights

21.2.1 The District and UPM recognize the right of employees to form, join and participate in lawful activities of employee organizations and the equal, alternative right of employees to refuse to form, join and participate in employee organizations. Neither party shall discriminate against an employee in the exercise of these alternative rights.

21.2.2 Accordingly, membership in UPM shall not be compulsory. A unit member has the right to choose whether to become a member of UPM.

21.2.3 Unit members who would like to make any changes to their membership status should contact UPM directly.

21.3 Employee Onboarding

21.3.1 UPM Membership Form. The District will provide new employees in positions within the bargaining unit with UPM membership information including the UPM membership dues ("dues") deduction authorization form. UPM will provide copies of such materials to the District for distribution. If an employee returns the UPM membership form to the District, the District will forward it to UPM.

21.3.2 Notification to UPM. The District will notify UPM of new faculty hires.

21.3.3 Rehire/Recall of Unit Member. Upon rehiring a unit member, or recalling a unit member from layoff status, when the District processes the employee as a new hire, the District will treat the employee as a new unit member for the purpose of deducting dues.

21.3.4 Typically, the District does not process part-time faculty as new hires after a gap in assignments.

21.4 Payment and Records

21.4.1 Payment Method. A unit member may voluntarily sign and deliver to UPM a written authorization to deduct the properly established dues. Upon receipt of a monthly list of unit members from UPM, the District will deduct from the pay of unit members and pay to the Union the normal and regular monthly dues.

21.4.2 Authorization. UPM certifies that it has and will maintain unit members' authorizations. UPM will not provide the District with a copy of a unit member's authorization unless a dispute arises about the existence or terms of the authorization.

21.4.3 Reliance on Information Provided by UPM. The District shall rely on information provided by UPM regarding authorizations for dues and any other deductions paid to UPM. UPM shall hold the District harmless and indemnify the District for claims made by employees for deductions made, or not made, in reliance on that information.

21.4.4 Unit Member Terminated/Not on Payroll. The District is under no obligation to make payroll deductions for periods during which a unit member is either terminated from employment or not on the District's payroll for any reason, including, but not limited to, layoff and voluntary leave of absence for more than thirty (30) days.

21.5 Hold Harmless and Indemnify Provision

21.5.1 The Union as defined in the Agreement shall hold the District harmless, and shall fully and promptly reimburse the District for any fees, costs, charges, or penalties incurred in responding to or defending against any claims, disputes, or challenges, which are actually brought, against the District or any of its agents, in connection with the administration or enforcement of any Section in this Agreement pertaining to dues. Such reimbursement shall include, but not

be limited to, court costs, litigation expense, and attorney's fees incurred by the District.

21.5.2 Upon notice that the District is going to seek indemnification or to be held harmless under this provision, the Union shall have the right to meet with the District regarding the reasonableness and merit of any claim, demand, suit or action for which the District seeks indemnification, and shall attempt to agree whether any such action shall be compromised, resisted, defended, tried, or appealed.

21.5.3 In determining whether or not such actions shall be compromised, resisted, defended, tried or appealed, the District will defer to the Union's interests if the District does not have a distinct and separate legal interest in the disputed matter.

21.5.4 The District shall not be entitled to be reimbursed for any costs for which the Union was not properly notified and provided the opportunity to discuss as set forth herein; nor will the District be entitled to any reimbursement when the District's efforts in defending against such action would be duplicative, or when the District does not have a separate and distinct interest to defend.

ARTICLE 22: COMPLETION OF AGREEMENT

This document comprises the entire Agreement between the District and UPM/AFT, 1610, on the matters within the lawful scope of negotiations. Subject to the decision of PERB, UPM and the District shall have no further obligation to meet and negotiate, during the term of this Agreement, except as otherwise provided for herein, on any subject whether or not said subject is covered by this Agreement, even though such subject was not known nor considered at the time of the negotiations leading to the execution of this Agreement.

ARTICLE 23: TERM

Effective on the date of execution of this agreement the contract for years July 1, 2024 to June 30, 2027 are settled and shall, except as otherwise provided therein, remain unchanged.

This Agreement covering contract years July 1, 2024 to June 30, 2027 shall become effective on the date of execution, except where otherwise provided herein, and shall continue in effect through June 30, 2027. The parties agreed to no reopeners for the contract term.

Initial proposals to be sunshined no later than ninety (90) days prior to June 30, 2027.

ARTICLE 24: PROFESSIONAL STANDARDS

24.1 Commitment to Professional Ethics

Unit members shall perform their professional obligations in accordance with the provisions of the American Association of University Professors Statement on Professional Ethics:

AAUP Statement on Professional Ethics

- a. Professors, guided by a deep conviction of the worth and dignity of the advancement of knowledge, recognize the special responsibilities placed upon them. Their primary responsibility to their subject is to seek and to state the truth as they see it. To this end professors devote their energies to developing and improving their scholarly competence. They accept the obligation to exercise critical self-discipline and judgment in using, extending, and transmitting knowledge. They practice intellectual honesty. Although professors may follow subsidiary interests, those interests must never seriously hamper or compromise their freedom of inquiry.
- b. As teachers, professors encourage the free pursuit of learning in their students. They hold before them the best scholarly and ethical standards of their discipline. Professors demonstrate respect for students as individuals and adhere to their proper roles as intellectual guides and counselors. Professors make every reasonable effort to foster honest academic conduct and to ensure that their evaluations of students reflect each student's true merit. They respect the confidential nature of the relationship between professor and student. They avoid any exploitation, harassment, or discriminatory treatment of students. They acknowledge significant academic or scholarly assistance from them. They protect their academic freedom.
- c. As colleagues, professors have obligations that derive from common membership in the community of scholars. Professors do not discriminate against or harass colleagues. They respect and defend the free inquiry of associates. In the exchange of criticism and ideas professors show due respect for the opinions of others. Professors acknowledge academic debt and strive to be objective in their professional judgment of colleagues.

Professors accept their share of faculty responsibilities for the governance of their institution.

- d. As members of an academic institution, professors seek above all to be effective teachers and scholars. Although professors observe the stated regulations of the institution, provided the regulations do not contravene academic freedom, they maintain their right to criticize and seek revision. Professors give due regard to their paramount responsibilities within their institution in determining the amount and character of work done outside it. When considering the interruption or termination of their service, professors recognize the effect of their decision upon the program of the institution and give due notice of their intentions.
- e. As members of their community, professors have the rights and obligations of other citizens. Professors measure the urgency of these obligations in the light of their responsibilities to their subject, to their students, to their profession, and to their institution. When they speak or act as private persons, they avoid creating the impression of speaking or acting for their college or university. As citizens engaged in a profession that depends upon freedom for its health and integrity, professors have a particular obligation to promote conditions of free inquiry and to further public understanding of academic freedom.

24.2 Progressive Discipline

24.2.1 The District shall implement progressive discipline, except that the District may implement more severe discipline where such discipline reasonably is warranted by the serious nature of the unit member's infraction or misconduct. Disciplinary actions shall relate fairly to the offense. In determining the appropriate discipline, the District shall consider relevant factors, such as whether the infraction or misconduct relates to prior infractions/misconduct (and, if so, the amount of time between incidents), the unit member's responsiveness to corrective action, the impact of the unit member's infraction/misconduct on others and on the District, how the District has handled similar infractions/misconduct, and any mitigating circumstances. Prior to issuing a letter of reprimand or initiating a suspension or dismissal, the

District will discuss it with UPM (if UPM does not represent the unit member in the matter, the District will not provide identifying details).

- **24.2.2** Steps of progressive discipline may include:
 - **a.** Verbal notice. The notice must be identified as a "verbal notice under Article 24."
 - **b.** Written notice. The notice must be identified as a "written notice under Article 24." It should include the reasons for the notice and should direct the unit member to correct the problem or deficiencies. The written notice will remind the unit member of the right to UPM representation with regard to disciplinary matters. A written notice will be provided to the unit member, but will not be placed in a unit member's personnel file unless it is attached to a subsequent letter of reprimand or other further discipline.
 - **c.** Letter of reprimand, which should: include the reasons for the reprimand; direct the unit member to correct the problem or deficiencies; and inform the unit member of possible consequences for failure to correct the problem or deficiencies. A copy of any letter of reprimand shall be provided to the unit member and placed in the unit member's personnel file. A unit member may submit a written response to a letter of reprimand within ten calendar days of the date of the letter. Any response shall be attached to the letter and placed in the unit member's personnel file.
 - d. Suspension.
 - e. Unpaid suspension.
 - **f.** Dismissal.

24.2.3 In addition to or in lieu of progressive discipline, the District may require unit members to complete training to address conduct concerns.

24.3 Causes for Discipline

24.3.1 Just cause is required for discipline.

24.3.2 Causes for discipline other than dismissal include but are not limited to:

- **a.** A unit member's violation of any provision of the collective bargaining agreement;
- **b.** A unit member's violation of District Board Policies and Administrative Procedures; and
- **c.** Any of the causes set forth in California Education Code Section 87732 as may be updated, which includes as of 2021:
 - i. Immoral or unprofessional conduct;
 - ii. Dishonesty;
 - iii. Unsatisfactory performance;
 - iv. Evident unfitness for service;
 - v. Physical or mental condition that makes him/her/them unfit to instruct or associate with students;
 - vi. Persistent violation of, or refusal to obey, the school laws of the state or reasonable regulations prescribed for the government of the community colleges by the board of governors or by the governing board of the community college district employing him/her/them;
 - vii. Conviction of a felony or of any crime involving moral turpitude;
 - viii. Conduct specified in Section 1028 of the Government Code.

24.3.3 Causes for dismissal from employment, suspension for up to one year, and suspension for up to one (1) year and a reduction or loss of compensation during the period of suspension are those set forth in California Education Code Sections 87665, 87732, and other applicable laws.

24.4 Dismissal and Discipline Other Than Dismissal

24.4.1 Permanent/probationary and temporary unit members shall be subject to discipline in the form of dismissal from employment, suspension for up to one (1) year, and suspension for up to one (1) year and a reduction or loss of compensation during the period of suspension pursuant to applicable provisions of the California Education Code, including but not limited to Sections 87665, 87666 to 87683, and 87732 to 87737 (if and as applicable).

24.4.2 Unit members shall be subject to other disciplinary actions as provided for within this Article, Article 6 (*see* Section 6.4), and as authorized by applicable sections of the California Education Code.

24.5 Probationary/Contract Unit Members

Nothing in this Article shall be construed to in any way limit or otherwise inhibit the District from exercising its authority to deny renewal of a probationary/contract unit member's contract, or to refrain from granting tenure to a unit member under applicable provisions of the California Education Code.

24.6 Right to Representation and Representation Notice

24.6.1 Right to Representation. Unit members have the right to UPM representation with regard to disciplinary matters. Where a unit member is represented by UPM on a disciplinary matter, the unit member agrees that the District may discuss details of the matter with UPM.

24.6.2 Representation Notice. If the District has a reasonable expectation that a meeting between management and a unit member may lead to discipline, the District shall notify the unit member of their right to bring a UPM representative to the meeting.

24.7 Right to Representation in Unlawful Discrimination and Harassment Complaints Against Faculty

If the District determines that a complaint against a unit member alleging unlawful discrimination or harassment requires an investigation, the District will notify the unit member of the complaint. Unit members may arrange representation by a

UPM representative, who may attend investigatory meetings with the unit member. An investigatory meeting is one in which a unit member is being asked questions regarding a complaint against them for which the District reasonably believes that disciplinary action could be imposed.

24.8 Application of Article 12, Grievances

24.8.1 The District's imposition of a verbal notice or written notice are not subject to the grievance procedure in Article 12.

24.8.2 Letters of reprimand or imposition of required training related to disciplinary matters may be subject to the grievance procedure if the District misrepresented, misapplied, or violated a provision of this Article 24 in issuing the letter of reprimand or requiring training.

24.8.3 The District's imposition of a suspension, ninety (90)-day Notice under the Education Code, or dismissal shall not be subject to the grievance procedure in Article 12 but may be addressed by the unit member pursuant to applicable Education Code provisions.

ARTICLE 25: COPYRIGHT

25.1 If a unit member produces copyrighted materials/product(s) as part of his/her/their required assignment during District reassigned time, or as part of his/her/their required assignment on a grant received by the District, or as part of his/her/their required assignment on a District sponsored research and development grant, then the District shall be entitled to repayment of its direct costs of production of said copyrighted materials in the manner stated in Section 25.2 below.

25.2 All economic benefits derived from a copyright owned by a unit member, but produced as specified in Section 25.1 above, shall be paid by the unit member to the District until all of the District's documented direct costs are repaid.

ARTICLE 26: REASONABLE ACCOMMODATION

26.1 Reasonable Accommodation

26.2 Procedure

A unit member with a disability who is seeking accommodation under the terms of the Americans with Disabilities Act must submit a **Request for Accommodation Form F26.0** to Human Resources at least one (1) month prior to the beginning of the semester or as soon as the need for accommodation is known by the unit member. On this form, he/she/they shall:

- **a.** specify the functional limitation(s) as a result of the disability and the desired accommodation to do the job because of these limitations;
- **b.** give authorization to the District to send a copy of the Request for Accommodation to the UPM representative responsible for the receipt of such requests.

26.3 Medical Verification

If the disability is not obvious or there is doubt about the need for the accommodation, the unit member shall provide written and signed permission for the District to contact the "medical" provider for the limited purpose of determining the unit member's functional limitation(s) and proposed accommodation(s) with specific concern to:

- **a.** the unit member's ability to perform the specific job with or without accommodation;
- **b.** the unit member's ability to perform the job without posing a "direct threat" to the health or safety of the unit members or others.

"Medical" provider shall include a doctor, psychologist, rehabilitation counselor, occupational or physical therapist, independent living specialist, or other professional with knowledge of the unit member's functional limitation(s).

26.4 District Process – Review of Request and Information

Human Resources shall review the unit member's request, the information from the "medical" provider, if applicable, and meet with the unit member to obtain any other proposed accommodation information in order to complete the Accommodation Analysis. The unit member is entitled to representation by UPM at the meeting. If there is more than one (1) possible accommodation, the District may select which accommodation to implement from among those that would be reasonable under the circumstances. If appropriate, the District shall make a "reasonable accommodation offer" to the unit member. A copy of the offer shall be sent to the UPM representative responsible for the receipt of Requests for Accommodation. The unit member and/or UPM shall have ten (10) working days to accept or reject the offer.

26.5 Required Notice to UPM and UPM Request for Negotiations

The District shall provide to UPM, as the law requires, information considered in the Accommodation Analysis. Any medical information will be released if there are negotiable issues and with the acknowledgement by the unit member.

The District recognizes its obligation to negotiate with UPM on any negotiable issue affected by the "reasonable accommodation offer."

Upon receipt of the "reasonable accommodation offer," or upon receipt of the District's notice that there appear(s) to be a negotiable issue(s), UPM may request that the parties enter into negotiations on the impact of the "reasonable accommodation offer".

26.6 Unit Member's Appeal of Denial of Request

a. If the District determines that an accommodation is not necessary, or that accommodating the disability would create an undue burden on the District, the District may deny the Request for Accommodation. If the unit member wishes to contest a denial of his/her/their Request for Accommodation or rejects the "reasonable accommodation offer" made by the District, he/she/they may file a written appeal of the denial or of the rejected offer with the Superintendent/President within ten (10) working days after receipt of the denial or the rejection of the offer. Within fifteen (15) working days, the Superintendent/President shall notify the unit member of his/her/their

proposed resolution.

b. If the unit member is not satisfied with the Superintendent/President's proposed resolution, he/she/they may file a written appeal with the Board of Trustees within ten (10) working days of receipt of the proposed resolution. The Board or its designated subcommittee, shall review the appeal and all pertinent documentation and issue a final District decision within forty-five (45) calendar days after receiving the appeal. The decision of the Board or its designated subcommittee shall be final. A copy of the final District decision shall be forwarded to the unit member and UPM.

26.7 Confidentiality of Information

The existence and nature of a claimed disability and any medical information related to a

claimed disability are confidential information. Any party that receives such information will safeguard such information to the maximum extent permissible that will still allow each party to perform its obligations under this Agreement and the law. Each party assumes full responsibility for its own improper disclosure of confidential information obtained through this process.

ARTICLE 27: COMMUNITY EDUCATION SERVICES INSTRUCTORS

27.1 Application of Collective Bargaining Agreement to Community Education Services Instructors

The language in this Article 27 is specific to not-for-credit/community education services instructors. All other articles in this collective bargaining agreement apply to such instructors only to the extent detailed in this Article 27.

- **a.** Article 1, Recognition entire article applies.
- **b.** Article 2, Academic Freedom entire article applies.
- **c.** Article 3, Wages article does not apply.
 - i. Not-for-credit/community education services instructors shall be paid based upon the hours of the assignment.
 - ii. The hourly pay rate is fifty-three dollars and eighty-four cents an hour (\$53.84/hour).
 - iii. The instructor is responsible for submitting a signed, accurate timecard on a monthly basis to their department, who will approve the timecard and route it to Payroll.
- **d.** Article 4, Fringe Benefits article does not apply.
 - i. Not-for-credit/community education services instructors may purchase health insurance for themselves and their eligible children under the Blue Shield of California: 2-Tier Anchor Bronze Plan as part of Open Enrollment. Employees who choose to enroll will be responsible for making monthly premium payments to the District's benefits office.
- e. Article 5, Leaves article does not apply; see Section 27.2 below.
- f. Article 6, Assignments and Transfers article does not apply.
 - i. Not-for-credit/community education services assignments are not subject to seniority preferences, nor is there an ETUM list or equivalent for such assignments. Selection of all assignments shall be at the District's discretion.

- ii. Assignments are offered on a quarterly basis, with the length of the assignment varying based on the class(es).
- Not-for-credit/community education services instructors may voluntarily accept assignments in not-for-credit contract education subject to the approval of the outside company or the entity contracting for the class.
- iv. See Section 27.5 below regarding campus closures.
- **g.** Article 7, Evaluation article does not apply; see sections 27.3 and 27.4 below.
- **h.** Article 8, Workload article does not apply.
 - i. Assignment hours are specified on the not-for-credit/community education offer of assignment or notice of employment.
- i. Article 9, Calendar and Flex Calendar Program article does not apply.
 - i. The District sets the calendar for the not-for-credit/community education services program.
 - ii. Not-For-Credit/Community Education Services assignments are offered on a quarterly basis with class dates listed on the offer of assignment or notice of employment.
 - iii. Training mandated by state and federal law shall occur within the first week of employment and be compensated at the hourly rate for Not-For-Credit/Community Education Services. Failure to complete within the specified time frame may result in the loss of the current and all future assignments.
- j. Article 10, Class Size article does not apply.
 - i. There is no class size maximum for not-for-credit/community education services. Class size minimum varies based upon the cost per student and other factors at the District's discretion.
- **k.** Article 11, Safety entire article applies.
- I. Article 12, Grievance entire article applies.
- **m.** Article 13, Board/Agent Relations entire article applies.
- **n.** Article 14, District Rights entire article applies.

- **o.** Article 15, Reduction in Force article does not apply.
- p. Article 16, Upgrading of Temporary and Permanent Part-Time Faculty article does not apply.
- **q.** Article 17, Security Systems entire article applies.
- **r.** Article 18, Non-Discrimination entire article applies.
- s. Article 19, Severability entire article applies.
- t. Article 20, Severability entire article applies.
- **u.** Article 21, UPM Membership Dues entire article applies.
- v. Article 22, Completion of Agreement entire article applies.
- w. Article 23, Term entire article applies.
- x. Article 24, Professional Standards entire article applies, except that notfor-credit/community education services instructors may be suspended without pay or dismissed from employment pursuant to the following procedure:
 - i. The District will provide the instructor with written notice of the proposed discipline and the reasons therefore, and an opportunity to respond to the notice orally or in writing to the Superintendent/President or designee prior to suspension without pay or dismissal from employment. In the alternative or in addition, the District may choose not to offer assignments to the instructor in future.
- y. Article 25, Copyright entire article applies.
- **z.** Article 26, Reasonable Accommodation entire article applies.

27.2 Community Education Services Instructors' Leave

a. Not-for-credit/community education services instructors shall receive one

 hour of sick leave for every thirty (30) hours worked, commencing on
 the first day of employment. Instructors must submit an absence report
 within five (5) days of returning from their absence. Absences will be
 reported according to regularly scheduled hours absent.

- **b.** Not-for-credit/community education services instructors must request and report absences as provided in Article 5, Section 5.1.
- **c.** The District may require a not-for-credit/community education services instructor obtain certification from a health care provider or other proof of illness/accident for days of absence as sick leave. Normally, this shall be done when the absence exceeds five (5) days or when there is a reasonable, evidence-based suspicion of an employee's abuse or misuse of sick days. When the District asks for certification under this category, it shall notify UPM.
- **d.** After an employee has been absent for five (5) or more consecutive days of sick leave, the District may require the employee to obtain a release to return to work from a health care provider.
- **e.** Not-for-credit/community education services instructors may be eligible for other leaves as required by law.

27.3 Community Education Services Instructors' Evaluations

- **a.** Evaluator. Not-for-credit/community education services instructors shall be evaluated by an administrator.
- b. Student Feedback. The District will administer student feedback form (F7.JJ Community Education Services Student Feedback) for all classes, regardless of whether the instructor is being evaluated that term.
- **c. Process.** The District will notify the not-for-credit/community education services instructor that it is an evaluation term and on what date the class observation will be held, if applicable. Upon the instructor's request, the evaluator will discuss the evaluation with the instructor.

d. Frequency.

i. Not-for-credit/community education services instructors shall be evaluated during the first term of employment by administrator review of student feedback data. Thereafter, evaluations shall take place once a year after the initial evaluation based on student feedback data gathered for that term and since the previous evaluation. If the instructor does not have an assignment at that time, the evaluation shall take place during the next term of employment.

- ii. Not-for-credit/community education services instructors may be subject to an additional evaluation with an in-class observation at any time if warranted by one or more situations, including but not limited to:
 - 1. An unsatisfactory evaluation in the previous cycle;
 - 2. Concerns raised by more than one student related to the instructor's work performance;
 - 3. A written student complaint form is presented to the District; or
 - 4. A reasonable request from the instructor.
- e. Forms. Not-for-credit/community education services evaluations will use the electronic Community Education Services Student Feedback Form (F7.JJ). The Community Education Class Observation Form (F7.KK) will only be completed if an off-schedule evaluation and class observation is deemed necessary.

f. Evaluation Outcomes.

- i. **Satisfactory** in all criteria categories: The evaluation is deemed complete.
- ii. **Unsatisfactory**: If the evaluation is unsatisfactory due to deficiencies in one (1) or more areas on the Evaluation Form, the administrator will not recommend the member for continued employment with the District.

27.4 Community Education Services Instructors' Personnel Files

27.4.1 One Official Personnel File

There shall be one (1) personnel file for each instructor, which shall be maintained by Human Resources.

27.4.2 Personnel File Access and Review

Access to personnel files shall be limited to authorized District personnel and District representatives. Personnel files and their contents may be released as required by law, a judicial order, or a lawfully-issued subpoena. Pursuant to Labor Code Section 1198.5, personnel files are available for inspection by the instructor or by a representative authorized in writing by the instructor. Such inspections must occur during normal District business hours, outside of the instructor's assigned hours, and within five (5) working days of the instructor's request (for current employees; former employees' access is pursuant to applicable law). Upon written authorization of the instructor, Human Resources shall release information and/or forward specified documents from the instructor's personnel file to parties the instructor designates.

The instructor (and their representative) does not have the right to review ratings, reports, or records that:

- a. Were obtained prior to the instructor's employment;
- **b.** Were prepared by identifiable committee members before or after employment;
- c. Were obtained in connection with a promotional examination; or
- **d.** Are otherwise excluded by law.

27.4.3 Information of a Derogatory Nature

- **a.** Information of a derogatory nature shall not be entered or filed in an instructor's personnel file unless and until the instructor is given notice of such information and an opportunity to review the document(s).
- b. An instructor shall have the right to have attached to any derogatory statement, the instructor's written comments submitted within ten (10) calendar days. Review of derogatory statements shall take place during normal business hours.
- **c.** Instructors shall have the right to enter information their personnel file reasonably related to their employment status subject to reasonable limitations of size, number and relevance.

d. The District shall not take adverse action against an instructor based upon documents which are contained in the faculty member's personnel file unless the materials were placed in the file within ninety (90) working days of the date when the District knew of the event giving rise to the documents. The time for placing materials in a file as set out above shall be tolled during such time as a matter is under investigation or review.

27.5 Community Education Services and Campus Closures

Conditions such as power outages, poor air quality, weather, rates of illnesses, or other situations may require the District to cancel Community Education class sessions.

- a. When feasible, class sessions will be rescheduled and community education services instructors will be paid only for the hours they teach. Instructors will be paid for any makeup class, but not the canceled class session. These situations will be handled on a case-by-case basis, with decisions determined by the department Director.
- **b.** If a class is canceled and is not rescheduled, the instructor will not be paid for the canceled session(s).
- **c.** If a significant number of class sessions are canceled or the whole term is canceled before the class begins, the instructor will not be paid for canceled sessions.
- **d.** This section does not impact class cancellations due to instructor illness. Instructors may use their earned and accrued sick time for such absences.
- e. This section also does not impact class cancellations due to low enrollment and for other reasons not outlined herein.

APPENDIX A: LIST OF UPM/MCCD FORMS

Forms are available through the MyCOM portal.

F4.A Temporary Credit Unit Members' Application For Waiver of District Medical Benefits

F4.B Temporary Noncredit Unit Members' Application For Waiver of District Medical Benefits

F5.A Faculty Absence Report

F5.B Donation of Sick Leave Days

F5.C Unpaid Leave Application

- F5.D Professional Development Leave/Honorary Leave Application
- F5.E Sabbatical Leave Application
- F5.F Sabbatical Application Scoring Rubric

F5.G Constructive Receipts Waiver for Banked Units

F6.A Offer of Assignment to Temporary Faculty

F6.B Notice of Involuntary Transfer

F7.A Classroom Observation Plan

F7.B Classroom Observation

F7.C Student Feedback

F7.D Self Evaluation

F7.E Teaching Portfolio

F7.F1 Online Observation Plan

F7.F2 Online Observation

F7.G Team Evaluation

F7.H Development Plan

F7.M Coach Student Feedback

F7.N Coach Class Observation Plan

F7.O Non-Instructional Coaching Plan

F7.P Coach Team Evaluation

F7.Q Counselor 1:1 Student Feedback

F7.R Counselor – 1:1 Observation

F7.S Counselor – 1:1 Observation Reflection

F7.T Counselor Self-Evaluation

F7.U Counselor Team Evaluation

F7.V ESL Student Feedback

F7.X Mental Health Counselor Student Feedback

F7.Y Mental Health Counselor Observation

F7.Z Mental Health Counselor Observation Reflection

F7.AA Mental Health Counselor Self-Evaluation

F7.BB Mental Health Counselor Team Evaluation

F7.CC Student Feedback – Reference Desk Forms

F7.DD Reference Desk Observation Reflection

F7.EE Reference Desk Observation

F7.FF Librarians – Team Evaluation

F7.GG Student Feedback – Reading and Writing Lab

F7.HH Reading and Writing Lab Reflection

F.7.II Reading and Writing Lab Observation

F.7.JJ Community Education Student Feedback

F7.KK Community Education Class Observation

F8.A Full-Time Faculty Assignment Request

F8.B Stipend And Part-Time Noninstructional Assignment Request

F8.C Office Hours

F8.D Academic Research Grant (ARG) Application and Scoring Rubric

F8.E Reduced Load Application

F8.F Academic Department Chair Self-Evaluation

F8.G Academic Department Chair Evaluation

F8.H Department Request For Part-Time Faculty Assignments

F17.A Authorization to Access Surveillance Data Form

F26.0 Request for Accommodation

APPENDIX B: CLASS SIZE LIST

Class Size List is available through the Office of the Assistant Superintendent/Vice President of Student Learning and Success.

COMPOSITION OF THE NEGOTIATION TEAMS

For UPM:		For District:	
Marco Gonzalez Marco Gonzalez (Dec 20, 2024 14:53 PST)	Dec 20, 2024	Argetick yr	Jan 6, 2025
Marco Gonzalez	Date	Angela Lingo	Date
UPM Chief Negotiator		HR Manager, Academic	
Patrick A. Kelly (Dec 20, 2024 10:18 PST)	Dec 20, 2024	Mia A	Jan 6, 2025
Patrick Kelly	Date	Mia Robertshaw	Date
UPM President		General Counsel	
Farthetender in	Dec 20, 2024	Stormy Sabia (Jan 6, 2025 14:53 PST)	Jan 6, 2025
Sara McKinnon	Date	Stormy Miller Sabia	Date
UPM Representative Professor Emeritus		Director of Student Accessibilit	y Services
Emily Senaeter (Jan 6, 2025 14:24 PST)	Jan 6, 2025	Alina Varona (Jan 6, 2025 15:20 PST)	Jan 6, 2025
Emily Schaefer	Date	Alina Varona	Date
UPM Representative for		Dean of Career Education &	
Part-Time Faculty		Workforce Development	

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Final Audit Report

2025-01-06

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By:	Micol Benet (mabenet@marin.edu)
Status:	Signed
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